French economy How the franc was saved



Euro Disney Surveys The bare necessities

Mexico

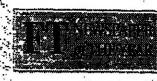


entertainment

Tomorrow's Weekend FT

How the Pequot tribe turned the tables on their conquerors





FINANCIAL TIMES

Europe's Business Newspaper

Gatt negotiators hope to reach deal on oilseeds

US and EC trade negotiators claimed there was
"a serious chance of making a deal" on EC oilseeds
subsidies and averting a trade war. The optimistic
comments came as talks resumed in Washington
almed at breaking the logiam in the Uruguay
Round of world trade reforms.

However the mood behind the scenes was less optimistic, with observers saying the two sides were still far apart on critical issues. Page 16

Daimler-Benz, Germany's biggest company, posted an 8 per cent fall in net profits to DM1.27bn (\$795m) for the first nine months of this year, a performance attributed to "unexpected difficul-ties" in its vehicles divisions. Page 17; Daimler-Benz rules out Daf stake, Page 20; Lex, Page 18

nveston



Euro Disney, beset by controversy since it opened its Euro Disneyland theme park in April, confirmed analysts' gloomy predic-tions by announcing loss for last year. The results, the first annual figures to be published since Euro Disneyland's launch, reveal a loss of FFr188m

(\$35m) for the year ended September, Euro Disneyland, whose chairman Robert Fitzpatrick is pictured at a press conference yesterday, warned of further losses for this year. Page 17; Lex, Page 16

Clinton meets Congress leaders: US President-elect Bill Clinton set out to establish a good relationship with Congress in meetings on Capitol Hill with leaders from both parties, focusing on health care, economic stimulus and budget deficit reduction. Page 5

AT&T, US telecoms company, plans to float 15 per cent of AT&T Capital, its equipment leasing and finance subsidiary, in a move simed at giving the unit greater financial independence.Page 20

Olympia & York, once the world's biggest property developer, is likely to shrink to a modest sized property manager during the next few months under an agreement with its creditors. Page 17

Volvo. Swedish motor vehicle group which has substantial cross-shareholdings with Renault of France, reported a SKr707m (\$116m) loss after financial items for the first nine months of 1992.

N Korean military aids Russian president Boris Yeltsin, seeking to cament ties with Scoul, told the South Korean parliament he was suspending military aid to North Korea. Page 6

Pretoria rejects Goldstone findings: The South African government rejected evidence from a judicial commission suggesting that the army had plotted to undermine the ANC.Page6

Graces Johns WEU: The Western European Union will today expand its role as the fledgling defence arm of the EC by welcoming Greece as a full member, but Denmark and Ireland have only agreed to observer status, Page 2 Protests at Thai stock plunges Investors protested outside the Stock Exchange of Thailand

for the second day as share prices continued to speculators. Page 6

HDTV deal faces delay: Agreement on Ecu850m (\$15n) of funding to promote wide-screen high-definition television (HDTV) in the EC could be held up until after the Edinburgh summit.

Savimbi backs down: Units rebei leader Jonas Savimbt, whose refusal to accept the outcome of last September's elections has threatened Angula with renewed civil war, is reported to have now accepted the first-round results. Page 6 Bond cleared: Alan Bond, the bankrupt

Australian entrepreneur, was cleared by a Perth jury of dishonestly inducing a businessman to take part in the A\$370m (\$255m) rescue of a collapsed merchant bank run by a fellow entrepreneur Tourist attacks to continues A leader of

a Moslem militant group fighting to overthrow the Egyptian government says it will keep up its attacks on tourists until the state stops torture releases detainees and allows it to preach freely.

lapan's securities houses: Giving up hope for a rapid return to the free-spending 1980s, Japanese securities houses have drawn up plans for survival in bleaker times. Page 21

ESTOCK MARKET INDICES	# STERLING
FT-SE 100: 2.788.2 (#2.2) Yield	\$ 1.5825 (1.521)
Federal Funds: 27, % 3-no Treas Bills: Yid 2, 787% Long Bond 181 /4 Yidd 7,53% at LONDON: MONNEY	New York luncitine: Use 1.574 Fir 5.225 SP: 1.4235
3-mo Interbank 7.2 % (7.4 %) Liffe tong gill tatura: Det 198 k (Dec100 %) IN MORTH SEA CHL (Argum) Brent 15-day (Jan)\$19.426 (19.075) IN Chalet	Y 123.28 Lundon: 1.579 (1.5975) Th: 5.875 (5.39) SF: 1.4225 (1.455) Y 123.46 (124.35)
New York Comex (Nov)	\$ index \$5.8 (65.2) Tokyo close y 123.88

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Central bank intervenes after interest rate leap fails to stem drain on reserves

Speculators force Sweden to drop link with ERM

By Robert Taylor in Stockholm

SWEDEN yesterday abandoned efforts to peg the krona to the European currency unit, floating its battered currency after a speculative outflow of capital threat-

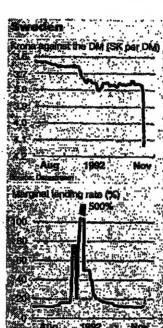
ened to wipe out reserves.

The decision by the Riksbank, the central bank, followed the failure of attempts during the morning to prop up the currency by raising interest rates. The events – strongly reminiscent of Black Wednesday on September 16 in which Britain pulled ster-ling out of the European exchange rate mechanism – within the ERM.

Sweden, although not a mem-ber of the ERM, has for the past 18 months pegged the krona to the Ecu. European finance ministers

faced pressure to consider another realignment of the sys-tem, as the floating of the krona led to intense buying of the D-Mark which was pushed higher against the dollar and European There has been growing specu-

lation in recent weeks that several ERM currencies including the peseta, escudo and Irish punt might need to be realigned against the D-Mark. The dollar closed nearly 2 ptem-



nigs down at DML5790 after rising over several weeks. The Italian lira, which had appreciated sharply as investors grow more confident about the litalian government's emergency package, fell to a close of L858.1 against the D-Mark from a previ-

ous L855.1. Later, in US trading, it slid further to L863. The French franc, now regarded as one of the strong

currencies in the ERM, closed at FFr3.38 against the D-Mark, down 0.7 centimes on the day. Yesterday the krona fell by

some 7.3 per cent against the dol-lar to SKr6.5325. Mr Carl Bildt, Sweden's prime minister, said the Riksbank's decision represented "a failure for the national effort which had been made to protect the value of the krona", adding: "We have done all we could to hold the fixed exchange rate."

The central bank, having

eathered the earlier ERM crisis by pushing marginal interbank rates as high as 500 per cent, said similar tactics yesterday were not working. After lifting the marginal rate to 20 per cent from 11.5 per cent, the rate ended the day back at 12.5 per cent.

Yesterday's traumas developed as Mr Bildt and Mrs Anne Wibble, his finance minister, rushed out a SKr30bn crisis package to improve internal competitiveness and calm the markets. But the opposition Social Democrats refused to support it, saying it lacked credibility. This was in contrast to September when all the main political parties agreed



Swedish Black Thursday: Carl Bildt, Sweden's prime minister, flanked by Anne Wibble, his finance minister, in Stockholm after a morning of failed attempts by the central bank to prop up the krona

The central bank said there had been "massive speculation against the krona" with an estimated SKr158bn flowing out of Sweden since last Thursday, compared with a SKr80bn outflow in

tember's currency crisis. Mr Bengt Dennis, the Riksbank governor, said the decision to raise the marginal rate to 20 per cent "proved insufficient" to sta-

bilise the currency and he con-cluded: "In the current circumcurrency to finance its debts. Mr Bildt and Mrs Wibble said there stances additional increases in interest rates would not create market stability." He added: "We could not see the possibility of stopping the outward flow."

The Swedish government also

announced the abolition of 10year-old restrictions that prevent the state borrowing in foreign would be changes in the details of the latest crisis package. These are likely to come in the budget statement in January. Before then Mr Bildt said the government would publish a new assessment of economic prospects.

Business responds cautiously

commissioner backs call for growth package

MR HENNING Christophersen, economics commissioner, yesterday commissioner, yesterday threw his weight behind calls for a Community-led growth package, warn-ing that unemployment next year was likely to rise to 11 per cent amid alug-gish growth of between 1 per cent and 15 per cent

Mr Christophersen, in a speech in Brussels, said he hoped the EC summit in Edinburgh next month would send a "strong signal" of support for co-ordinated action based on a multi-billion dol-

The Danish commissioner also implied that such a package could entail dilution of the conditions for the EC's planned shift to a common currency, particularly in regard to budget deficits. He said: "What we are seeing is more

lack of revenue [rather] than expenditures getting out of control. Under these circumstances, it would be understand-able if some member states do not compensate fully on the revenue side." Any suggestion of backsliding on the

ment and the Bundesbank agreed to sacrifice the D-Mark for a common Suropean currency only on the condition that member states met strict criteria on

inflation and budget discipline.
This week, Mr Helmut Schlesinger, Bundesbank president, criticised the convergence criteria as inadequate and warned against "lazy compromises" in the selection of countries for monetary

Mr Christophersen's view that the cri-

sion president.
Officials close to Mr Delors yesterday

said a growth package involving at least Ecu5bn (\$6.15bn) of new loans from a European Investment Fund or the European Investment Bank would be combined with planned increases to the EC budget under the Delors II package.

A primary target is infrastructure investment in eastern Europe, viewed as a powerful sales-pitch to Germany. There is speculation in Brussels that

lar public works programme and joint "convergence criteria" set out in the efforts with Japan and the US to put "more steam" into the world economy.

"convergence criteria" set out in the teria on budget deficits may have to be relaxed in the short term is shared by initiative could soften if EC member states, particularly Spain, drop their opposition to enlargement talks going ahead early next year with the richer Efta countries led by Austria, Sweden,

> Germany, which is saddled with huge budget deficits as a result of unification, is looking for other countries to share the burden of being the paymaster of Europe. Mr Christophersen said yesterday that an early start to enlargement talks could help ratification of Maastricht in the UK and Denmark.

UK businesses to shed 10,000 jobs

By John Gapper and Richard Temkins

GOVERNMENT hopes of an upturn in economic confidence were yesterday set back by announcements of almost 10,000 job cuts across British industry. The cuts included 3,500 jobs at the Royal Bank of Scotland over the next five years and 5,000 at British Reil

The announcements were a setback for ministers who hoped the Autumn Statement last week would be a turning point in eco-nomic optimism and restore the government's standing.

They coincided with the publi-cation of the Bank of England's quarterly bulletin, which said companies have been shedding labour at an accelerating rate as productivity in manufacturing

and services has risen.

In spite of the news, Mr Michael Portillo, chief secretary to the Treasury, told the Commons the Treasury's achievement had been "to create the conditions for a return of confidence and so remove a barrier to growth".

Mr Gordon Brown, shadow chancellor, said the job cuts showed the economy was "not only still stuck in recession, but that decline is sharpening". He said the government should introduce an emergency employment programme. Unemployment has reached its



according to figures releas was 24,200: the total 2.87m.

ing as it reforms branch services and automates some routine pro-cessing jobs. It believed that staff turnover would enable it to re-300 per year. It is the latest of the • 550 jobs at Blue Circle

Yesterday's job loss announce-ments included; • 3,500 jobs over five years at the Royal Bank of Scotland out of a total of 13,000 in branch bank-

strict redundancies to less than British clearing banks to announce reductions in staffing ing a sixth of its UK cementmaking capacity and eliminating a fifth of its workforce because of

highest level for 51/2 years, week. The seasonally adjusted rise in unemployment in October

Industries which said it was clos-

German groups hit by recession

By Christopher Parkes and David Waller in Frankfurt

GERMAN business, caught off guard by a sharp downturn in company fortunes, yesterday launched its third-quarter reporting round with black news from two blue-chip corporations. Daimler-Benz, the country's biggest group with sales of about DM100bn (\$63bn), yesterday blamed "unexpected difficulties" in its Mercedes-Benz automotive division for an 8 per cent profits drop in the first nine months of this year.

Meanwhile, Mr Jürgen Strube, chairman of BASF, one of Europe's leading chemicals companies, announced a 45 per cent profits nose-dive, and remarked: "we are not as crisis-resistant as

we thought". In another development, Audi, the quality car division of Volkswagen, became the latest large German company to announce large job cuts in response to rapidly deteriorating business con-

Audi said it was planning to reduce its workforce by 3,000-4,000 people next year, about 10 per cent of the 37,500 people cur-

Continued on Page 16 Audi, BASF results, Page 17

Continued on Page 16 Daimler-Benz results, Page 18

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4.9 %

BRITAIN was yesterday accused of abusing its position as European Community president and hampering progress towards an agreement on Euro-pean high-definition television (HDTV).

At a meeting of EC telecom-munications ministers, the UK refused to issue a statement backed by its 11 EC partners calling for another meeting after the Edinburgh summit to discuss funding for an EC

HDTV strategy.
Instead, Mr Edward Leigh, the British industry minister chairing yesterday's meeting, said the UK would "reflect" on the demand and decide after next month's summit.

Britain has several times been accused of putting its national interests above those of the EC during the six-month presidency. In particular, other C members have attacked the UK's insistence on a detailed reexamination of the EC budget proposals for 1993-97.

Mr Leigh's stance incensed the European Commission and

other ministers. Mrs Hanja May-Weggen, the Dutch transport and communications min-ister, told journalists Britain "sabotaging" progress towards an accord

Britain opposes the Commission proposal to pump Ecu850m (\$1bn) of EC funding into the promotion of wide screen HDTV over five years. Yesterday 10 member states

all except Britain and Denmark - agreed to back the substance of the Commission's HDTV action plan, conditional on later budget decisions. Sitting alongside Mr Leigh at a press conference afterwards,

an angry Mr Filippo Maria Pandolfi, EC telecoms commis-sioner, said: "In my judgment everything is ready for an agreement except the financial position."

Formal agreement on the action plan, which would fund consortia wanting to provide wide-screen TV services in Europe, has to be unanimous. Britain sald its hardline position on the vital cash element of the plan was backed by six other member states.

Growing markets for 'green' goods

By David Gardner in Brussels

TIGHTER environmental standards offer business "huge opportunities" in the fast growing market for "green" goods and services, a conference on European business and the

environment heard yesterday. Mr Michael Howard, UK environment secretary, said the market for environmental goods was already worth more than the global aerospacs industry, at some \$200bn a year. Over the next eight years, he said, the total market vould be worth £850bn in the EC and £1,000bn in the US.

The conference coincided with the publication of a survey for the European Commission, showing that 86 per cent of EC citizens are concerned about the effect of industry on the environment.

Mr Karel Van Miert, the EC environment commissioner. underlined that it was "in the interests of industry to pursue a policy which fully integrates environmental considerations." Mr Van Miert, later reiterated that the Commission remained "fully committed" to its proposal for an energy tax, equivalent to up to \$10 on a barrel of oil by the year 2000.

CONTRACTS & TENDERS

TENDER NOTICE FOR TOLL WESTERSCHELDE

On behalf of the province of Zeeland the WCRC project director invites parties interested to apply for financing and realizing the construction of the Westerschelde Cross-River Connection including connections with the existing road actwork, as well as operating

construction groups for designing and submitting a quotation for the construction of the WCRC not inter than December 5 1992.

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The province of Zectander 5 1992.

The province of Zectand also is interested to obtain bits for finant realizing the construction of and operating the permanent cross-connection overlander the Westerschelde Inchading enumerite road ectrosic Parties interested are invited to apply.

The reference to the realization of the Westerschelde Cross-ri

what reterrates to the resistant of the Westerbeam Charles (testatively) me Flanned Road Menco/Environmental Impact Statement (MER) (testatively) me sum of a. NLO 850 million (based on the price level Jamesry I 1989), exclud som of ca. NLU SSU manner, (based on one price sever anomy a 1903), exchange your VAT and instruct during construction period. The revenue of the operating company will be entitled to collect toil physically), an annual subsidy from the government (national and the province of Zeeland) and other revenue to be generated. According to plausing the WCRC can be opened for instille on

Jasuary 1 2000.
The operating period for the company is in principle 30 years, commercing on the operating date of the WCRC. After expiration of the operating term the WCRC including connections with the existing road activork must be transferred existely free to the government authorities. The agreements to be concluded in due course between the operating company and the province of Zeeland will have to be approved by the Zeeland Provincial Council.

Further Information

information concerning the pre-selection procedure and a number of preceinformation concerning the pre-execution processes and a number of preconstruction can be found in a number Dutch-language brochure about the project. An English-language version is also available. The brochure contains a special application form to be used by parties interested. This brochure can be obtained from the WCRC project director on the following address

vincie Zeeland - Directie Milieu en Waterst

Het Groene Woud I Postbus 165

4330 AD Middelburg - Nederland Telephone (31) (0) 1180-31700 Telex 37881

Fax (31) (0) 1180-34756 Place in capital letters on the envelope: WESTERSCHELDE OEVERVERBINDING

Parties interested must apply in writing in the Dutch language using the afore-mentioned application form. The form must be submitted to the WCRC project director no later than December 23 1992 17.00 hours. Applications received after that date and applications submitted without using the special application form are invalid and will not be dealt with.

The application must contain particulars proving that the party interested

(b) is or has been actively involved over the past 10 years in financing a large-scale (v) is or set own empty involved over the past 10 years in financing a large-scale project with an equivalent level of investment;
(c) possesses sufficient financial expacity, with in principle a minimum-limit equity of NLG 250 million;
(d) possesses the quality necessary for the WCRC project (for example, in the floid of financial-economic expertise and project management).

nic expertise and project management).

An enterprise or a joint venture of enterprises may apply. By enterprise is meant financial institutions, pension funds, insurance companies, institutional investors, etc. Each enterprise, in joint venture with other enterprises or not, can only apply

Parties interested that meet criteria (a) through (d) according to the judgment of the selection committee set up by the WCRC project director, will be selected by the province of Zeeland to tender. Parties who had applied will be notified in writing concerning the selection outcome as soon as possible. The decision of the pro-Zeeland is final and bidding.

From the submitted applicantions a maximum of five parties will be relected for leader. By submitting the application form, parties interested agree on the procedures described above and in the summary brockure.

The above named project director, T.G. van der Moo

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JOANN GREDELL

Sudden central bank decision takes prime minister by surprise

Sweden admits defeat in battle for krona

THE sudden decision to float the Swedish krona yesterday afternoon by the central bank took even the government by surprise. Mr Carl Bildt, prime minister, was given just 10 minutes' notice by central bank governor Mr Bengt Den-nis of what had to be done to stem the huge outflow of capital from the country.

A shaken and bewildered Mr Bildt said the krona would have to float "for some time" but he asserted: "You cannot run an economic policy with a floating exchange rate. European countries cannot be floating against each other. It won't work I don't believe in this

Ever the good European who still wants to see Sweden as an obedient member of a future economic and monetary union, Mr Bildt insisted that his medium- and longer-term strat-egy had not been blown off course to take his country into an economically integrated EC. The prime minister said it was too early to discuss what his

coalition government would do

in the short run. This would

have to wait for January's bud-

get for 1993-1994.

More problematically, the previous bipartisan support for tough measures was missing yesterday. In September the main opposition joined forces with the government in hammering out two crisis packages to eliminate the burgeoning budget deficit and improve

internal cost competitiveness. There was an impressive dis-play of national unity and not a serious voice raised in support of devaluation.

"Against all the odds we suc-ceeded," said Mr Bildt. "But we [Sweden] were always alone in our defence of the fixed exchange rate policy." It meant draconian interest rates, with a symbolic 500 per cent for a few days imposed by the central bank on its overnight lending to the banks. Since Tuesday Mr Bildt and

others have tried to win over the Social Democrats for a further crisis package to impress the markets. Only early yesterday afternoon came the answer. The Social Democratic leadership said it no longer "believed in the policy" that the government was proposing. "They threw in the towel," complained one government adviser. "When it came to the crunch they could accept no more cuts in public spending."
There is no immediate threat

to the four-party coalition. But without Social Democratic support, Mr Bildt's latest SKr30bn (£3.3bn) package announced yesterday morning to try to avert the crisis aiready lacked political credibility, especially as the other main opposition party, the right-wing New Democracy came out for floating the krona.

But it is hard to believe this would have been enough to calm the markets. The central bank admitted Sweden's financial position was far graver Since last Thursday SKr158bn had flowed out of the country, compared with SKr80bn over the three weeks of the earlier crisis.

The trouble started on November 12, when market interest rates began to rise sharply on hearing of the poor results of the Swedish National Debt Office's issue of \$2bn (£1.3bn) bonds as part of its emergency borrowing programme to replenish the country's reserves and help fund

the budget deficit.

As the central bank admitted yesterday this pointed to "ris-ing difficulties" in financing the budget deficit of Skr160bn for the current financial year. For the first time since September capital began to flow out of the country. The central bank interest rates by buying SKr45on of Treasury bills, but this made little difference. At the start of this week for-

eign as well as domestic players began to sell Swedish krona in increasing volume. The arrival of large US banks on the scene on Tuesday escalated the crisis.
Unlike Mr John Major, the
UK prime minister, Mr Bildt

sees no advantages for his country in a floating currency. He does not believe in a "national" solution to Sweden's economic troubles. He also insists the longerterm structural reforms designed to make Sweden more

competitive and prosperous are

in place and more will come

Business responds cautiously to currency flotation

THE decision to let the krona float was received with surprising caution by hard-pressed corporate Sweden, with many executives worried about its long-term impact on inflation.

However, industry leaders acknowledged the move would have a positive short-term effect on their exports and help them regain lost business in key markets.

The fear is that Sweden will repeat the mistakes of previous devaluations

takes of the 1980s," said Mr Magnus Lemmel, managing director of the Federation of Swedish Industries. He called on the government to keep in place measures to strengthen indusiry's competitivene

Other industry leaders echoed his views, and suggested the high price of defending the krona might prove worthwhile if the measures adopted in Sweden's recent crisis packages wrought permanent change away fare expenditure. Sweden's forest industry groups,

badly affected by the flotation of the Finnish markka in September, will be among the main beneficiaries of yes-

terday's move. But Mr Jan Remrod, director gen eral of the Swedish paper and pulp association, said: "The important thing is that this does not lead to inflation or wage increases, and that it does not undo what we have already achieved in the way of improved efficiency."

Mr Soren Gyll, Volvo chief execu-tive, said floating the krona would henefit the group, as 90 per cent of its sales were outside Sweden. He estimated that the move would result in an effective devaluation of 10 per

· Norway's Finance Ministry and central bank responded to the Swed-ish crisis by standing firm on maintaining the exchange rate policy, adopted in October 1990, which pegs the Norwegian krone to the Ecu. Karen Fossli writes from Oslo. The domestic one-month moneymarket rate shot up to 45 per cent after Sweden's decision to float the krona, from 13.80 per cent earlier in

The Bank of Norway announced it was limiting overnight lending to banks from today. It said it would introduce a system under which individual banks' daily withdrawals would be limited to 50 per cent of the amount available for overnight lend-

For withdrawals exceeding this amount, an extra interest rate of 40 per cent will be imposed.

Unions offer deal on east Germany

GERMANY'S trade unions have presented the government with a list of measures to revive the east German economy, in exchange for restraining wage demands.

At a private meeting on Monday, the union leaders warned Chancellor Helmut Kohl that he must introduce a comprehensive industrial policy to preserve key enterprises in ast Germany's manufacturing base, even if they cannot be privatised.

must also extend its costly labour market measures such as job-creation schemes. and huge retraining pronew programmes to promote east German products in the

west and in eastern Europe. They also called for concerted action from the German government, and other western industrialised states, to revive international economic activity, and for clear relaxation of monetary policy by the German Bundesbank, to stimulate economic growth and curb the rise in unemployment.

The trade union position was

spelt out at a meeting in the chancellor's office on Monday night, which involved Mr Franz Steinkühler, leader of IG Metall the giant engineering workers' union, Mrs Monika Wulf-Mathies of the öTV public sector union, Mr Hermann Rappe of IG Chemie, the chemical workers union, and Mr Heinz-Werner Meyer, chairman of the DGB union federation.

News of the meeting, the first top-level talks on Mr Kohl's planned solidarity pact, leaked out yesterday, prompting bitter recriminations within the government. Mr Theo Waigel, the finance minister who attended, accused his colleague Mr Jürgen Möllemann, the economics minister, of "wild garrulousness", for allegedly letting out the secret. From the union side, Mr



Helmut Kohl yesterday: talks with unions on solidarity pact

pointment that the government had failed to present any clear ideas of its own on the content of the planned pact. The union leaders are under

some pressure for participating at all, with a sharp attack yes terday from Mr Detlef Hensche, leader of the hard-left union IG Medien, representing printing workers, for taking

part in "secret diplomacy". The trade union platform goes far beyond what the German government has been ready to do so far to support lame-duck industries in the Steinkühler refused to give any east, and would require the

details, but expressed disapmaintenance of massive subsidies, running at a net flow of DM150bn (£62bu) a year from

> The question now is how far Mr Kohl is prepared to compro-mise his market-oriented approach in order to win union support for the solidarity pact. But the very fact that the talks have begun, and that both sides apparently agreed to keep them secret, suggests both are interested in a deal.

west to east.

Mr Kohl will meet Mr Björn Engholm, leader of the opposi-tion Social Democrats, on Monday to discuss the state of the German economy and the basis

of the planned solidarity pact. Mr Engholm can be expected to back the union position. The German government and opposition hope to reach

agreement this year on new rules to curb the flood of would-be immigrants, party leaders said yesterday.

They agreed to hold two days of talks to thrash out a compromise later this month.

The move has been made possible by this week's agreement within the opposition Social Democrats (SPD) to accept some amendment of the constitution on the all-embrac-

Doubts over EC steel aid plan

Sy Andrew Hill in Brussels d Andrew Baxter in London

EUROPEAN steelmakers yesterday gave a cautious welcome to Commission plans to support restructuring of the

industry. However, Commission and national officials voiced doubts about the sums of EC money available to help steel producers, which are suffering from the economic downturn, competition from cheap non-EC imports and over-

Mr Martin Bangemann, EC industry commissioner, said on Wednesday that up to Ecu900m (£731m) could be available to half from Community funds and half from member states. But Commission officials pointed out vesterday that only

Ecu240m of the Brussels plan was new money, and it was unclear whether EC members would agree to match that funding.
"If the finance ministers are

not ready to do anything our contribution will obviously go down too," said one Commis-Eurofer, the European steel industry federation, called on the governments of member

states "to respect their respon-

sibilities...by making available

at least the same amount" as

the Commission. Under coal

and steel treaty rules, funding by the Commission for national industries depends on equal or greater funding from the member state concerned. EC industry ministers will discuss the plan on Tuesday, but they will not be required to take a formal decision. Other elements of the plan

include strengthening protection against cheap non-EC imports and examining where capacity cuts have to be

British Steel said the Brussels plan was a step in the right direction. It would be discussing with the UK government and the

Commission how to ensure

essary restructuring and was adequate to deal' with East European imports. A major continental steel company said it was clear that the Commission was now "more conscious" of the steel industry's problems, and recog-nised that the influence of east-

ern European imports could damage the market. But steel producers are still anxiously awaiting the result of Tuesday's EC industry ministers meeting, which will discuss a controversial plan by the state-controlled Spanish

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steel industry to rebuild a steel mill at Sestoa in northern Spain. Steel dumping row, Page 16

Russian businesses move into the private sector

ABOUT 10 per cent of small business in Russia is now in private hands, according to experts from the International Finance Corporation, the World Bank division which is assisting the state privatisation committee, writes John Lloyd in Moscow.

Of the 14,222 shops and businesses now owned by the new merchant class, 8,499 were sold at auction. Many of the rest have been given away to the workers and managers. The government believes these have changed neither their habits nor the service quality inherited from the Soviet period.

French industry still sluggish

French industry remained sluggish in September, expanding just 0.2 per cent after a static July and August, according to Insee, the s'ate statistics institute, writes Alice Rawsthorn in Paris.

A recent Bank of France analysis suggested industrial output ing right to political asylum. fell in October, reflecting the global economic environment.

Greece welcomed into revived WEU

By Lionel Barber in Brussels and Kerin Hope in Athens

THE Western European Union will today expand its role as the fledgling defence arm of the European Community by welcoming Greece as a full member.

At a meeting in Rome, the WEU's foreign affairs and defence ministers will also sign agreements offering associate membership to Turkey, Norway and Iceland. But in a setback to the WEU's ambitions, Denmark and Ireland, both EC members, have agreed to observer status only.

Mr Wim van Eekelen, WEU secretary general, said yesterday he hoped Den-

mark, a member of Nato, and Ireland, traditionally neutral, would become full members after a period of transition. France, Germany and some other members see the WEU as leading gradually to a common European defence pol-icy under the political direction of EC

governments as sketched out in the

relationship with the Nato alliance. Mr van Eekelen said the WEU was fast becoming the European "pillar" of the Nato alliance. A new planning cell will focus on peace-keeping, humanitar-

ian aid, and crisis management and the WEU will move from London to new

headquarters in Brussels. The Greek government sees WEU membership both as an extra security guarantee at a time of regional upheaval, and as confirmation that Greece will not be excluded from helping to shape future EC policy on security and defence.

However, Greece had to make concessions during almost a year of negotiations, to ensure it would not exploit WEU membership as a guarantee against a perceived threat to its security from Turkey, a Nato ally. Under Article 5 of the pact, WEU members must assist each other if

attacked. Greece has accepted, as a con-

between Nato members. Greece has also accepted Turkey's admission to the WEU as an associate member, with the right to participate in

Turning to Yugoslavia, Mr van Bekelen said the WEU would strengthen the naval blockade in the Adriatic through stop-and-search operations on vessels suspected of carrying banned cargo to Serbia and Montenegro, in accordance with a UN security council resolution adopted this week.

its activities.

If a blockade had been enforced earlier, the Serbian bombardment of the historic town of Dubrovnik might have been prevented, he said.

The WEU secretary general conceded that the Europeans had a "credibility" problem in Yugoslavia, particularly in the light of recent failures to ensure food convoys reached their destinations in Bosnia-Hercegovina.

Although he raised the possibility of

dispatching troops under the WEU banner, he said this could not be done without a clear mission. "No one wants to intervene massively in Yugoslavia."

A Turkish proposal to convene a meeting of Balkan countries to discuss the Yugoslav crisis was immediately

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Neu-Isenburg 4. Responsible editorRichard Lambert, Financial Times (Landon SEI 9HL. The Financial Times London SEI 9HL. The Financial Times (Landon SEI 9HL. The Fi Maastricht treaty. Britain, however, has stressed the WEU's continuing close dition of joining, that the assistance dispatching troops under the WEU banclause cannot be invoked in a dispute oner, he said this could not be done the Yugoslav crisis was immediately rejected yesterday by Greece, writes

At Geneva peace talks yesterday, Bos-nia's rebel Serbs told international mediators that Croats, Moslems and Serbs could never again live together. In a draft constitution, the Serbs, who control 70 per cent of war-torn Bosnia, insisted the country must be split into

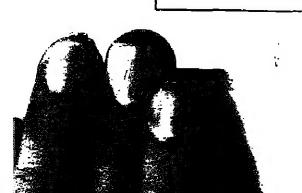
rejected yesterday by Greece, writes
John Murray Brown in Ankara.

The Turkish move came in response
to fears that recent violence in Macedonia and the Serb province of Kosovo
could draw regional powers into the
war.

It was also aimed at countering criticism at home of the government's inaction in the face of Serb attacks on Moslems in Bosnia.

At Geneva peace talks yesterday, Bos-

Financial Times (Scandinavia) Vimmelskaftet 42A, DK-1161 Copenhagen-K, Denmark, Telephone (33) 13 44 41. Fax (33) 935335.



fall in Europe's new car sales

Motor Industry Correspondent

NEW car sales in west Europe were boosted last month by an increase of around 5 per cent in registrations in Germany, the biggest single market in

The rise in Germany helped to compensate for falls in many of the small and medium-sized European markets and left sales in October virtually unchanged from the same month a year ago at 1.068m, an

increase of 0.1 per cent.
According to industry estimates new car sales in west Europe in the first 10 months of the year totalled 11.56m, a decline of 1.4 per cent from the corresponding period a year

New car registrations in Germany in the last couple of months have not yet begun to reflect the steep decline in new orders experienced by car makers since the summer

The most recent industry Can it sad a control of the control ecasts suggest that new car sales in Germany could fall by around 11 per cent in 1993. In the first 10 months of this year German new car sales are

estimated to have fallen by 8 per cent to 3.36m from the record level reached in 1991 in the wake of reunification.

Current forecasts suggest that west European new car sales could fall by around 3.5 per cent next year, chiefly under the impact of falling demand in Germany and in Italy. The weakening trend is already clear in Italy where sales in October fell by 29 per cent year-on-year, the third consecutive monthly fall. In the first 10 months of the year new car sales in Italy were still 3.3 per cent higher than a year

Sales have also been weakening in Spain, where new car demand in October fell by 9.1 per cent.

In the first 10 months new car sales in Spain were still 10.9 per cent higher than a year ago. Sales in France in October were unchanged. In the UK, new car sales rose

year-on-year by 8.2 per cent last month, but almost all of the boost came from the fleet sector. In the first 10 months sales were still 1.9 per cent below last year's already very

Germany slows Ireland turns to thoughts of Spring

Tim Coone reports on why the Labour party leader is riding high in the opinion polls

Mr Spring's own high parlia-

entary profile, as a latter-day

LANKY, bespectacled figure, with a neatly clipped moustache, a firm handshake, and an air of gravitas, swept through north Dublin's street markets and shopping malls this week . . . with a promise of change.

Mr Dick Spring, the leader of the Irish Labour party, has serious ambitions of becoming the country's next prime min-ister. Riding high in the opin-ion polls, he has signalled to other party leaders that any discussions on coalition government after next week's general election will have to include the possibility of shared leadership if Labour is to join in.

On current poll projections, it is likely that neither Prime Minister Albert Reynolds' Fianna Fail nor Fine Gael, the two main parties, will win enough seats to form a government in the 166-seat Dail (parliament) on its own, nor with any of the smaller parties that have indicated a willingness to

join a coalition.

Barring a last-minute blunder, it is probable that Labour will hold the balance of power with 20-25 seats, against 70-75 for Fianna Fail and maybe 50-55 for Fine Gael.

Polling only 6.4 per cent and 9.5 per cent in the 1987 and 1989 parliamentary elections



Spring: Don Quixote tilting at windmills of graft in high places generally acknowledged as factors behind Labour's current

respectively. Labour had its big breakthrough in the 1990 presidential election, when Mrs Mary Robinson, the Labour-backed candidata, won with 58 per cent of the vote.

Although her victory is accepted as a one-off result, the positive image she has projected as president and her well-known liberal stance on women's and civil rights are

Mr Spring says: "I now have the confidence to say that

Labour will make the most important breakthrough it has ever made, which will break the mould of traditional concepts of Irish politics which are still rooted in the civil war [of the 1920sl."

One of the key battlegrounds will be Dublin, where Labour has almost caught up with Fianna Fail in the opinion polls, and where it hopes to pick up seven new seats.

The Dublin Central constituency, a poor working-class district, is a key marginal where Mr Bertie Ahern, the finance minister, is defending his Dall seat. It is a Flanna Fail heartland, but boundary changes since the last election have given Labour a strong chance of winning one of two seats held by Fianna Fail.

Mr Spring's name is not exactly a household one. good standing at 19 per cent in "Who's that?" asked a group of grimy-faced children who beg for money from the photogra phers who swarm around Mr Don Quixote tilting at the windmills of corruption in high Spring. He is also less than universally popular. "He only places, and the champion of comes down here when he the unemployed, has given him a personal popularity rating of wants our votes!" a man shouts out. However, his reception is usually overwhelmingly almost 70 per cent, more than

Construction company

25 employees - health scheme and

30 points ahead any other party leader, and at least 42 points ahead of Mr Reynolds. welcoming. People approach him to wish him well. "I'll take two-to-one-on for 30 seats," grins an elderly man

coming out of a betting shop. Another elderly man who complains of the health service says: "I usually vote Fine Gael but I think I'll give yer man a try this time." A pensioner and life-long

Flanna Fail supporter says she will be voting Labour: "It's the unemployment, the jobs. This lot haven't done anything, so it's time to give the others a chance. They can't do any

Mr Spring presses on with his message that his party will bring probity to government, tackle unemployment and improve housing, health and the schools. At a primary school housed

in 20-year-old prefabricated buildings on the grounds of the Education Ministry, he surveys the peeling paintwork, missing gutterwork and rotting win-

He promises the teachers and parents who have gathered to meet him that a government in which he participated would rebuild the school. Presenting him proudly to her class, a teacher asks: "Does anyone know who this man is?" After a moment's silence, one small

Romanian government approved

By Virginia Marsh in Bucharest

THE Romanian parliament yesterday accepted a new cabinet led by Prime Minister Nicolae Vacaroiu and committed to gentler reforms.

The cabinet is dominated by the Democratic National Salvation Front (DNSF) which won 28 per cent of the vote in September's elections. It includes several junior ministers who served in the communist era and favours a slower reform,

However, the cabinet is weighted towards the party's younger wing and brings many newcomers to the government. It also includes some reformminded independents, such as Mr Misu Negritoiu, who will be deputy prime minister in charge of economic reforms Romanian nationalist parties

which captured 12 per cent of the vote did not, as feared by many, win cabinet posts. The democratic convention,

a coalition of anti-communist parties which came second in the polls, voted against the government because it said it failed to present concrete eco-Mr Vacaroiu said he would

not present a long-term strat-

plan

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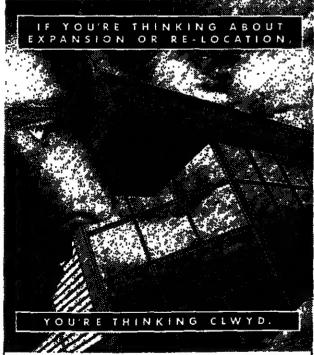
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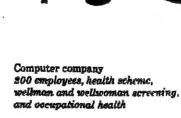
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Yeutter holds Unctad to his breath on oilseed talks

Yeutter: "No minor dispute"

attach protectionist constraints

to the legislation.
In his first appearance on the

stage of international trade.

President Clinton would be

under great pressure, he said,

not to "give away the store." Because he is likely to "take

on" his labour supporters to

get approval of the North

American Free Trade Agree-

ment, "he will have to give

them something in the Uru-

guay Round context" and that

is likely to be labour rights.

which other countries regard as an infringement of sover-

There would be months of

delays while a new US negotia-

ting team is prepared to con-

tinue Uruguay Round negotia-

"In light of the economic sit-

uation in Europe, if there was

ever a time it needs a shot in

the arm, it is now," Mr Yeutter

said. "Conclusion of the Uru-

guay Round would provide a

boost in confidence and help

overcome some of the eco-

The US, lifting a 13-year ban

officials said yesterday.

nomic malaise."

AMONG those anxiously awaiting the outcome of yester-day's US-EC agriculture trade talks in Washington was Mr Clayton Yeutter, the former US Trade Representative and one of the midwives at the birth of the international trade talks in Uruguay in 1986

It was also Mr Yeutter who brought the case against EC oilseeds subsidies to Geneva in 1987, against the urging of Mr Ray MacSharry, the EC agriculture commissioner, who told him the Community would soon alter its subsidy pro-

"I told MacSharry that with the magnitude of the subsidies being offered, if I were a European farmer, I'd grow oilseeds on the top of the Alps mountains," Mr Yeutter now says. Mr Yeutter went on from the trade post to become Secretary of Agriculture, chairman of the Republican party, and a White House adviser. Since President Bush lost the presidential election on November 3 he is "at

"MacSharry wanted to change the programme. He just didn't get it done," he said. This is no minor dispute that can be held on the backburner

After winning two dispute settlement rulings and failing to negotiate compensation, the US and the EC are now on the brink of a trade war, with the US threatening to impose punitive tariffs on \$300m worth of EC products on December 5. The long stalled farm trade talks in the Uruguay Round are entangled in the dispute. If a breakthrough is not achieved soon, time will run out on the Uruguay Round. The US president loses his fast-track" authority to nego-

tiate after March 1. Mr Yeutter believes the Democratic Congress probably would give President Clinton an extension of the negotiating authority but there are risks in waiting. Congress is likely to



By Frances Williams

THE UN Conference on Trade and Development (Unctad) is to boost its programme for helping developing countries manage their debt, with potential foreign exchange savings running to millions of dollars. Unctad's computerised debt

information system, used by about 20 countries, enables vernments to monitor their obligations (which many countries cannot easily do) and use the information in economic decision-making. It is a way to avoid unnecessary costs such as overpayments to creditors or penalty interest rates due to poor book-keeping.

Unctad officials say developing countries must process huge amounts of information on debt, a task only handled effectively by computer. Many debtor countries carry 1,000 loans on their books.

Lack of information has meant many countries must rely on data provided by their creditors, with no independent neans of checking accuracy. Use of Unctad's debt manage ment system enabled one contral American country to reclaim \$1.2m in overpayments. An Asian debtor recouped \$800,000 paid in excess interest.

Expansion of the programme, in collaboration with the World Bank, is being financed by a \$5.3m grant from the UN Development Programme (UNDP) over the next four years. Uncted will be carrying out debt audits for indi-vidual countries, advising them on data collection and analysis, providing debt management software packages and training local officials.

on ministerial visits to Talwan, Unctad hopes donor countries will come up with funds to let it meet the growing will send US Trade Representa tive Carla Hills to Taipei for requests for debt management help. Computerising the debts of a middle-sized developing economic talks next month. Mrs Hills will discuss the country can cost up to \$500,000. Thus, it would cost cossibility of Taiwan joining the North American Free Trade Agreement, and its \$200m-300m to bring external debt management in all develapplication to join the General oping nations up to an acceptable standard in five years. Agreement on Tariffs and

Brazilian state adapts to centre stage Christina Lamb looks at Rio Grande do Sul's hopes and fears from Mercosur pact

NE of the first callers to the Dial Mercosur wheat, rice, poultry, dairy, beef closer to these southern neighand wine producers all expect bours than to that of Brazil. Trade with Mercosur partservice set up last year to suffer once Mercosur comes

by the state government of Rio Grande do Sul was a lady asking where she could find her local Mercosul, mistakenly believing it to be a new chain f supermarkets. Today most of the state's

2m inhabitants are better informed, but hold mixed opinions about the nascent free trade arrangement between Brazil, Argentina, Uruguay and Paraguay which will affect them more than any other community in the southern Not only is Brazil's southern-

nost state right in the centre of Mercosur, but its largely agricultural production comprises the same crops as neighbouring Uruguay and Argentina and is less competitive due to poorer soil conditions and heavier local taxes. Agriculture makes up 53 per

and much of the 15m tonnes of foodstuff produced yearly sells within Brazil

cent of the state's \$35.7bn GDP

Although currently benefiting from Argentina's overvalued currency which make Brazilian products cheap in comparison. Rio Grande's

fully into operation in 1995 with zero tariffs between the four neighbours.

Mr Hugo Paz, the president of the state's Farmers Associa-tion, complains: "Mercosur is moving so fast that it's heading for self-destruction. It is destroying Brazil's agroeconomy, particularly that of Rio

He describes Brazil's integration with its neighbours formalised by the Treaty of Asuncion of March 1991 as "like marrying a girl you have just met in the street." He says: "No compensating mechanisms have been created

for the dead and injured and the lack of macroeconomic stability or policy coordination means it's impossible to decide whether to abandon products. Unless something drastic is done what we'll have is not integration but wars over food Yet in many ways for Rio

Grande, Mercosur makes far more sense than for Brazil's north-eastern states. It shares a 1.000km border with Uruguay and a 700km border with

ners though still relatively unimportant for the state, is rising. Last year its exports to Mercosur increased to \$221.9m from \$137.6m in 1990, though still less than 7 per cent of the total \$3.5bn. This year it



should top \$300m. Another benefit is an increased tourism. A record 500,000 tourists visited the state last year, mostly from Mercosur countries.

In the last two decades, rapid industrialisation has transformed Rio Grande which now

JOHN LAING, the UK

construction group, in joint venture with Alsim Alarko, a

large Turkish engineering and

construction company, has

won a £54m contract in the

central Asian state of Turk-

menistan, the first time Laing

has worked in the former

Soviet republic, Andrew Tay-

The contract involves com-

pleting a terminal at Ashgabat

Airport, providing specialist

systems and renewing surfaces. Lockheed Airport Termi-

nal of California and Burc

lor writes.

greater than that of Hungary and Mercosur should benefit sectors such as car parts, bus manufacturers and petrochemicals. Some local companies are already taking advantage. Brahma, Brazil's leading beer company, recently invested \$40m in joint ventures in Argentina and Uruguay.

Fonte Ijui is selling mineral water to Argentina, Agrale is exporting trucks across the border, and Balancas Uranos is selling electronic scales to Par-

The state authorities hope to use its strategic position, cheap power, deepwater port, and righ quality of life to attract in foreign companies aiming at the 200m strong Mercosur. A department for international affairs has been created with an impressive datasystem listing companies seeking part-ners. State missions have visited the US, Hong Kong and Japan and Europe is next on the list

The Federation of Industries of Rio Grande has set up a Mercosur division and in a specially commissioned study on 20 sectors found 16 saw it as an opportunity and only four as a threat - wheat, wine, dairy products and canned fruits.

Mr Luiz Mandelli, president of the federation, says "we're entirely in favour of Mercosur. For decades we've complained that we're in bad competitive shape because we were so far from the main consumer markets of São Paulo and Rio. Now we're right in the middle. If you draw a 600 mile circle round Porto Alegre you have two thirds of the GDP of South

America." But Mr Alceu Collares, the state Governor, warns against complacency: "Our proximity to all four Mercosul countries means we could be the biggest beneficiary. However, we could just become a corridor between the big producers of Buenos Aires and São Paulo unless we are competitive in price and

The government has set up a \$390m industrial development programme and recruited Japanese and German advisers. Recently for example, Aurora, Brazil's largest wine co-opera-tive, invested \$16m in reconversion to produce fruit juice and jams to protect itself against a possible influx of Argentine wine. "It's adapt or die," says Mr Adao Eliseu de tional affairs.

Computer engineering centre opens in Kiev

By Chrystia Freeland in Kiev

first computer engineering centre was opened this week in the Ukrainian capital of Kiev. Ukrainian officials hope that, supplied with over \$1m worth of IBM computers and software, the centre will help Ukraine's collapsing industries leap to modern tech-

nology. The Computer Integrated Manufacturing Centre (CIM), based at Ukraine's leading scientific post-secondary school, the Kiev Polytechnic Institute, will teach students and retrain professional engineers in computer industries, design and manufacturing.

Ukraine is a world leader in cybernetics research and has a huge, and increasingly under employed, scientific and engineering community. IBM, which has supplied 14,000 personal computers to schools in the former Soviet Union, plans to open CIM centres in other parts of the former Soviet

There is a vast intellectual potential here," said Mr Horst Breitenstein, IBM president for trade development. "What we are doing is testing the possi-

The CIM centre was primarily an educational venture, he warned. In the long run, IBM, which opens an office in Kiev this week, was likely to "have procurement from Ukraine, but is a slow build-up". IBM is already commission-

Riectronics of Ankara will also ing small software projects in be involved. Cemindia, part of Trafalgar
 House of the UK, has won con-Ukraine. IBM is also seeking an entrée into strategic sectors in Ukraine which must rapidly tracts worth £5m for work at set up computer systems, such India's Tuticorin Port Trust as banking and Gandisagar Dam.

Polish enterprise zone Laing shares Turkmenistan plans could founder contracts

PLANS to set up Poland's first industrial enterprise zone at Mielec, site of a recession-hit aircraft factory, could founder because of resistance from treesury officials over granting ary incentives.

Samuel Montagu Financial Services, say the initial cost of allowing tax concessions, and paying unemployment benefit. will reach Zloty 135bn (\$8.8m) next year, with a small profit

The plans have been authorised by the industry ministry whose head, Mr Waciaw Niewiarowski, is to meet workers

They are demanding credible restructuring proposals for the plant, which has suffered from the collapse of the former Soviet market. The enterprise zone proposal is based on the favourable site of the plant which is 250km south-east of Warsaw, near the former Soviet Union. It has a major airport and a highly qualified

Mr Niewiarowski has high hopes that the scheme will resolve the factory's problems. The aircraft works, which once employed 22,000 people, now has 9,850 on its payroll. A further 4,500 are to be dismissed within months.

The strike started last week when workers were paid 40 per cent of their monthly wage. Mr Niewiarowski will have to investment grants from the finance ministry if his project

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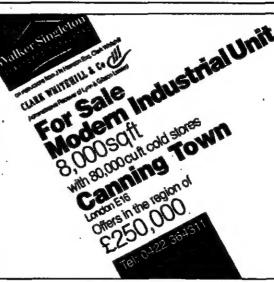
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FINANCIAL TIMES

Clinton looks to **Congress** on policy

By George Graham in Washington

a good working relationship" with Congress in a series of meetings on Capitol Hill with leaders from both parties, focusing on health care and the best way of combining an economic stimulus with a

reduction of the budget deficit.
The US president-elect began with his own Democratic party leaders, in his second meeting with the majority leaders since

He then saw Sen Robert Dole, Republican leader in the Sen-ate, and meetings were also scheduled with powerful individual congressmen such as Mr Dan Rostenkowski, who has dominated US tax policy for the last 12 years as chairman of the ways and means com-

Congress has in recent years developed a reputation as an institution hamstrung by auto-cratic committee chairmen, incapable of passing needed legislation and corrupted by the perquisites of power. Mr Clinton's election may

open the way to more effective action, but a new study pub-lished yesterday by two of Washington's most influential think tanks, the American Enterprise Institute and the Brookings Institution, suggests more reforms are needed to the

way Congress does business.
"We think effective policymaking requires a strong president and a strong Congress," said Mr Thomas Mann of Brookings. He said

the problems of Congress reflected the weakness of party leaderships and their lack of control over the setting of a policy agenda as well as debating structures that "put a pre-mium on cheap shots". Mr Mann and Mr Norman

Ornstein of AEI urged the party cancus meetings of the House of Representatives in December to give a mandate to each party's leaders, and especially to the Speaker, to set a

Stars and Stripes for Puerto Rico?

Islanders will vote on whether to join the union, reports Canute James

Several decades of debates about Puerto Rico's political status will end within 12 months when the 3m people of the US possession in the Caribbean will vote on whether they want to retain their current "commonwealth" relationship with Washington, become a state of the union, or

be politically independent.
Dr Pedro Rossello, the governor-elect of Puerto Rico who will take office in January, has promised that a long-awaited plebiscite on the issue will be held next year. The result, he says, will be taken to the US Congress for approval.

In December 1991, Puerto Ricans rejected a referendum seeking to maintain the island's autonomy. The issue of what status they do support has since been left open.

Puerto Rico is officially described as having a "freely associated" relationship with the US. Puerto Ricans are US citizens, but cannot vote for a president. The island's representation in Washington is limited to a commissioner who has no vote to influence legis-

Dr Rossello, the candidate of the New Progressive Party, won the island's gubernatorial election earlier this month with 50 per cent of the votes cast. His main rival, Mrs Victoular Democratic Party, received 46 per cent, with Mr



Puerto Rican flag (left) flies alongside the Stars and Stripes on the Caribbean island looking to its future

cated by the Independence Par-ty's showing, and the impend-ing plebiscite is expected to Fernando Martin of the Puerto Rican Independence Party being supported by just 4 per There is little support for political independence, as indi-

determine whether Puerto Ricans want to continue and

or become a state of the union. Dr Rossello's NPP has consistently advocated statehood, but Puerto Rican analysts have cautioned that votes cast in the

party political lines. Dr Rossello's decision that the issue of the island's status must be decided soon is an apparent attempt to determine definitively a matter which has

Although the governor-elect will present the result of the referendum to Washington as a fait accompli, any decision by the US Congress will be affected by considerations such as Puerto Rico's geopolitical and strategic value to Washington. The island, at the north-eastern end of the Caribbean archipelago, is host to a large US naval base. Puerto Ricans' decision

about their political future will turn on economics. The current "commonwealth" status has allowed the island's economy an advantage under Sec-tion 936 of the US revenue code which encourages mainland companies with subsidiaries in Puerto Rico to deposit their profits in local banks. Totalling about \$15bn (£9.9bn), these have assisted economic growth and stability.

The economy also benefits from federal welfare funds of about \$4bn a year and receives hundreds of millions of dollars from rebates of federal excise

exports such as rum.
Support for the political options for the island will be determined largely by whether Puerto Ricans feel that this level of financial support will be available to them if they vote for statehood, and whether the economy can do

Housing starts in US show decline

A RUN OF encouraging US economic news was broken yesterday by reports of an unexpected decline in housing starts in October and a sharp rise in weekly claims for unemployment insurance early this month, writes Michael Prowse from Washington.

The Commerce Department said housing starts fell 1.1 per cent between September and October to a seasonally adjusted annual rate of 1.23m units. The decline was broadly based with fewer starts in all regions except the Midwest. The figures, however, tend to

be volatile on a monthly basis. The number of people making new claims for state unemployment insurance rose 31,000 to 386,000 in the week ending November 7, the largest increase in three months. The jump came as a surprise after weeks of steady declines.

Peru arrests

Police in Peru yesterday arrested eight Maoist guerrillas who they said were planning further bombings in the Peru-vian capital ahead of elections on Sunday, Sally Bowen and agencies report from Lima.

Pre-electoral tension has been heightened by a spate of hombings in Lima this week, but the "armed strike" called for the past two days has caused little actual disruption.

Canada drug haul

Canadian police and troops have seized 3,000 kilograms of cocaine, worth an estimated C\$1bn (£524m), Canada's biggest drug haul, Robert Gibbens

reports from Montreal.

Four men arrested in the swoop, at a remote airstrip 200 miles north of Montreal, were to appear in court yesterday.

Pindling quits

Sir Lynden Pindling, prime minister of the Bahamas for 25 years until an electoral defeat in August, has resigned as leader of the opposition Progressive Liberal Party, writes

Franco denies dithering

in Rio de Janeiro

BRAZIL's new President Itamar Franco has strongly defended himself against mounting criticism he is spending his time on trivia rather than the central economic problems confronting the coun-

In his first lengthy press con-ference since taking office two months ago, Mr Franco said: "Society wants the president sometimes to put aside macrothinking and descend to

cines, schools and trying to improve everyday life." His focus on such issues has led his administration to be labelled "the Cheese Mulfin Republic", a reference to the

muffins that are a staple diet of many of Brazil's poor. The president was to outline his plane for government in his first national address on Wednesday but cancelled it to

visit his sick mother. Instead he made clear some of his views, declaring war on financial speculators who have been leaving the stockmarket and buying gold and dollars.

"As long as I'm President there will be war without mercy until they learn the productive system is more important for the country than speculation." Referring to Mr Collor's recent comments that he was dragging Brazil into the fifth world, Mr Franco said "the

misery we have today puts us far below the fifth world. Two and a half years of Collor's high interest rates and violent monetary policy have left us with deep recession and mil-lions and millions of unemployed Brazilians living in absolute poverty."

Argentine judge guilty

By John Barham In Buenos Aires

FOR the first time in living memory, a senior public figure has been found guilty of cor-ruption in Argentina, after the Senate yesterday impeached Mr Alberto Nicosia, a federal judge accused of multi-million dollar fraud against stateowned compani

The senators found the judge guilty of misconduct and failing to carry out the duties of a public official. They removed him from the

bench and banned him from

Mr Nicosia was a key figure and damages of about \$80m. in an organisation involving other judges, expert witnesses and defence and prosecution lawyers, who colluded with plaintiffs suing state compa-nies for personal loss in accidents. The judges invariably found against the defendants and inflated their damages,

Ferrocarriles Argentinos, the state-owned railway company, was their favoured target. In December 1990, a government

The government has also initiated further, as yet unknown, charges against Mr Nicosia. Corruption is one of the principal complaints of ordinary Argentines against the government of President Carlos Menem. The government claims it is rooting out corrup-tion by deregulating and pri-

which they then shared out vatising the economy. Furthermore, about 20 senior government officials, including five cabinet ministers, have been sacked in corruption-related scandals.



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Yeltsin halts North Korean military aid

By John Burton in Secul

MR Boris Yeltsin, the Russian president, seeking to cement ties with South Korea, said yesterday his country was suspending military aid to North

In a speech to the South Korean parliament, he also said that Russia could stop building submarines, a key component of its naval arsenal, within the next three years. He said Moscow would

sharply cut its armed forces in the Far East to help contribute to better relations. "I think that in two or three years' time we will stop making subma-rines for military purposes," he said, departing from the text of his prepared speech to partiament. He also hinted broadly Russia would consider selling weapons to South Korea.

Mr Yeltsin, on his first official trip to an Asian country, is pressing hard to transform ties with a strategically vital region and potential source of

He tried to bury the contentious past, returning to Seoul the flight recorders from a South Korean airliner shot down by a Soviet warplane in 1983 with the loss of 269 lives. Seoul is seeking Russian

has been monitoring May 1991

But he declined to say

whether the Unita leader had

Bhutto in bid to reach Peshawar

The Pakistani opposition

leader Benazir Bhutto will try

to reach the northern city of

Peshawar today to lead an

anti-government protest

march, in an attempt to step

up pressure on Prime Minister

Nawaz Sharif, writes Farhan

Ms Bhutto has been banned

from the capital, Islamabad,

for 30 days under a govern-

ment edict which came into

effect yesterday after she tried to lead an opposition march to

the capital in an attempt to

unseat the government.
"I saiute the heroic people of

Pakistan for their courage in

making the long march very

successful. Our movement will

continue because people of the country want change," she

said in Karachi at a news con-

Ms Bhutto is likely to be

stopped from going to Peshawar, a senior official said last

Tajikistan KGB

Unidentified gunmen have

slain the pro-Islamic deputy KGB chief in former Soviet

day night as he drove to the

airport in the Tajik capital of

Dushanbe. There was no indi-

The murder removed proba-

bly the most skilled military

organiser for the anti-Commu-

nist coalition of Islamists and

secular moderates, a politi-

cally diverse alignment that

The murder occurred as

Tajikistan, the former Soviet

Union's most unstable repub-

lic. seemed headed for more

war. Rebels loyal to former

Communist President Rakh-

man Nabiyev have surrounded

and besieged Dushanbe, which

is controlled by the anti-Com-

munist coalition.

was already fractured.

cation who was responsible.

ference jast night.

chief killed

Bokhari in Islamahad.

accords.

results

help in persuading North Korea to accept nuclear inspec-tions and renew progress toward unification. But Russia's reduced military ties and falling trade with North Korea are likely to weaken its leverage with Pyongyang. Russia has already ended the supply of nuclear materials and tech-

nology to North Korea, Mr

Yeltsin told Mr Roh Tae-woo,

Moscow is now curtailing arms shipments to Pyongyang, including the supply of MIG-29 combat aircraft being assembled in the North.

Mr Roh asked Mr Yeltsin.

the South Korean president.

who will visit Beijing next month, to urge China to take a more active role in resolving the Korean question. ● North Korea's trade patterns last year were governed by a search for new oil supplies to compensate for falling petro-leum shipments from the former Soviet Union, Kotra, the Seoul-based Korea trade promotion agency, said yesterday. Soviet oil supplies and its shipment of machinery and industrial facilities to North Korea fell last year after Moscow demanded cash pay-ments for these goods, which were formerly settled through

open account arrangements.

Alexander Nicoll and Simon Holberton look at HK's democratic aspirations

political worries to its eco-

nomic interests, they at least believe Hong Kong is dealing

tions; that they are modest and

do not contravene the Basic

Law or Joint Declaration; that

Patten's proposals face testing time

S IX weeks after Mr Chris Patten, Hong Kong's gov-ernor, unveiled his plans for broader democracy, the gulf between London and Beijing which they have opened shows little sign of being narrowed. A round of diplomatic activity in London this week saw Britain, China and Mr Patten himself spelling out their positions - and the governor winning strong backing from Mr John Major, the prime minis-ter. But no further discussions with the Chinese are planned beyond regularly scheduled

jing and Hong Kong. Though Mr Patten has called repeatedly for discussions and invited Beijing to produce alternative proposals, there appears to be a growing prospect that there will be little or no dialogue. That would leave Hong Kong to make arrange-ments for the 1995 Legislative Council (Legco) elections without knowing whether Beijing will, as it has threatened. reverse them when it assumes sovereignty over the territory

contacts between London, Bei-

China's frustration at what it sees as Britain's duplicity, evi-dent from vitriolic attacks on Mr Patten and snubs when he visited Beijing, was made even plainer during a visit to Britain by Zhu Rongji, a vice premier and Politburo member.

Though he has no direct responsibility for Hong Kong, Zhu went out of his way to

express the depth of Beijing's

disgust and its belief that London has gone back on agree-

He indicated that China could allow the dispute to spread into other bilateral links, and caused alarm in Hong Kong when he said: "People cannot help asking the question whether we still have to stick to the Sino-British Joint Declaration and whether the understanding reached between the Chinese and British sides is to be allowed to be scattered to the winds." China is not alone in being rattled by Mr Patten's decision

- backed by his former cabinet colleagues in London – to stop treating Beijing with kid gloves and attempt to deal with it in much the same way as with any other country. Some British officials who were involved in previous negotiations with Beijing are quietly shaking their heads at ndonment of a non-confrontational approach. They fear that Mr Patten has precipi-

tated a serious crisis.

His supporters dismiss such worries as springing from what they see as the former ten-dency of the British government, under the influence of Sinologist academics, to view Hong Kong as a relatively small factor in an overall UK/ China relationship. This was thought to have led London to give too much away to Betjing on Hong Kong.

Instead, the governor's backers point to the importance of Hong Kong to China - it would represent 18 per cent of of full democracy. China's economy and economic ties with the mainland are constantly growing. Though there can be no certainty that Beijing would subordinate its

from a position of greater strength than was previously torate supporting his plans, and LegCo last week broadly endorsed them. However, there will not be a final LegCo vote Mr Patten has repeatedly argued that he is seeking to implement the 1984 Joint Decon them until the late spring of laration on Hong Kong's future; that he had to produce proposals because the Basic Law, Hong Kong's Beijingdrafted post-1997 constitution was silent on the 1995 elec-

a smooth transition to Chinese British relations on investment in Hong Kong. rule is the aim. owever, Britain insists that there has been no policy change on Hong Kong, Mr Patten clearly wants to meet popular aspirations to greater democracy as much as he can, and to a degree previously not

thought possible in London. China's concern is to keep the development of democracy, and particularly the involve-ment of vocal liberals, to a minimum. Mr Patten has succeeded in bringing the democracy campaigners behind his plans, even though proposed arrangements fall well short

The danger, however, is that support within Hong Kong -Mr Patten's trump card and the basis for his policy - will ebb as fears grow about the dangers of confrontation with Beijing. Some businessmen are already showing their concern. Opinion polis show the elec-

1993. In the meantime, China can be expected to exert pressure on opinion makers. The stock market jitters resulting from Zhu's remarks strengthened the worries of Mr Patten's opponents in business and political circles about the effect of a stalemate in Sino-

Yesterday's decision to push ahead with the platform contract for the colony's new airport may bolster confidence. Proceeding with the contract means the project remains on schedule for opening in 1997 even though China has yet to agree to financing plans. The government says it will prevent cost overruns.

British officials told the Chinese that Hong Kong had no intention of pursuing a "go it alone" policy on the airport and that it still seeks a comprehensive settlement to the financing of the HK\$175bn project. Yesterday, Hong Kong

both of what they wanted and officials said there was no question of the government awarding contracts which require China's consent with-out Beijing's approval.

However, some influential businessmen in Hong Kong doubt the wisdom of moving ahead with the airport plat-form contract at such a sensitive time. They feel it will only invite negative Chinese reaction - which has been promised - at a time when all efforts should be directed to ding fences with Belling.

he airport talks could be

the main channel for negotiations with Beijing in the coming months. But there is a growing feeling in Hong Kong that Beijing will not produce counter-proposals on the electoral arrangements. Mr Patten has staked his governorship on his constitu-tional plans and has won the support of Australia, Canada and the US for them. But he may find that the wisdom of his "have-a-go" approach will increasingly be questioned in

Hong Kong if there is no sign of rapprochement with Beijing. The way remains open for an increasingly mature political community in Hong Kong to produce alternative suggestions if their concerns about Mr Patten's proposals mount. If he were to be forced to compromise, it could be with them and this would eventually allow him an honourable way

Japanese guru starts pressure group

By Charles Leadbeater in Tokyo

MR Kenichi Ohmae, Japan's most famous management guru, plans an attempt to break the mould of Japanese politics by launching a pressure group to champion the cause of radical political

Mr Ohmae, chairman of the Japanese operations of McKinsey and Co. management consultants, is a house hold name in Japanese business after publishing more than 30 books on management. He describes his group, dubbed The Reform of Heisei as a grass-roots organisation which will offer a third choice between the ruling Liberal Democratic party and the Socialist parties.

The grouping will promote the reform of Japan's political institutions by offering to support politicians who endorse its goals. A reform of the electoral system widely blamed for encouraging politicians to seek illegal corporate donations is likely to be a central issue for the group.

Mr Ohmae was named the nation's most influential leader of public opinion by a recent survey of more than 700

Mr Ohmae's group is unlikely to stage a significant challenge but it could provide challenge but it could provide a focal point for the public outcry of the Tokyo Sagawa Kyubin scandal which has exposed links between LDP leaders, allegedly corrupt businessmen and organised crime syndicates. The initiative is likely to put pressure on the LDP to offer more far-reaching repressly for political reform. proposals for political reform. The scandal has led to a vicious power struggle within the LDP. A two-week stalemate between the LDP and the opposition parties over which LDP leaders should testify to

the parliament over their involvement in the affair has delayed passage of the supplementary budget needed to implement the Y10,700bn (£57bn) emergency spending package announced in August. There were signs last night that the parties were edging towards a compromise on the testimony issue to allow debate on the budget to pro-

Decline in land prices accelerates

By Charles Leadbeater

LAND prices in Japan's largest cities have fallen by about a fifth in the last six months, threatening to exacerbate the Japanese banks' mounting problems with non-performing loans to real estate developers. according to a report published yesterday.

The report by the Japan Real Estate Institute said that commercial land prices fell at an annual rate of 22.5 per cent in the six largest cities, Tokyo. Yokohama, Nagoya, Kyoto, Osaka and Kobe in the six months to the end of September. Residential land prices in these cities fell by about 20.5 per cent.

were the worst results since it started the survey in 1936. The continued fall in land prices will eat into more of the collateral used for many of the real estate loans which the banks made during the boom in land speculation in the late 1980s. The collapse in real estate prices is the main rea-son for the sharp rise in the bank's non-performing loans

over the past year.

In the six months to September non-performing loans held by the top 21 Japanese banks rose by more than 50 per cent to Y12,000bn (£63bn). This increase longity reflect lest increase largely reflects last year's fall in the property mar-ket, when average residential land prices for the six largest cities fell by 9.7 per cent. The acceleration in the rate of decline in land prices means the banks bad debts will con-

amount of non-performing

The findings of the report, based on a survey of 22,000 sites in 223 cities, suggests the government's public works programme, which includes measures to bring forward purchases of land for public infrastructure schemes, has

had little impact on prices.

Average land prices throughout Japan fell by 2.6 per cent in the six months to the end of September, with residential prices down 2.5 per cent and commercial prices



STUDENTS PROTEST: Students from New Delhi colleges shout slogans against the so-called "Mandal report" yesterday. The report sets a reservation quota of 50 per cent for lower castes and tribal groups in university admissions and government jobs

Pretoria rejects 'army plot' evidence

THE South African government yesterday rejected evidence from a judicial commission suggesting that the army plotted to undermine the African National Congre (ANC), and criticised the respected judge who heads the commission for making "wild statements", writes Patti Waldmeir in Johannesburg.

A government spokesman said Pretoria did not believe any abuse had taken place, but promised punishment if any security force members were found to have acted

against the political opposition.

The government's hardline response to
Judge Richard Goldstone's finding including harsh criticism of the judge himself - will not enhance Pretoria's reputation for probity in the matter of alleged security force involvement in violence. contrasted with the conciliatory tone yesterday adopted by the ANC, which Working Committee had adopted a controversial plan for power-sharing in a postspartheld government. The decision was a major success for ANC moderates, and came only after fierce debate.

The ANC condemned the decision of Mr

FW de Klerk, the president, to launch an internal inquiry into intelligence operations, to be headed by the second in mmand of the South African Defence

Force, Lt-Gen Pierre Steyn. Gen Steyn, who is understood to be a relatively verlig (enlightened) officer, is to conduct his investigation in parallel with Judge Goldstone, whose commission of enquiry into violence announced on Monday that it had found evidence of a military intelligence plot to discredit the ANC.

The ANC said in a statement: "Once

more, secrecy is the order of the day...the

including top officers of military intelligence - will not be suspended during the investigation. Gen Steyn is to assume control of all covert operations, but serving commanders will not be removed.

The length of the daylong cabinet meeting on the inquiry decision highlights cabinet divisions over the issue with some members known to favour curtailing Judge Goldstone's power, and others arguing for a "clean up" of military activities.

• An ANC leader urged residents of one of South Africa's most violent townships yesterday to stop endemic gang warfare he said was fomented by state security forces,

"Stop all this fighting among yourselves. Give co-operation, absolute unity a chance," said Chris Ham, an ANC executive member popular with the group's radtheir positions," Mr Hani, also secretary-general of the allied South African Communist Party, told a peace meeting.

tralian state government also participated. His evidence was contradicted by Mr Connell, who said

Bond cleared in

charge retrial

dishonesty

MR ALAN BOND, the bankrupt Australian entrepreneur, was yesterday cleared by a Perth jury of dishonestly inducing a businessman to take part in the A\$370m (\$255m) rescue of a collapsed merchant bank run by a fellow

entrepreneur. Mr Bond spent 90 days in Wooroloo prison outside Perth earlier this year after being sentenced to 2% years' detention on the same charge. He was freed on appeal by the Western Australian (WA) reme Court and was being tried again.

Mr Bond, 54, said after leaving court yesterday that he had been tried on a "trumped up" charge. "I've had a pretty diffi-cult time right through Wooro-loo and other people ought to be brought to account for it."

The charge against Mr Bond related to the 1987 rescue of Rothwells merchant bank, run by Mr Laurie Connell, a fellow WA entrepreneur. The rescue was largely organised by Mr Bond, then chairman of Bond Corporation.

The prosecution claimed that Mr Bond concealed from Mr Brian Coppin, a WA businessman who contributed to the rescue, that Bond Corporation was to receive a A\$16m success fee from Rothwells.

Mr Coppin told the court that Mr Bond asked him in October 1987 to raise A\$20m (later reduced to A\$8m) to assist the rescue of Rothwells. was not agreed with Mr Connell until after Mr Coppin agreed to contribute to the res-

However, Mr Max Healy, a Perth builder who gave evi-dence at the second trial, said Mr Conneil had told him he would lie to make sure Mr

the fee was arranged earlier.

Bond was convicted. Mr Healy alleged that Mr Connell had told him that his motive was to distract public attention from his own forthcoming trial on charges related to the Rothwells rescue.

Mr Ian Callinan, QC, for Mr Bond, told the jury that the prosecution had failed to prove its case: "It has often been said in this community [that] people who fly high have to be cut down to size. Alan Bond has been cut down to size. Don't cut him down again."

Mr Bond, who was recently divorced, was declared bankrupt in April with debts and contingent liabilities of more than A\$700m, compared with assets of A\$1m. He is also being investigated by Austra-lian Securities Commission, the corporate watchdog.

However, he has shown some signs of seeking to continue in public life: letters written to supporters from his prison cell contained a number of suggestions for solving Australia's economic problems.

Mr Bond resigned as chair-

man of Bond Corp in 1990, two days before the group announced a record loss of A\$2.2bn. Bond Corp is being restructured under a scheme which will reduce Mr Bond's holding from more than 50 per cent to 5 per cent. Most of its

public will only be told what it is thought ical grassroots and armed wing. "State they ought to know." The ANC also condemned the fact that security forces have criminal elements who love to see blacks slaughtering each Signs of intransigence from Pretoria He said he did not learn of the success fee until November 14. officers allegedly involved in the plot other because that makes them secure in Mr Bond said the success fee

Kieran Cooke looks at the fears within the ruling People's Action Party that protest may grow

Insecurities creep in at the top in Singapore

minister, still exercises a great to blame if there are no real deal of influence, retaining his personalities to succeed him." T HAS been an eventful Lee Kuan Yew, the man who

and somewhat macabre week in the normally placid world of Singapore poli-

Tajikistan, whose deposed Communist leaders have been Prime Minister Goh Chok fighting their way back to Tong made an urgent appeal last Sunday for new political power, writes Steve LeVine in Tashkent. talent to step forward. His cabi-net, he said, was aging and had Mr Jurabek Aminov, among the warring Central Asian to be revitalised. The next day, it was nation's most articulate and effective leaders, was killed in a spray of bullets on Wednes-

announced that two of the island republic's most senior political figures, Mr Ong Teng Cheong, first deputy prime minister, and Mr Lee Hsien Loong, second deputy prime minister and minister for trade and industry, were suffering from cancer. The statement said that the disease had been detected early and that chances for successful treatment were excellent.

There has been obvious compassion for the men, mixed with surprise at the way in which the illnesses were announced simultaneously, but, above all, the statement led to renewed speculation about the future direction of Singapore's politics.

dominated almost every aspect of Singapore life for much of the last 40 years and who, in 1990 stepped down as prime minister to be succeeded by his deputy, Mr Goh Chok Tong. The received wisdom was that Mr Goh would merely serve time before a resumption of the Lee dynasty, that the

younger Lee would at some unspecified date take the helm. Though officials say the younger Lee, now undergoing chemotherapy treatment, is likely to resume his ministerial duties shortly, uncertainty about his future has caused political nervousness.

Since independence from British colonial rule, Singapore's politics has been remarkably stable, with the People's Action Party (PAP), formed in the early 1950s as an anti-colonial party, exercising almost complete dominance and for many years controlling every seat in parliament. Under the party's guidance, Singapore has been transformed into a well-developed country with one of the high-est standards of living in Asia.





dominated Singapore politics for nearly four decades

Yet, despite its achievements, the party has noticeable insecurities. It was fashioned in Mr Lee Kuan Yew's image, and, as Mr Raj Vasil, a writer on Singapore politics, says, the elder Lee is the party in the eyes of Singaporeans: "The PAP does not have much of an identity independent of the (then) prime minister and the government headed by him. Its image, identity and appeal are Mr Goh has tried to bring in

a more open style of government, introducing a limited degree of glasnost, allowing Singapore's carefully controlled citizens to view slightly risque films and permitting a small measure of dissent. But he has found it exceptionally difficult to fill Mr Lee's shoes. Mr Lee, now entitled senior

the personality of the prime minister..." His departure was

> But a degree of popular unhappiness with the party had set in well before Mr Goh's ascendancy. While many able technocrats were recruited to PAP ranks, few figures with any noticeable political talent emerged. "A lot of yes-men and sycophants were nurtured under Lee," says one political analayst. "He only has himself

re-established.

Goh and his party.

more relaxed regime of Mr

Goh: only when the younger Lee - stamped in the same

no-nonsense, authoritarian style as his father - put a firm

hand on the belm would the

party's complete dominance be

post as PAP secretary general. The party tended to concen-Mr Gob, seeking a popular trate too much on the mainly English-educated, increasingly affluent middle class. The mandate, called a surprise elec-tion last year. The PAP was returned to power, winning 77 of the 81 parliamentary seats. views of the people on the housing estates - mainly the Chinese educated who were but the fact that some form of opposition, however small and finding life increasingly expendisunited, was emerging was sive and hard - were being seen as a near disaster for Mr largely ignored. Both the younger Lee and Mr

A popular interpretation of the election was that Singapo-reans felt nervous under the Ong are key figures in regaining support among this group. They are among the few government ministers who speak Mandarin fluently and read the Chinese-language newspapers. While Mr Lee is seen as arrogant and is not a particularly popular figure, he is respected as a gifted and able minister. Mr Ong, as head of the Singapore Trades Union Congress. provides important contact with working-class voters.

Mr Goh has promised a number of by-elections in the near future, and the small, fragmented opposition is unlikely to pose any serious challenge. Yet the PAP is deeply concerned about a rising protest

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The institute said the falls

tinue to rise for the foresee able future. Senior bankers admit the

loans is still rising rapidly.

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Thai investors | Thailand urges UN caution on Khmer Rouge protest after shares plunge

By Our Bangkok Correspondent

THAI investors staged noisy protests outside the Stock Exchange of Thailand (SET) for the second day running yesterday as share prices continued to plunge in response to government moves to control speculators.

The SET index fell 3.9 per cent, or 33.87 points, to close at 834.17 yesterday, making a cumulative decline of more than 13 per cent since it peaked two weeks ago. Foreign stockbrokers believe

rising corporate profits and an economy growing at about 8 per cent a year will soon push share prices up again, but many Thai investors fear the once lively market has been weakened by official moves to curb speculation.

On Wednesday, the sixmonth-old Securities and Exchange Commission filed charges against Mr Song Watcharastiroj, a 35-year-old speculator known as Sia Song, for allegedly manipulating the price of shares in Bangkok Bank of Commerce in collaboration with a group of

Mr Song, who could face a fine or imprisonment for up to two years, denied the charges. He also said that before being arrested and released on bail he had agreed to a request by Mr Tarrin Nimmanahaeminda, the finance minister, to stop trading for a week. "It's unfair to arrest me after I've already

agreed to stop," he said. Investors were apparently unimpressed by official announcements that the gov-ernment-controlled Krung Thai Bangkok SET Index 950 900 860

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650 Jan 1992 Bank and a group of stockbro-kers had been directed to inject a total of Bt15bn (\$59m) into a fund to buy shares and stabi-lise the market. "I think it will take a few

days before they can mobilise such a large amount of money," said one stockbroker

Angry speculators and investors exchanged facsimile mes-sages attacking the Finance Ministry and the managements of the SEC and the SET. Demonstrators outside the SET in central Bangkok called for the ignation of Mr Seri Chintanaserl, the SET president.

On a busy day Bangkok bro-kerage houses resemble British bookmakers on the day of the Grand National, with everyone from housewives to executives crowding round the screens to watch their favourites and place their bets.

In an attempt to stop the

market overheating, the cen-tral bank and the Finance Ministry have forced brokers to restrict the credit they extend to their clients to buy shares.

By Victor Mailet in Bangkok

THAILAND yesterday urged members of the United Nations Security Council, which is considering sanctions against the Khmer Rouge for violating the Cambodian peace accord, not to come to "hasty conclusions" or issue a resolution that might be impossible to enforce.

"I hope that such a resolution will be implementable, not one which is aimed only at threatening without being practical," Mr Prasong Soon-siri, the Thai foreign minister, told the Financial Times. "Thalland

disappointment at the Khmer Rouge's intransigence on co-operating in the peace process," he said. But he added: "Every effort should be made and all the remaining time should be spent in finding a way to bring the Khmer Rouge back into the peace process... If the Khmer Rouge is allowed to remain outside the process then the conflicts and disputes

remain and may even intensify." Thatland, whose businessmen buy gems and timber from Khmer Rouge strongholds across the border, has repeatedly emphasised that it will

shares the international community's abide by United Nations resolutions disappointment at the Khmer on Cambodía.

However, the Thai government has also made clear that it is reluctant to impose economic sanctions and has said that any UN resolution should be compatible with Thai law.

"If the resolutions require the seizure of assets of the Khmer Rouge outside Cambodia this will affect our own domestic banking laws," Mr Prasong said. "Our domestic laws pro-hibit the seizure of assets even of Thai nationals in matters where the government only has suspicions that irregularities might have been com-

Mr Prasong also suggested that other governments were over-emphasising the importance of the Cambodian elections scheduled for May next year as a solution to the civil war.

"We do not wish to see elections held and then all the parties concerned pack their bags and go home thinking that peace has been achieved in Cambodia, leaving the residual problems for our country to contend with," he said.

"This would only lead to a return to square one." The head of the UN peacekeeping

operation in Cambodia yesterday promised new measures to stem growing political violence in the lead up to next May's elections, Reuter reports from Phnom Penh. Several people have been killed and at least 11 injured in a recent spate of shootings and grenade attacks against

opposition party offices and officials. "Free and fair elections cannot be held in circumstances where people face threats to their lives, liberty and security for attempting to exercise their political rights," said Mr Yasushi Akashi, the Japanese head of the UN transitional authority.

Putting tourists back on road to Mandalay

Nice sights, shame about the infrastructure: Victor Mallet on Burma's drive to attract more visitors

OBODY minds the and Mandalay, and the roman-tic but vermin-infested Strand sparrows building their nests in the restaurant at Rangoon airport. but the plump rats which scut-tle around the reception desk at the Strand Hotel are living testimony to the sorry state of the Burmese tourism industry.
To make matters worse the country's military rulers have restricted most tourists to frantic, seven-day visits for the past 30 years, and to seven-day group tours since the army crushed a pro-democracy upris-

ing in 1988. All that is changing. In the past few weeks the State Law and Order Restoration Council (Slore), the ruling junta, has welcomed individual travellers, announced that visas will be issued in 48 hours or granted on arrival, opened the Thai border to day trippers, and disclosed plans to start interna-tional flights to Mandalay.

For the first time in years, a cruise ship has called at Ran-goon, disgorging more than 400 tourists into the dilapidated capital.
The government is courting

foreign investors interested in refurbishing hotels in Rangoon

is already being converted into a luxury \$250-a-night hotel by a company from Hong Kong. Ambitious but unworldly, the Slorc generals initially said

they were aiming to lure 500,000 tourists to Burma annually, compared with about 8,000 last year and a similar number in 1992. Now they admit that the shortage of hotel rooms and flights will make it hard to

"It is politically quite stable, so now we allow these tourists back here," Mr Myo Lwin of the new Ministry of Tourism said recently. "It's very difficult to make a target at the moment because the change has been so sudden. After more than 30 years, the government has relaxed the rules." Officials admit they have no idea how many hotel rooms Burma will have in three years.

Burma's attractions, from the pagodas of Pagan to the southern beaches, are more than a match for the betterknown sights of neighbouring Thailand, but decades of civil war and economic mismanage-

country inaccessible. "It could be a major earner for us," says Mr Myo Lwin. "If it can be for Thailand, it can be for us. But we need infrastruc-

For tourism as for other sectors of the economy over the past four years, the Slorc has abandoned the state's monopolv and encouraged entrepre neurs from Burma and abroad. The foreign investors have started redeveloping hotels, and licences have been granted to 30 travel agents in Burma.

Progress, however, has been painfully slow. The transformation of Rangoon's Inya Lake Hotel, a grim edifice originally constructed with Soviet aid, is a case in point. Along with the Strand and the Thamada, the Inya Lake is being refurbished and the staff retrained under a joint venture agreement between Strand Hotels International of Hong Kong and the state-owned Myanmar Hotels and Tourism Services.

It took eight months just create and decorate the small room containing the new bar. The efforts of foreign investors to turn the hotels into profitable concerns are further undermined by official bureaucracy and the Slore's reluc-tance to spend what little money it has on long-term

"Clearing things from the customs can take up to a month," says one frustrated foreign contractor. "Everything takes so long. The [refurbished] Strand was supposed to be open by now."

Potential tourists would hardly have been encouraged by the sight of Gen Kyaw Ba, the new tourism minister, visiting the Strand's building site in October protected by a truckload of soldiers.

ernment's refusal to devalue the kyat, the local currency. This means that a very ordinary Chinese meal for two with a few beers can theoreti-cally cost about \$350; travellers accustomed to the ways of the third world are happy to change their dollars on the black market (and get the same meal for \$15) but the respectable tourists the Slore wants are unlikely to be happy dealing on the black market.



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The FT proposes to publish this survey on

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THE CHALLENGE OF THE NEW SOUTH AFRICA

ADVERTISEMENT

De Klerk and Mandela have the wisdom to sort out South Africa's difficulties

Paul Heinamann, managing director of the Price Forbes Group, talks to John Spira, Finance Editor of Johannesburg's Sunday Star.

Spire: What are the main thrusts of Price Forbes business?

un: Price Porbes has four main pillars: PTV Insurance Brokers, which together with Corporate Risk Management Consultants strives to offer its elients the most cost-effective and beneficial solutions to their risk-related

Alexander Porbes Consultants & Actuaries, which aims to

provide its clients with the highest quality of employee benefit consultancy, actuarial services, administration and financial planning advice and Health Care Consultancy.

Porbes Reinamance Broking Services, which provices services in the field of reinsurance administration, protection and

coverage.

Medicaid Administrators, which provides medical scheme administration and health care management services.

The Group employs more than 2.500 people in 24 offices situated in most of South Africa's principal towns and cities and is active abroad through its associations with fireign companies.

Our clients, which include more than 80 of the country's largest 100 stock exchange listed companies, extend from industry and commerce through to the agricultural, mining and parastual section and to the individual.

and to the individual.

We're South Africa's largest insurance brokers, risk management consultants and employee benefit consultants.

Group retained brokerage and fees exceeds an annual 8300 million, which ranks us among the larger firms of our type in the world, excluding the mega Alphabet-Brokers.

Price Forbes is a South African company with South African shareholders. Our staff owns 13 percent of the equity. No single shareholder has control, which gives us operating independence.

Spira: How has Price Forbes coped with the ciselituge of the

Elemenann: We've been through a period of significant growth in the past three years — at a time when the economy has been in recession. So we're now in the fortunate position of enjoying support from our stakeholders as we enter a period in which business is likely to become yet more difficult.

Part of our business used to be sent-cyclical. To a degree, that's

Fart or our outsiness used to be sear-cyclical, to a degree, that a disappearing. The recession is now catching up with us. We're finding it more difficult to grow our income, while in the inflationary environment that we have in South Africa, our costs continue to rise.

Our results for the year to end-September were in line with our

Our results for the year to end-sequencer were in one won our budget — marginally up on last year. For the overall current financial year, the situation is difficult to predict at this stage.

Our original activity was insurance bushing and risk management consultancy, so it's a mature business where our philosophy in these difficult times has been to run fairly tightly. This company is

difficult times use over to ten surry ugunly. And company is therefore doing well under the circumstances.

On the other hand our employee benefits business has been a significant expansion area, which means high expense growth. That's quite difficult for us at this time, because we have expense growth this year, as a result of the business growth we put on last ear. Health care, where we made a big investo

year. Health care, where we make a big investment and year, show good returns next year.

Importantly, we haven't stopped growing or investing — in spike of the squeeze — because in cut off investment, because there are short serm difficulties, has to be silly.

Our reinstrance broking company — a small part of group business — has done extremely well. So we're coping with the economic situation in different ways — and, so far, reasonably well. But we realize we have a very tough

Spira: How do you view South Africa's future?

Helmannana: I've got to believe that the political leaders — principally Mr De Klerk and Mr Mandela are, at the end of the day, going to have the wisdom to sort out our difficulties.

Certain things went wrong which shouldn't have gone wrong,

perhaps that's part of our learning curve. But I believe that sense will prevail. Mr De Klerk and Mr Mandela won't reach total agreement because there are fundamental differences between them. For we have so believe that ultimately they will put the good of the country shead of their own agendas, culm ating in a form of interim

Regretably, we won't have a chance of addressing our economic ills until that happens. When it does happen, there should be a return of confidence and some hope of a recovery. We can't expect foreigners to start investing in our country until we as South Africans make some meaningful new investment ourselves.

I have to believe that it's in no one's interest to let this country

I have a concern that many of the politicisms are not caring enough about the economy. There's a threat of serious damage to the economy. We see the damage in our own business, where we get of Pension and Provident Funds.

Spira: What are you as Price Forbes doing to persuade the decision makers to sit up and take notice of the damage being

decision makers to sit up and take nonce or the commany transpondent to the economy?

Hebramson: We're not a company in the same league as the giant institutions, so we've a limited capacity to conduct our own lobby. But that doesn't mean we don't use opportunities that are presented to us — privately or as a result of our business activities — to express our views. However, we'd be suffering from debusions of grandour if we thought we could play a major role.

Spira: The ANC's policy of mass action has been blamed as being principally responsible for South Africa's economic problems. Do you agree with this contention?

Helmemann: I am unhappy about mass action because it could lead to further violence; but I am also unhappy with what happened in the negotiating process which put the ANC in the position of having to resort to mass action.

One simply cannot sit back and blame just one of the parties.
We are very inclined, at so-called white South Africans, to do just,
that, in the final analysis, it would be neive to blame all the nation's

Spice: What role do you envisage Price Forbes playing to a South Africa which is rapidity changing?

Hebsensance We're grooming South Africans of all races to run this business in future years. I'm not saying we've done enough — perhaps no one has done enough — but we are going to do our At the same time, we will want to be some that the right levels

At the same time, we will want to us sure time the light and of expertise prevail.

It's more difficult in our mature business areas, where our staff has been stable for some time. We've nevertheless achieved success with our black miners. Blaswhere, progress has been more rapid. Then, too, we've been doing our bit within our particular areas of influence, the Insurance Institute of South Africa and the South African Insurance Brokers' Association. Here we can use our influence to ensure that the insurance industry is making an impact

on society.

Price Forbes is particularly interested in education in its own area of expertise. We were behind the initiative by the Insurance Institute of SA, to get the Chair of Insurance going at the University of the Witwesterand, where there are many students — of all colours — who are now interested in insurance. At the University of South Africa, we've established the Price Forbes Chair in Risk

Africa, we we seemble the Management.

The courses give access to all sorts of people to learn about insurance and risk management. We've also ischared and offered assistance at other universities.

Then, through the Insurance Brokers' Association, we've played a role in ensuring that the Association adopts an affirmative action

programme.
We can't full the gap in South Africa's education but we can and do — belp where we have the knowledge.

In the health sphere, we're one third shareholders in a new

business in which we've devised a method of delivering low-cost health care. That should make health care accessible to many more blue collar workers.

The new company is still running at a loss and will continue to do so for some time. But it's a business, so there are returns to be had down the road. In the measurem, were investing our money up front - and it's a fairly significant investment.

Spira: A year ago you assicipated making contact with several African countries. Have you indeed done so?

Helmmann: We have. Bartier in the year, three Price Porbes executives amended the 19th African Insurance Conference in Natrobi as observers. It was an exciting experience and we made

Nairobi as observers. It was so exciting experience and we made some wonderful new friends.

Yet we haven't shotgunned Africa. Rather, we've focused on curtain areas and have actually written our first reinsurance treaties for African Insurance Companies outside of Southern Africa. We've other quotes out at the moment, so it's all starting to happen. Initially, we're concernating on the reinsurance area but we'll have branch out into other spheres. We've always expanded as our clients have expanded. It's therefore difficult to ruth ahead of our South African client companies. We need to wait and see into



Paul Heinamann

which African countries our clients expand Price Forbes is, of course, by a long way the biggest business of its type in Africa. So it's only natural that we will do business in Africa. There's a natural wish on the part of many Africans to

find out what we can do. At the same time, one must keep the African insurance market in perspective. It's one percent of world premium income, and South Africa comprises around 70 percent of the 1%. At the same time, we are African and write not going to go away from Africa. Our efforts to grow elsewhere in the world are not because we don't

Spira: Is the attitude of South African blacks towards insurance changing?

our. I'm besimm to talk specifically of blacks. The average Third World person who is poor cannot have the same antitude to insurance as a sophisticated First World person. I'm quite sure the many people benefiting from the changing environment need insurance in the same way as white South Africans. The whole question boils down to affordability.

Spira: You recently opened a London office. Has this step been

Helmanustan: We started trading at the beginning of 1992, so it isn't possible to gauge success in so short a period. I can, however, say that progress to date has been highly satisfactory. Our team is well regarded in London. We're on our way, excited to be there and have

been remarkably well received.

Our London business is what we call a wholesale operation, which we've fied with business that we've needed to place in the London marker. Our objective is now to be seeking busing

Innon manner. Can objective is now to be seeking business from, first of all, Europe.

Theoretically, we can't offer anything that our competition in London can't offer. Accordingly, I don't want to create the impression that we're bringing something new.

But what we do have in certain countries in Europe is a good reputation. Certain multinationals are clients of ours in South Africa, where we've done a good job for them. On this basis, some of them could rust come business our way.

could put some business our way.

Now that our London office is on its way, we'll think of opening a retail division, getting local clients and servicing them in the way that we do in South Africa. Alternatively, we might make an

acquisition in the renti field.

Our policy is to go international in a limited geographical, focused titche. We don't see ourselves becoming world players in the league of some of the mega-brokers.

Spira: What can your Group offer a company planning to invest

Hehramson: We're the only organisation in South Africa with such a wide range of services. We provide integrated tisk advice, so for a company coming to South Africa and wanting to gain knowledge of local conditions in the short term insurance market, along with

or notal community in the short term instance market, along with risk management expertise, Price Forbes should certainly be on the shopping list.

At the same time, we have a knowledge of a whole range of oyee benefits, trade union requirments, medical aid sche

and health care.

Hence, we're able to put together a package of expertise in the sphere of risk exposure. There are very few who could do it in in the way that we can.



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Hutton and Alan Care

CONTROVERSY over the government's exam results eague table intensified yesterday, with a catalogue of complaints and errors and the revelation that the government employed two private contractors to compile its statistics.

The use of small private contractors to gather and process the examination statistics led last night to allegations that the government had failed to supervise the operation and

Manchester High School for

entry stated that only 16 per cent of pupils gained five or more GCSEs at grades A to C. The correct figure was 100 per cent, and the head mistress said she "repeatedly" told the department of the error before publication.

The education department said it was "seriously investigating" all complaints. Mr John Patten, education secretary, has not apologised for errors in the league tables, but will, however, appear before the Commons education select committee next Wednesday to be cross-examined

The main contractor, PMS

action after its league table mingham-based company employing 30 people, specithe education sector. Last night it said the allegations of mass inaccuracies were mainly the result of rules laid down by the Department for Education.

PMS, a niche company not well known in the data processing industry, has in the past carried held contracts with examinations boards, but it has no experience of operations on this scale.

Mr Craig Peppiatt, a PMS director, admitted there were some errors, but said: "That is the sort of thing which is bound to happen in the first

arose because of misunderstandings about the basis upon which tables were compiled and lack of time for schools to check their results. The role of the second contractor, Bath university, was itself a source of controversy last night, with PMS citing it as a separate contractor and the Education

Computer analysts said in PMS's defence that the principle of "gigo" - garbage in, garbage out - seems to have

Department denying any

knowledge of it.

emphasised the care needed in designing surveys if the right

He said most of the problems data is to be collected. The row dominated prime minister's questions in the Commons. Mr John Smith, By Guy de Jonquières, Consumer industries Editor Labour opposition leader, acc using the government of hav-ing "botched" the results. Mr THE Office of Fair Trading vesterday asked Britain's ing "botched" the results. Mr John Major said it was "hardly

> cise of its kind undertaken by the government". Numerous other cases of inaccurate information surfaced, including cases of schools which pool their sixth forms being shown as having no A-level entries of their own. Cambridgeshire county council said the tables included 53 errors for their schools alone.

> surprising" there were errors since it was "the biggest exer-

Alleged errors fuel school rankings row Watchdog asked to sniff out suspected perfume monopoly unfairly standards governing

monopolies watchdog, the MMC, to investigate whether perfume manufacturers are illegally restricting supplies of fine fragrances to keep retail prices high.

The decision marks a victory

for Superdrug, the cosmetics

chain, which sells leading fragrances at discounts of up to 30 per cent on the normal retail price at 15 of its 670 stores. Superdrug, part of the King-fisher retail group, has com-plained to the OFT that leadng manufacturers such as Givenchy and Yves Saint Laur-ent have refused to supply it directly, forcing it to obtain their products more expen-

sively on the "grey" market. The investigation will focus on whether manufacturers have denied supplies to cutprice shops by applying the sale of their products in

The MMC, which has nine months to report, will also examine complaints by Superdrug that national magazin and newspapers have refused to accept advertisements for its range of discount perfumes. Superdrug says it has been

unable to obtain perfumes directly even though it has sought to meet the manufac-turers' standards by investing in special counters staffed by trained sales assistants. The OFT has studied the

case for almost a year. It was unsure until recently whether it could act, because the Buropean Commission has exempted from EC competition rules some restrictions imposed by perfume manufac-turers on distribution.

Sir Bryan Carsberg, director general of fair trading, said yesterday he was not seeking to negate the EC exemptions. tions were not covered by the exemptions and could violate Article 85 (1) of the Rome Treaty, which outlaws anti-

competitive trade practices.

He wanted the MMC to assess whether these restrictions were in the public interest and were being used indirectly to maintain retail prices in violation of the law.

He also asked the MMC to examine whether the EC exemption system should be modified to ensure it was applied fairly.

According to the OFT, UK sales of fine fragrances defined as perfumes, toilet waters and after-shave lotions with a retail price of more than £15 for 50 millilitres - total about £180m a year.

As well as Givenchy and Yves Saint Laurent, leading suppliers include Chanel and Christian Dior. None of the companies would comment

Further Maastricht clashes anticipated

By Raiph Atkins

TORY Euro-sceptics are expected to clash again with the government over Maastricht following warnings by MPs yesterday of difficulties ahead in ratifying the treaty. Hopes that EC leaders will

reach agreement on how subsidiarity can be applied in principle, "will be difficult to achieve" in time for the Edinburgh summit in December, according to the House of Commons foreign affairs select

Mr John Major, meanwhile, begins a tour of European capitals on Monday, starting in

He hopes to make progress towards finding agreement at next month's Edinburgh EC summit on how Danish objections to Maastricht can be overcome and on defining subsidiarity - the principle of decisions being made at the lowest possible level.

But in a new report published yesterday, the Commons foreign affairs committee said it was "unclear" how the changes to Maastricht needed before a second Danish referendum can be made legally binding - as the country wants while sticking to the agreement of other EC countries not to renegotiated the treaty.

ish concerns also remained

unclear, the MPs added. Downing Street indicated sterday that the prime minister may concede a discussion at Edinburgh on joint action to end economic recession - possibly including European Commission proposals based on monetary co-operation and a

public works programme. Officials said the summit would "certainly" discuss economic growth.

Any fresh proposals, how-ever, would have to take into account the European Community's past commitment to "sound public finance" and the reduction of government defi-

Downing Street continues to

emphasise the importance of a deal on the General Agreement on Tariffs and Trade. The opposition of some government MPs is likely to resurface on Tuesday when MPs will

debate developments in the European Community and its firture financing. The following week, they will consider the Masstricht treaty bill in detail at the

so-called committee stage.
About 300 amendments have been proposed to the Masstricht bill and little headway is expected in the two or three days to be set aside to debate The affect on Britain of the issue before Christmas.

Universities see threat to fee income

UNIVERSITY chiefs are concerned that the government's determination to slow the expansion of higher educa-tion will lead to cuts in fee income, causing severe financial difficulties for some.

Until last week's Autumn Statement universities had expected tuition fees for next year to be increased by at least by the rate of inflation, in line with the government's policy of encouraging institutions to raise intake to match demand. However, Mr John Patten, education secretary, announced last week that funding projections would only allow a 13 per cent increase in student numbers over the next three years – equivalent to the increase in polytechnic stu-

dents for past year alone. Mr Patten has also asked the Higher Education Funding Council to use its funding leverage to give greater incentives for institutions to recruit students to engineering and science courses. The government pays universities £1,855 for each undergraduate studying a classroom-based course, \$2.770 for those on laboratory based courses, and £4,985 for clinical courses.

The funding council is expec-ted to amounce the new funding regime before Christmas.



demonstrating against the yard's threatened closure at Westmin-ster yesterday. They fear large job losses if they lose the contract

DTI urged to approve Iran export licences

By Andrew Baxter

A UK-Iranian joint venture worth up to £150m in business to BSA Tools, the machine tool company, is being held up by delays over export licences, it

was claimed yesterday.

Mr Keith Bailey, the com-pany chairman and a central figure in the Matrix Churchill affair, is urging the Department of Trade and Industry (DTI) to approve a licensing deal under which lathes would be produced in Iran.

Kits worth £150m could be supplied over the next five years for assembly in Iran, which badly needs new manufacturing technology to rebuild its industrial base.

Mr Bailey said the BSA licence application has been with the department for months, but the Iran project has been "on the back burner" because of the Matrix Churchill case and his own trial over alleged illegal exports to

Iraq. Now, with charges dropped

against Mr Bailey and three Matrix Churchill executives, the BSA chief is keen to go

ahead with the project.
The DTI said yesterday it could not comment on individual cases. Last month, however, it introduced special lic-ensing procedures for a list of countries including Iran, to ensure equipment such as machine tools could not be used to make weapons. This meant that export licence applications for Iran

were now taking longer, said the department yesterday. Mr Bailey's company Automation Investments bought Matrix Churchill from Iraqi ownership two years ago, but the Coventry-based lathe and grinding machine producer

went into receivership after bank funding was withdrawn. Last month, AI, which also owns BSA Tools, bought Matrix Churchill back from the receivers, Price Waterhouse. The grinding business has been sold, leaving Mr Bailey with the Churchill lathe range.

Teesport, which this year is

also handling 40,000 imported

Spanish and Japanese-built

Under the new deal a small

number of Sunderland-made

cars will still be exported

through Southempton.
Output of Primeras and

Micras at Sunderland, 175,000

this year, will rise in 1993 to 270,000. At least 70 per cent

will be exported. In 1994, Nis-

san plans to export more than

200,000 Sunderland-made cars

from the Tyne. Because the Tyne is closer

Nissan's Sunderland plant and

adjacent national distribution

compound, car transporter

movements will be reduced by

900,000 miles a year. Nissan's 37 Teesport employees will be

offered work at the Tyne termi-

The power industry has changed radically since then.

Britain in brief



strike by ground staff

British Airways has averted strike action planned for today by conceding to union demands for consultation over new pay and conditions for ground staff at Gatwick, London's second airport.

More than 1,200 staff, including booking and ticket sales staff, had voted overwhelmingly for strike action over the airline's imposition of pay cuts averaging 25 per cent and BA's failure to operate negotiated consultation proce-dures at a local level.

The row follows the airline's acquisition of Dan-Air, formerly the UK's' oldest independent airline - for £1 -and the introduction of new pay scales for staff in the newly formed subsidiary company known as British Airways Gatwick Services with-out consultation. BA has now agreed to follow negotiated consultation procedures after the members of TGWII seneral union voted 909 to 111 in favour of a strike.

A 75

2.350

Airlines seek legal review

Virgin Atlantic and Airlines of Britain Holdings, the owners of British Midland, are expected to apply for permission to seek a judicial review of the government's failure to refer the take-over of Dan-Air by British Airways to the Monopolies and Mergers Commission.

Runway plan reconsidered

Manchester Airport has widened the search for where to build a second runway after mounting protests from residents' groups about the envi-ronmental impact of nearly doubling the airport's size by the end of the century.

Increase in restaurants

The number of large, highquality restaurants opening in London this year has been greater than at any time since 1986, according to a new report by the editors of the Harden's London Restaurants guide.

Award for FT writer

Andrew Taylor, construction correspondent of the Financial Times was judged business and financial journalist of the year in the International Building Press journalism

Pollution details protected

Power stations should be

allowed to keep secret some details of the pollution they emit on grounds of commercial confidentiality, according to the first government decisions under new environmental legislation. Mr Michael Howard, environment secretary, accepted an appeal by National Power that details about future emissions at its power stations should not be made public because they would reveal its future needs for fuel to its commercial disadvantace.

the reason why...



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" We care more "



Nissan shifts export operation

By Chris Tighe

NISSAN, the Japanese car manufacturer, is to move its export and import operations from Teesport to a new custom-built terminal on the River Tyne in north east England, it

nnounced yesterday. The arrangements will include the export of cars made at Nissan's UK plant, in Tyne and Wear, to 30 countries, including Japan - a traffic contributing about £900 million this year in export earnings to

the UK economy. Winning the prestigious Nis-san contract, initially a fiveyear deal from January 1994, is a major coup for the Port of Tyne which at present depends for nearly half its annual cargo tonnage on highly vulnerable

second biggest port. Nissan's exported 357,000 Sunderlanddecision is a blow for Teesside made cars, nearly all through Holdings, the consortium which bought the port for

£180m early this year.

The traffic of Nissan cars through Teesport, which will cease in December 1994, originated in 1970 as an import operation by the now-defunct independent distributor Nissan UK. When Nissan began exports from its Sunderland plant in 1988, it decided to use

Nissan UK's Teesport facilities. But when relations with Nissan UK broke down last year, the car maker began detailed evaluation of its future ship-ping needs, assessing quality of service, cost and efficiency levels offered by six north east England locations. Criteria included deep water, needed for Nissan's huge 5,500-car

"mother ships". Since 1988, Nissan has

Teesport is part of the port of Tees and Hartlepool, Britain's

Halt in funding for fast reactor research criticised

By David Lascelies

THE UK nuclear industry reacted angrily yesterday to the government's decision to cease funding for research and development of the European fast reactor, the joint pro-gramme by the UK, France and Germany. But it was welcomed by others, given the uncertain

outlook for nuclear power.

Mr Tim Eggar, energy minister, told MPs the government could not justify continuing since the design validation stage had been completed and there was "general agreement that the commercial deployment of the fast reactor will not be justified until well into the next century".

He said that about 270 jobs would be lost: roughly 40 at Dounreay, Caithness and about 160 at Risley, Cheshire. Some 40 people were also likely to be made redundant at Winfrith.

Although the government's decision is not linked to its efforts to save jobs in the coal mines, it comes at a time when the nuclear industry feels vulnerable to cutbacks. In a joint statement, Nuclear Electric, Scottish Nuclear, British Nuclear Fuels and AEA

Technology – all government-owned – said they "greatly regret" the move. Mr John Col-

lier, the chairman of Nuclear

Electric, said there were signs of growing interest in fast reactors in Japan, the US, Russia and Spain."The irony of the government decision is not lost on UK industry," he said. Despite Mr Eggar's insistence that the government was

mons energy committee in 1990, that it should review the position at the end of the design validation process, he came under attack from MPs across the Commons. Tory and opposition MPs pointed out that Japan, America and other countries were continuing with their research, and they warned with dismay

following a recommendation

made by the cross-party Com-

of the consequences of the UK giving up its lead in this field, since it was impossible "to mothball nuclear physics". Rejecting the charge that the government was not commit-ted to the research, Mr Eggar

said that over the past 40 years more than £4bn (at 1992 prices) had been spent on the project, of which filbn had been since 1979. Fast reactors have long embodied a dream of virtually boundless energy. They burn uranium much more efficiently than regular nuclear power stations, and their early impetus came in the 1970s when fears of oil shortages caused governments all round the

world to seek new sources of

Oil and gas supplies have proved plentiful and chean, as has uranium. But the cost of fast reactors has soared, and no country has been able to develop a commercial pro-gramme. Outside Russla, which has the most developed fast reactor industry, only Japan is close to launching a new prototype. In both France and Germany, programmes are stalled The European collaboration which the UK pulled out of

yesterday was an effort to sur-mount these hurdles. The nuclear lobby argues that the basic case for fast reactors remains strong because of the long-term needs for diverse fuel supplies and the technological spin-off. A further reason is to burn the plutonium now being removed from redundant nuclear warheads. But the UK government has been cooling off fast reactors for some time and it had already announced withdrawal of funding for the UK prototype at Dounreay.

Mr John Chesshire of the Science Policy Research Unit at Sussex University said the government had taken the right decision, because of what he described as "the major reassessment" that is currently being made about the econom-



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Britain in bies

BA averts strike by ground staff

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f all the benefits provided to employees, perhaps

none is more costly than a good pension scheme. Employers typically contribute anywhere from 10-12 per cent of pay-rolls to finance the classic "final salary" scheme - no small outlay. Yet, as an increasing number of employers is discovering, the pension is among the least understood and appreciated of all benefits on

offer. Mark Duke, benefits consultant at actuaries Towers Perrin, says that an increasing number of corporate clients are conducting surveys of employees' attitudes to various benefits. "You often find that employees' appreciation is in inverse proportion to the expenditure involved." he said.

Towers Perrin's own employee studies have found, for instance, that the company car and subsidised mortgage mean a lot more than the really high-cost items such

Why, then, do employers bother? According to Charles Evans, part-ner at actuaries Mercer Fraser: "The traditional view is that it helps recruitment, motivation and helps recruitment, motivation and retention. It is also promotion for the company's image. It says 'this is a company which cares about its employees'. And it really does help retention." More generally, pensions remain on offer because employers feel they must offer them in order to be able to compete for the best staff, adds Evans.

The need to offer the same benefits package as other employers in similar industries has been one factor inhibiting large companies from curtailing pension benefits and, indeed, has encouraged their enhancement over time.

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From General Motors to IBM,

British Airways to thousands of small companies, the tricky topic of how to handle this type of radical change preoccupies almost every company these days.

company these days.

PERKS: Norma Cohen continues the series with a look at one of the most expensive benefits that companies provide for their employees

Why pensions pay off

But if employees, particularly younger ones, do not know or care about the structure of pension benefits, why do employers continue to insist that they must offer them? Significantly, figures from the National Association of Pension Funds' latest survey show that in 1991 some 16 per cent of all new employees rejected the opportunity to join their company scheme.

And since 1968, when membership

in an employer's occupational scheme became no longer manda-tory, the number of scheme members in Britain has fallen. While this may partly reflect demographic trends, it is clear that some employees are electing either to join per-sonal pension plans or none at all. Some pensions experts argue that pension provision is not wholly a charitable exercise. Employers carn benefits other than a happy work-

"The reasons are tax, tax, tax," says John Cunliffe, partner at McKenna and Co and a leading pen-sions lawyer. Employers' contribu-tions to a scheme are tax deductible and investment income rolls up taxfree. Those employers who avail themselves of the surpluses through contributions holidays are, in effect, able to make use of tax-free investment gains to offset expenditure:

scheme offers an employer a relatively painless way of funding ancies. Pension benefits can - and frequently are - enhanced to induce workers to leave quietly, without threat of industrial strife and with no effect on profits. Kevin Spring, partner at interna-

Pensions remain because employers feel they must offer them to compete for the best staff

tional benefits consultants The

Wyatt Co, says that some impetus for corporate pension schemes has come from UK tax legislation. Tax rebates were offered to those companies that agreed to pick up the salary-related portion of state pen-sion benefits through so-called contracting-out arrangements. "That tax rebate was used by many companies to build up their pension funds," Spring says.

Ron Amy, compensation and ben-efits director at Grand Metropolitan, argues that some employers' rea-

Also, Evans points out, the avail-ability of a fully-funded pension the 1920s, when employers first ment, these offer a lump sum the 1920s, when employers first ment, these offer a lump sum began offering organised occupa-tional pensions, they have grown to the point where they now account for more than 70 per cent of retirement income. The growth of occupational pensions has blunted political demands for more generous state provision and Britain has one of the least generous schemes in

> Says Amy: "We are now in a situation where there is no alternative state provision." He feels his company has no alternative but to provide a good scheme. "But we also have had the phenomenon in the 1980s of pension fund surpluses which have sharply reduced the cost. Perhaps the real question is what will haven when the contriwhat will happen when the contri-butions holidays are over and companies have to begin making provision again."

Already, there are rumblings that the classic final salary scheme, which promises workers two-thirds of their last year's pay, is under threat. Trevor Crowter, principal actuary at KPMG Peat Marwick Actuarial Services, notes that among small companies, the trend is towards so-called money purchase schemes. Instead of guaran-tacing a worker a set pension for as

instead. The sum should be sufficient to guarantee the purchase of an annuity, but they rarely offer inflation indexing or other benefits attached to final salary schemes.

However, from the employer's point of view, money purchase schemes cost less and are thus more attractive. Meanwhile, the recent wave of pensions legislation, and the promise of more to come, is driving up costs. Since 1985, for instance, employers have been required to increase the value of deferred pensions by up to 5 per cent a year and, when the provi-sions of the 1990 Social Security Act come into effect, pensions being paid will have to be increased by a similar amount.

Earlier this year, Standard Life, one of Britain's largest insurers, announced that it would no longer offer final salary schemes - widely interpreted as a sign of shrinking demand for a product of increasing complexity and cost.

"There is an element of paternalism here on the part of British employers," says Brad Nelson, head of employee communication at Towers Perrin. "And I wonder how long they can reasonably be expected to keep that up."

How the schemes operate

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Proportion of temporary	f employers reduction	s talding a contri of contributions	bution holiday in 1991		· · · · · · · · · · · · · · · · · · ·
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Mexical penaloners on the march: they know the value of a pension Source NAPF

Christopher Lorenz assesses new research aimed at helping companies to revitalise themselves the fundamental nature of the type

Different routes through the minefield of change

As regular readers of this column may recall, the far from academic ion of how to vary one's leadership and management style hetween different types of corpo-rate "change" and "transformation" processes transfixed the many top managers, academics and consultants who attended a large international conference in London

last month (this page, Oct 23).

They were particularly at odds over how to distinguish between the actions needed to create the sort of change which alters a com-pany's portfolio, strategies, or oper-ational effectiveness, and those needed completely to "reinvent" comporate character and behaviour,

the conference were Dr Barbara Blumenthal, of Temple University, Pennsylvania (she also works for Gemini Consulting) and Professor Philippe Haspealagh of Insead, one of Europe's top business schools. Their reaction to the post-confer-ence confusion was to get together and threath out a working paper which knocks some welcome order into the subject*. In many respects the conference were Dr Barbara into the subject*. In many respects it contains more sense than some previous books on it.

In essence, the duo's message is as follows. As distinct from the simple word "change", a corporate "transformation" is very considerable in both scope and depth. A litimus test is whether the behaviour of most morals in the oversity. s at IRM. iour of most people in the organisa-Two of the puzzled academies at tion is affected significantly.

There are three basic types of transformation process, each of which may include radical changes in culture. In other words, cultural change is not a separate category, as most academics and consultants would maintain. Nor, as companies are usually advised, must a transformation process necessarily focus directly on issues of competitive strategy if it is to succeed.

The three most common types of transformation process, say Blumenthal and Haspeslagh, are:

• Radical operational improvement. Typically, this involves thorough redesign of business proough redesign of business processes, supported by changes to structure, skills and behaviour. Strategic transformation. Some strategic changes, such as mergers,

do not always imply transforma-tion. Fundamental changes in strategy spark ones in the components of the organisation: its structure, processes, people and culture. Such transformation can be

attempted in several ways. One is the traditional top-down approach, which can work in some cases. An increasingly popular approach, dubbed "strategie framing", involves top management defining the company's strategic intent, as at Motorola, but then encouraging a great deal of experimentation and championing of actual strategies by middle managers.

Some experts advocate a more minimalist view of the top team's ability to set even just strategic direction, and call for middle man-

dle-up-down" approach. They claim that the current chaos at Digital Equipment is of this kind, and was stimulated deliberately.

· Genetic re-engineering. This is out in a category of its own, com-pared with the other two. It involves efforts by top executives to instil a management approach which is able constantly to renew the organisation, by anticipating and coping with change whenever big market changes occur. This involves creating a host of new structures, processes and behav-iours, including culture change.

The term "genetic re-engineer-ing" is jargon and, as a metaphor drawn from science, is not strictly accurate. But it certainly conveys

of transformation involved. It also helps separate "genetic" changes, such as those at US General Electric since 1981, from less broad and

deep changes.

Again conflicting with much conventional wisdom, Blumenthal and Haspeslagh say there is no one "correct" combination of these three processes, nor sequence in which they should be attempted.

The duo ends with two wise max ims. First, that transformations of any kind are more easily started than completed - especially if middle management cannot be con-verted solidly to the new approach. And second, that the need to transform never ends. Even highly adaptive, "self-renewing" compa nies, such as 3M and Hewlett-Packard, need periodic and carefully-engineered transformation. So how about your organisation?

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WHEN WAS THE LAST TIME YOU HIT AN ELK?



Sweden is a land populated by many elks that sometimes leave their forests and stray onto unprotec-

The adult elk is large, heavy and mostly dark in winter, the Swedish countryside is mostly dark as well. Which explains why surprised Swedish



drivers and ellis often collide. Apart from ells, Sweden affers other unexpected road hazards like ice, snow and mud.

Fortunately, Swedish roads are populated with many Saab 9000s. (In four separate international car safety studies, Saab headed the lists.) Saabs have crumple zones at both ends to absorb the energy of a collision should you unexpectedly make contact heavily. with a large, dark animal.

And airbags* and seat-belt tensioners should you be thrown forward. But if you take prompt avoiding action, the Saab 9000 has ABS** fitted as

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The elk might be left undamaged but bemused. And wondering why every intelligent human doesn't drive a Saab 9000.

SAAB. TRULY SWEDISH.



our best silk the may boast an international name such as Gucci, Polo or Aquascutum on the label. But there is a fair chance that it was woven in a small market town in

Vanners Silk Weavers make some 30,000 silk ties every week, 80 per cent of which are sold overseas Keith Parker, technical director of Vanners, ascribes the company's success in the fast-moving fashion industry to its application of the latest technology. "It's the only way we can stay ahead," he says.

For Britain's mills, once called dark and satanic, the job has not been easy. Until a few years ago Vanners had to store details of all its tie designs on miles of punched cards - the likes of which have been in use since the jacquard loom was invented in 1808.

Now the Sudbury-based company is converting to memory cards, which have recently proven popular in the portable computer and electronic diary markets. In opting for memory cards, Vanners has skipped whole generations of computer storage technology.

The basic problem for weavers was the noise and vibration of the giant lacquard looms - Vanners has 64 of them - together with other environmental hazards such as dye works. These meant that the more fragile floppy or hard discs could be easily corrupted or destroyed.

The steel-encased memory cards on the other hand, are much more reliable. "You can drop them from six feet on to a concrete floor and they will still retain their data," points out Sherry Garber, product co-ordinator at US market forecast-

For Vanners, the move from punched card to memory card will save both space and money. Today, three bays at the Sudbury mill are completely taken over by the punched cards: a wadge of cards nearly a foot thick can represent a single pattern. In contrast, one memory card - a mini printed circuit board packed with memory chips and a bettery - can store eight designs.

More important, the technology will help Vanuers react more quickly to changes in the fashion. The company needs to produce four collections a year for spring, summer, autumn and winter wear.

There are also national variations, explains Parker, Although every country may want brighter signs for spring and summer, customers in Italy favour different variations from those in Japan.

Once the sales staff has shown the latest fashion designs to customers, changes may be needed in the nattern or the colour - Vanners has 480 different coloured silk Della Bradshaw explains how electronic memory cards are helping weavers react swiftly to changes in fashion

Edging ahead by a neck



Keith Parker, technical director at Vanners, with a selection of the 480 coloured silk threads used for weaving ties

threads to choose from, if that happened it could take up to two hours to produce the cards needed for a complicated design - a peacock paisley, say - using the punched card system.

There are up to 50 new designs produced every week. And the prob-lem is compounded on a long production run, where the paper card can become dirty and damaged and so a second one has to be made.

With the memory cards, it takes only three seconds to feed the data from the design room through a computer network to the individual loom, or weaving machine. There it is stored on an S-Ram memory card. These incorporate static random access memory chips, on which data can be stored and then erased so that the card can be used again. (Master copies of the design are

held on optical or floppy discs.) The process is so quick, reports one of Vanners designers, that just one and a half hours after a group

of customers entered the mill with their design they were able to see the tie, albeit a simple pattern, roll off the loom.

The toughness of computer memory cards has found them a reedy home elsewhere, such as in point-ofsale applications in shops or pubs, where they are used to log purchases for stock control purposes. Another example of memory cards being used in data collection is at Bristow Helicopters.

The basic problem for the helicopter company, says David McKay, software manager, was how to mon-itor and record the performance of various components when the craft was in flight, in order to prevent component failure.

The memory card is inserted into the dashboard of the helicopter for the flight and then taken by the pilot, on landing, to a personal computer at the landing station. There the data is analysed.

But it is in the mobile computer

as with a floppy or hard disc.

Both these drawbacks are already being addressed by chip makers. As a result, Walt Lahti, vice president on Instat, says that the worldwide market for flash memory cards, worth just \$7m (£4.6m) worldwide in 1991, could be worth \$33m this year and \$903m by 1997.

into a jacket pocket without fear of

of memory cards in the PC industry

has been the ratification of stan-

dards, so that cards from one manu-

facturer can be interchanged with

It was with this in mind that the

Personal Computer Memory Card

International Association (PCMCIA)

was set up in 1989. It issued its first

standard in September 1990 and a

new format for the standard will be

released on December 1 this year. Members of the PCMCIA include

Japanese-parented companies such

as Mitsubishi Electric, Toshiba and

Fujitsu as well as US chip and PC

companies like Apple, Intel and

those from another.

Texas Instruments.

The impetus behind the take-off

Lahti predicts the big growth market will be in what he calls the marketplace, in machines such as "sneaker net" market, where users the Sharp or Hewlett-Packard palmwill take a disc out of one PC and tops or the Amstrad notepad, that then run around with it, using it in memory cards have shown most several other machines potential. Unlike a floppy disc, the steel-encased cards can be slipped

Mobile phones could be another potentially enormous market, as could home photography, where the photographer would use the mem-ory card in a camera instead of film and then transfer the pictures on to an optical disc or other long-term storage device so that they could be viewed on the television screen Both Rastman Kodak and Polaroid are members of the PCMCIA.

Aithough the cards based on

Attatough the cards based on S-Rams are popular now, they look set to be eclipsed by cards incorpo-rating flash memory chips. Unlike S-Ram cards, these retain informa-

tion when the power is switched off

without the need for a battery. Flash memory chips are erased by a flash of electricity that takes less

Flash memories also have a

higher storage capacity. Today's commonly-available S-Ram cards

have up to 2Mbytes of memory -

enough to store 2m alpha-numeric

characters - although cards with

twice this capacity will be widely available next year, says Colin

Mason, engineering manager in the semiconductor division of Mitsubi-

For weaving applications, a group

of S-Ram cards suffices in most

cases, says Jay Hale, sales and mar-keting director for Bonas Machine Company, which makes Vanners'

But for more widespread applica-

tions - where a computer user would transfer a memory card from the desk-top machine to a portable

to an electronic diary - more mem-ory will be needed for storing pro-grams and data. Today's flash mem-

ory cards can store up to 20Mbytes

but the technology has drawbacks.

Flash memory cards are power hungry and data can only be erased in chunks. With S-Ram cards, indi-

vidual bits of data can be erased

shi Electric in the UK.

As PCs work their way into the factory environment, replacing today's minicomputers and servers flash memory cards will also find more widespread industrial applications, predicts Mason

Meanwhile, back in the weaving industry S-Ram technology has still a potentially huge market waiting for it, explains Hale. "Ninety per cent of the world's jacquard machines still use punch cards."

Worth Watching · Della Bradshaw



Pen and keyboard get together at last

Pen-based computers have proven their worth in gathering information outside the office

in particular for filling in forms. But back at the office the data has to be downloaded into

the office computer system. To make life easier, pen computer specialist Grid, part of the Tandy group, has developed a computer which combines the best of both worlds. The screen can be written on with the ittached stylus. It then swivels back to reveal a keyboard which can be used to incorporate the data into, for instance, a report.

The Grid Convertible co £2,700 and comes with MS-Dos and Microsoft's Windows software designed for pen computing Tandy Grid: US, 817 390 3100; UK, 081 897 6565.

Taking a shine to synthetic diamonds

A diamond chunk the shape of an eagle is the promise of a technique developed at Pennsylvania State University for producing cheaper industrial ends. The process borrows echniques from the two existing methods of synthetic diamond production, but adds an ingredient of its own — a fine powder of silicon or metal dust.

As with the original General Electric process, the technique starts with solids - graphite, carbon or wood. This is mixed with the silicon or metal powder and then heated in an atmosprich in atomic hydrogen — in a similar way to the chemical

vapour deposition process. The shape of the final diam roduct can be determined at the beginning of the process a wire, sheet or cube. The method can produce solid diamonds in layers of up to about 50 microns, but the larger diamond shapes

are porous. Pennsylvania State University: US, 814 865 3421.

Health, safety and

the environment

Next week is the UK's National Health, Safety and Environment week, and with that in mind many companies might be considering how to improve their safety record. One aid could be a software package developed by Datas, of Enfield, north London, to help companies analyse where accidents occur end so help to minimise them.

The Accidata accident management system belps employers comply with the law by providing the forms on screen that employers need for reporting accidents. By analysing the data, companies can work out how to prevent accidents in the future. Datas: 081 366 5557.

Business travellers enter US quicker

If you stagger from a transatlantic flight to face a long immigration queue behind hundreds of tourists entering the US, then relief may be at

hand, writes Evelyn Brodie. Next month the US Immigration and Naturalisation Service will issue biometric cards to frequent business travellers from the US or elsewhere. The cards contain nine pieces of information about the passenger's hand, such as the length of the fingers. People with cards will go down a separate aisle at immigration. ert the card into a machine and their hand into a window. If they match, the traveller is

The cards will be used initially at two airports - Newark and JFK. INS: US, 202 514 2648.

Japanese blades at the cutting edge

Razor maker Wilkinson Sword has turned to Japanese steel technology to give Europe's shavers a safer shave. The dual blade on its Protector shaving system uses non-corrusive steel which is especially hard to ensure that the blade retains its cutting edge. To make sure the blades do not nick the skin, 10 filaments of wire straddle the blades Wilkinson Sword: Germany, 212 405 230; UK, 0670 713421.

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non rems and constants. Since the participation in each of the Auctions interested puries are bereby whiled to submit binding others, not later than the 14th December 1992, 12.00 hours to the Atheus Notary Public Air Evangelos P. Dracopoulos, address: 18, Valueritou str., thems 106-71, let +30-1-361.57.32 or 382.11.28.

Athens 106-71, let +30-1-361.57.32 or 382.11.28.

Offers stroutd expressly state the offered price and the detailed terms of payment (in cash or in installments, mentioning the number of installments, the dates thereof and the proposed annual leterest rate). Sinding offers submitted later than the prescribed time limit, as referred to bereimbows, stall neither to accepted nor considered. The offers shall be binding until the adjudication.

3. Letters of Sustantee, Binding offers must be accepted nor considered. The offers of parantee, in accordance with the draft form of letter of guarantee contained in the Offering Memoranda, by a bank tegally operating in Greece to be valid until the adjudication. The amounts of the letters of guarantee susst be as follows: (a) for the plant in Rizo (1st Auction); drs. branky the middox (25,000,000); and (b) for the remaining assets of the returned after the adjudication, in the event of non-complance with the provisions and other terms and conditions released to in paragraph 1 beauti, the letters of guarantee shall be submitted in sealed envelopes. Submissions shall be made to person or through a duty authorized

. Envelopes confizhing the binding offers shall be unceeled by the above mentioned letary Public in his office, on the 14th December 1992, at 13.00 hours. Any party having uly submitted a binding offer shall be entitled to attend and sign the dead attenting the

any. Mendion is made that for the purposes of evaluating an offer proposes of evaluating an offer proposes installments, the present value thereof shall be taken into account, which and on the basis of a discount interest at an around rate of 20% comp

(*) (In agreement state give where present in the names, tought appear on the case as place mentioned therein and execute the contract of sale in accordance with the term contained in his binding offer and/or any offer improved terms which may be suggested by the creditors and agreed upon. Adjudication shall be deemed in take effect upon execution of the contract of sale.

anagumes a repeal call for tenders for the highest bid by submission of sealed binding offers for the separate purchase by public accitoms (the "Auctions") of one or more of the groups of seasts of the Company,

for the regions one of sections") of one or more of the groupe of assets of the Company, described below.

BRREF INFORMATION ON THE COMPANY: The Company was founded in 1969 and was engaged to the processing of froits, vegetables, etc and the production of juices, soft drisks, marmalades, composes etc and the trade of such products. The operation of company has escaped since 1984 (when it was declared under Equitation according to the provisions of Law 1886/1983 and subsequently of Law 1882/1990) and no personnel is

. A plant to Film, Stydra, Pelli (1st Auction) consisting of buildings of 7,817nf built on a and of 34,756nf, electromechanical equipment, vehicles and other equipment. . Remaining assets of the Company (2nd Auction), including varioes claims, furniture,

ion, upon execution of a confidentially agreement. TERMS AND CONDITIONS OF THE AUCTIONS TERMS AND CONDITIONS OF THE AUCTIONS

1. THE AUCTIONS SHALL TAKE PLACE IN ACCORDANCE WITH THE PROVISIONS OF ARTICLE 46s of Law 182/1990, the terms and conditions set furth herein and the "Terms and Conditions of Sah" contained in the respective Offering Menorands. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned human or not. Submission of binding offers shall mean acceptance of such provisions and other terms and conditions.

2. Building Officer Set to anticlosition in each of the Auctions interested auction and heads.

Honey is being groomed to take over as managing director next summer from Howard James who is planning to take life easier following a serious operation. James will remain on the board as a non-exec-

ing offers tegether with the letters of quarantee shall be submitte ribulssions shall be made in person or through a duly outburk

ends a 17-year partnership with Martin Copley, Domestic & General's 52-year-old chairman.

Domestic & General was floated on the unlisted securities market in 1988 at 165p. Since then its shares have risen nearly six-fold. By con-

> escape the downturn in the rest of the insurance industry. ■ Commercial Union, the most successful of the UK composite insurers, is continuing to make extensive use of the coterie of

holders - it has manag

joined the company in recent Peter Rice, who joined CU from County NatWest in 1988, is appointed a UK divisional director. Chris Pountain, who made his name at Morgan Stanley and other securities houses before joining CU earlier this year, succeeds Rice as group corporate finance and

former city analysts who have

planning manager. Pountain, 39, and Rice, 42, are both qualified actuaries.

PEOPLE

UK gathers AT&T's regional experience



Insurance

■ Colin Honey, 50, has been

appointed deputy managing director of Domestic & Gen-

eral, the fast-growing insur-ance company which speci-

alises in insuring domestic

James' planned retirement

centrating on a specialist niche

it has more than 2m policy-

moves

James Mellon has been appointed managing director of AT&T's international operations division in the UK. He will have two main onsibilities: managing the US telecommunications giant's correspondent relationships with British Telecommunications and Mercury Communications, which govern more than \$1bn of international traffic between the two countries: and developing the services AT&T offers its customers.

Mellon says he is the first AT&T manager to work in all the world's three big regions. In his last job, he looked after AT&T's correspondent rela-tionships in South America

Constructive

■ Michael Richardson (above

Eleco Holdings and Fairclough Building, has been appointed

director of Nico's parent TEAM

■ Colin Dearlove (above right)

has been promoted to group finance director of BARRATT

DEVELOPMENTS succeeding

Robert James who has taken

Chris Marsden, a director

early retirement.

left), formerly a director of

md of Nico Construction

(Europe). Ian Ruperti, a

SERVICES, has also joined

careers

and Africa, working out of Florida. Before that, he spent nearly four years in Hong Kong managing relationships with China, Hong Kong, Taiwan and Macao. His new post is a "rounding job", he says, which would give him an understanding of the

world's post, telephone and telegraph companies (PTTs). Aged 45, he has been with the

AT&T group for 19 years,

starting his career at New England Telephone, which is now split off from AT&T. Although Mellon says his main goal would be to build on the existing relationships "which are very profitable to both sides", he would not rule

of BALFOUR BEATTY BUILDING, has been appointed director of its northern region. ■ Doug Chalmers, project director of Broadgate Development, has been appointed BOVIS CONSTRUCTION director at

Keith Charlton has been appointed md of BELLWAY HOMES' north west division; he moves from Connolly Homes and succeeds Gerry Hamilton who becomes strategic land director of Bellway estates division. Gordon Dibble, formerly executive vice-president and chief operations officer of John Brown's US business units, is promoted to md of JOHN BROWN Engineers & Constructors Ltd, London; he succeeds David Moorhouse

UK telecommunications manu-

proved necessary.

out satisfying customers' needs

by competing with BT if that

In recent years, AT&T has examined the possibility of acquiring stakes in GPT, the facturer, and Mercury, but in both cases negotiations broke down. There has also been speculation that it was interested in buying the Vodafone Group, the mobile communica-

tions concern. However, Mellon says it would be "speculative" to comment on the possibility of making any moves of a similar nature, but he confirms that such acquisitions would come within his responsibility.

Cicurel moves

to ICD David Cicurel, currently the French chairman of International Media Communications, the USM-quoted video products and soft drinks company, is to be appointed the new chairman of International Communication & Data, fel-lowing the enforced retirement through ill-health of the incumbent, Nigel Balcombe.

Daniel Unger, interim chairman of ICD, says IMC had agreed to provide Cicurel's services to ICD in return for an option to subscribe for 6.95m.

ordinary ICD shares (12.2 per cent of its equity) exercisable within three years at 7p USM-quoted ICD supplies names, addresses and informa-tion to the direct mail/direct

tional forum is very much

American-dominated, and that

marketing industry.

New chairman for Forum UK

& construction sector.

who becomes chief executive

of the John Brown engineering

Baroness Denton, who founded Forum UK, one of Britain's top women's networks, is stepping up to become president; she is to be replaced as chairman by Pam Garaide (right), who takes over for a two year period.

Forum UK, which has 175 members and is part of the International Women's Forum, was founded in 1989. Its members meet two or three times a month, including a regular breakfast at the Ritz. Employment secretary Gillian Shephard is a member, as is Barbara Mills, director of public

prosecutions. Garside says the most contentions issue she faces in tak-



been "nurtured from nothing into a flourishing organisation", is whether or not to hold numbers at the present exclusive level. She is also keen to forge links with the Continent, ing over an outfit that has pointing out that the interna-

there is, for instance, no offshoot in Germany as yet. Garside, who was brought into Forum UK at the beginning, spent 10 years, until 1989, studying and working in America. She took a masters in hospital and health care administration from the University of Minnesota, and spent six years at Health One Corporation. Minneapolis. She now runs her own consultancy "New Health": is director of organisational development at North West Thames Regional Health Authority, and is a visiting fellow of the school of management at imperial College.

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The allure of warehouses

The sector's attractive yields have caught the eye of investors and developers, writes Vanessa Houlder

he humble warehouse has long been regarded as one of the least glamorous sectors of the property market. That dowdy image, however, is in part responsible for its laudable record as one of the industry's most

In the 1980s, speculators' neglect of this seemingly unpromising mar-ket helped protect it from the over-supply that plagued the rest of the industry. That, in turn, helped warehouse properties generate returns of 22 per cent over the past five years - more than double the market as a whole.

However, the sector's reputation is changing. High yields, low man-agement costs and the availability of new leases with good covenants have attracted new investors in the past couple of years. At the same time, a flurry of interest from developers has raised the possibility of

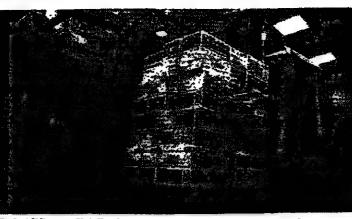
Recent concern about oversupply is well founded, according to a new report* by Chesterton, the property consultancy. "Caution is required to prevent the bandwagon effect which led to oversupply in the B1 [light industrial and other business uses] The shift in attitude stems in part from far-reaching changes within the distribution industry itself. Modern warehouses are larger. more carefully positioned and more sophisticated than ever before - a trend that is most visible in the big distribution parks that have emerged along the M1 and M6 motorways throughout central

England.
The impetus for change in the distribution industry has come from the need for improved response times and more frequent, faster

Warehouse properties have generated returns of 22 per cent over the past five years

deliveries. This has stemmed from the heavy costs of holding stock, the relative fall in transport costs and the increasing dominance of the large retailers.

"The conventional warehouse of the early 1980s is now becoming increasingly outdated," says Chesterton. "As the level of sophistica-



Market lift: new distribution practices have also fuelled demand

tion continues to increase, so the life of the building shortens and the rate of obsolescence grows.

Large retailers, particularly grocers, have been the driving force behind such changes. From the mid-1970s onwards, they began to switch from local distribution systems controlled by suppliers to their own regional or national distribution networks. Other types of retailers have gradually followed suit, although many are still grappling with the need to centralise their distribution networks. Most manufacturers are even further behind, having concentrated on rationalising their production facilities in the 1970s and 1980s.

The momentum of these changes has been checked by the slowdown in the economy. "It has been slowed down by recession but it is still happening," comments Ms Christina Howick, a partner of PMA, a London-based property consultancy.

Even without the recession, the distribution industry is faced with some important challenges and

• The road versus rail debate, which has important implications for the location of distribution centres. The case for distribution by rail is enhanced by the costs of congestion, pollution and other environmental concerns. However, many manufacturers and retailers are sceptical of the rail industry's ability to provide the right level of service and reliability.

 The single European market, which is prompting manufacturers to review their manufacturing and distribution operations on a pan-**European basis. Companies wanting** to service the northern European market from one location are likely to favour northern France, Belgium, Germany and Holland over the UK.

 The future supply of land for warehouses. Chesterton reports that investors are concerned about the high allocation by local authorities of land for distribution uses. This could depress the rate of rental growth, investors fear.

At present, the distribution of land with planning permission for warehouses is very uneven. The south-east and east Midlands have more land with detailed planning permission for such use than other

This concern contrasts with the complaints of developers about what they consider to be restrictive planning policies. "There is a dearth of constructive planning pol-icles on the subject which is ham-pering British industry," complains Gazeley Properties, a leading ware-house developers.

 Pressures for shorter leases, particularly for second-hand space.
 Short-term distribution contracts are typically three to five years and ere may be resistance to an institutional lease of 25 years," says

As well as these uncertainties, warehouse property has the disadvantage of large average lot prices – often costing more than £10m. This, combined with the specialist nature of these investments, heightens the risk involved in replacing a defaulting tenant.

These risk factors justify a higher yield than other kind of property. Indeed Chesterton believes that some yields have been driven down to unrealistic levels. The growing availability of research and awareness of this class of property are likely to stimulate continued interest among investors. But the downward trend in yields suggests that the re-rating of the sector over the last few years may have run its

* Shedding Light on Warehousing and Distribution, Chesterton Research Department, 54 Brook Street, London WIA 2BU, 255.



VACANCY RATES in shopping centres are markedly higher in small schemes, according to new research by Hillier Parker, the chartered surveying firm.

Many smaller schemes do not have sufficient critical mass or sales potential to attract large chain retailers and strong independents, according to

The average unit shop vacancy rate in schemes opened between 1965 and 1965 is just 5.7 per cent – well under average high street levels - compared with 20 per cent for schemes opened between

1986 and 1991. In many cases, high vacancy rates in schemes that opened after 1989 cannot be blamed on the sharp decline in vacancy rates. "In a significant number of cases, letting oblems result more from schen deficiencies," it says. Flaws included poor scheme design, inadequate anchoring, insufficient critical mass and an inappropriate scheme size.

Vacancy rates are highest in southern England, reflecting a build-up of supply and the subsequent decline in demand a

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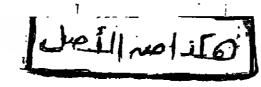
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Grieg's 'Peer Gynt'

Grieg's famous Peer Gynt Suites were drawn from the theatre-score he composed for the first production of Ibsen's epic, at the playwright's express request. From time to time we hear more of the Many interest with the state of music, when some orchestra takes the trouble to collect suitable singers, and an actor A CONTROL OF THE PARTY OF THE P or two to narrate and to speak some lines when a musical

fragment needs them.

But such performances have always relied upon a posthumous edition published in 1908, when some parts of the score had already gone miss-ing. Only in 1986 was every-thing found and reinstated in A CONTROL OF THE PROPERTY OF THE PARTY OF TH the right order, thanks to the doctoral labours of Rune J. Andersen, Though Neeme Järvi and the Gothenburg Symphony recorded the com-plete score the next year, it seems that their Barbican performance of it on Wednesday was the first before a live audience since the original staging in Christiania (now

> It was done in style. Peer Gynt has just one serenade, evidently written not to over-stretch a leading actor who does not sing much, and his Solveig two pretty songs, but the excellent Hakan Hagegard and Barbara Bonney were imported to sing them. Laurence Howes had devised an ingenious English text, often in rhyme like Ibsen's, and ample enough to establish ne characters and the gist

of the story.
Gerard Murphy and Simon
Callow enjoyed themselves hugely as Narrator (plus Boyg and Button-Moulder) and the speaking Peer – despite Callow's erratic grip on his words: at one point he addressed his desert princess not as "Lily of the sand", but "of the Strand"! - with ripe support from Susan Engel and Joanne Pearce. Probably this version stretched out longer than originally foreseen, for the announced Bartok Concerto was quietly scrapped; but this Peer filled up the time

very pleasurably.

The Gothenburg orchestra is clearly first-class and Järvi's spontaneous dramatic instincts were exactly what was needed to keep the score sharp. The lesser among its 26 numbers are, after all, fairly routine swatches of theatre. music. On the other hand, to by Grieg's personal way with harmony, consistently genteel but also piquant, and his fine ear for instrumental colour

It was particularly rewarding to hear the choral passages restored. Though Grieg was careful not to demand too much of the voices, the arrival of their human timbre is always planned to telling effect. The Tallis Chamber Choir did more than justice to all their music, whether as trolls, bourds or decent churchgoers. The three herd-girls who ime Peer to a night of passion turned out to make a lusty Valkyrie-ish trio, and Der-Shin Hwang sang a sultry desert princess.

David Murray

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Classic drama in Germany gets a revolutionary look

t is exactly three years since the Berlin Wall fell, and in the theatre the offstage drama is revolutionary. This month, a newly privatised Berliner Ensemble, once Brecht's Marxist bastion, is launched. The Rosa Luxembourg Volksbuhne (People's Stage) reopens with a savage satire against the Bol-sheviks. And the jewel in east Berlin's dramatic crown, Max Reinhardt's Deutsches Theater, is finding 80 per cent of its audience from the

What is left of the theatrical traditions of East Germany's proudest cultural achievement? Theatres in the DDR used to be cheap, full, and politically alert. The structure and the audiences may have changed but the surprise is that the style survives. Drive blindfold in and out of the Brandenburg Gate, nick any Berlin stage, and from gesture, accent, overall mix of dramatic ingredients, you will still tell an east German production at once. Some of the boldest, most inspiring shows across the country now come out of

At the Deutsches Theater, Thomas Langhoff's version of Hofmannsth-al's The Tower is a model of a classic given a new lease of life. The Tower, written by an ageing author lament-ing the collapse of Vienna, has an unhappy stage history - it opened in 1928, simultaneously in Munich and Hamburg but with opposite endings, because Hofmannsthal could not make up his mind - and on the page it seems incredible that this lumbering relic of palmy Habsburg days was a contemporary of Brecht's Threepenny Opera, which opened in Berlin the same year.

Yet Langhoff, via a dash of Brecht, has turned the play into a comic commentary on our times. The oned in a tower because an oracle foresaw he would cause his father's downfall and, taken to court for a day, turns out as murderous as predicted. But he is in fact anti-Machiavellian, a spiritual leader used by plotters, then sacrificed for a people's king, Corporal Oliver.

Langhoff works it as cartoon strip of coup and counter-coup where pal-ace putsch, revolt against the ancien régime, new totalitarian ruler all

Jackie Wullschlager finds that the boldest, most inspiring shows come out of east Berlin

strike chords with Germany's current upheavals. Jorg Gudzuhn plays rent upheavais. Jorg Gudzuhn piays the King as Clown, a fusspot in furs and feathers who rolls his "r"s like Chaplain doing Hitler, haggles over his pension, throws tantrums. Gudzuhn, with his elastic face, shaking limbs and forlornly grand gestures, streaks slapstick with tragedy from and table hurt to Honeyer. mad Habsburg to Honecker, he is every ruler on the way out. In a climactic fight with his son, he gets a bloody red nose - a literal clown

who has lost power and love. Langhoff underlines Oedipal battles with a comic vision of the Doctor (Reimar Baur) as an identikit Freud, bearded, spectacled and anxious, sent to analyse the wild beast that the caged Prince has become. For his visit, the huge black towerprison commanding the stage

story, adapted from Calderón, is a reverses into a tall white lab with fluorescent lights and doors and furniture distorted into high, long. unnerving shapes.

It is one of many brilliant clashes of mood with which Langhoff paints

example – but each character is so finely delineated that individual emotions are rarely subsumed in big

But at the Rosa Luxembourg Volksbuhne Frank Castorf directs a King Lear which is just the reverse. At first its craziness compels. Castorf has the obligatory absurd king (Wilfried Ortmann), a bumbling pensioner so down-and-out that even his absolute that the contract of the contraction. daughters are charladies, cleaning the stage with silver buckets. The drinks the contents of the bucket. disintegrating state into an everyday farce: its reality, perhaps, for the

shops empty and the train too expen-

conflict. Another has grey advisors giggling against the chime of church bells as the king goes mad in a monastic rose garden: spiritual ecstasy versus worldly disaster. Sigismund, metamorphosed from wild child to courtier to martyr in breathless, blood-and-sweat star turns from Daniel Morgenroth, is sacrificed like the tower in a chess game, in a last metaphor of changing values and the downfall of ideologies, Oliver (Frank Leinert), the commissar in boots and steel-rimmed glasses, pushes his double forward onto a balcony and the power puppet is acclaimed by the masses. Langhoff uses Brechtian devices —

kinghood must be ridiculous, for

shoelaces are rotten. His three abandoned Cordelia (Annett Kruschke) does not cry but pisses into hers; her husband marries her with her trousers still down and This proletarian Lear turns the man in the street who finds the



Comic commentary on our times: Jorg Gudzuhn in Langhoff's version of 'The Tower'

sive. It is set on shifting planks of wood whence courtiers fall off the edge into ditches of water. No one knows where he is going: a country adrift without policy. Lear is not even sure which tragedy he is in; once he calls Cordelia "Ophelia". A fat cabbage, hacked up with a ham-mer, points the blame: the German for cabbage is "Kohl".

if you enjoy political satire, this is a show to catch. But it is not Shake-speare, it is absolutely lacking in emotion, in the sense of characters as individuals, and in the subtlety and generosity of spirit which makes contemporary reworkings of Shake-

speare truly come alive. The Tower and Lear are both about individuals caught up in revolutionary times, and this is the dominant theme across east Berlin stages. The Berliner Ensemble continues to show vintage Brecht productions on the subject, Galileo and The Good Woman of Setzuan, until the premieres of its new directors in January. The highlight of the recent Brandenburg Theatre Festival in Berlin was a Potsdam production, The Small Pogram at the Station Buffet, about uprisings against a small town Jewish couple. It was

happened under Honecker". Another Volksbuhne premiere, City of Justice, is a first-ever produc-tion of a Russian satire on the revolution by Lew Lunz written in 1923. Director Andreas Kriegenburg catches some of the mood of its propaganda opposite, Eisenstein's Bottleship Potemkin, with a mass of desperate Soviet soldiers hanging on to

sparked by Jewish mourners in

Brandenburg overhearing the disap-proving mutter "It wouldn't have

a ramp which goes straight through the auditorium and a cast of citizen who find themselves in a city not of justice but of nightmarish machinery ordering every aspect of their

This is a loud, dark, violent show, the jokes about soldiers wanting to "get to Russia" - a cause of special mirth here - as insistent as the drumbeat from the foyer which carries even to the nearest U-bahn station. It is a claustrophobic, heady experience, but like the other shows bere, unlike drama anywhere else in

The Tower is in repertory at the Deutsches Theater; King Lear and City of Justice in repertory at the Volksbuhne am Rosa Luxembourg Platz.

Theatre

Stages

The old firm of David Storey the writer, Alan Bates the actor and Lindsay Anderson the director is back with Sto-rey's new play, Stages at the Cotteslos in the National Theatre. The firm has not matured with age. Indeed if you want a throwback to the 1960s, here it is. Outside of parody, it is hard to imagine such a mixture of the worst of Harold Pinter, more than a touch of John Osborne, a nod to John Braine's Room at the Top and an acknowledgement of Philip Larkin for writing verse about the north of England. The victim is Bates, who remains a powerful actor but can hardly be expected to carry a text like this.

The point about Storey - it is always said, not least by himself - is that he was born north-country poor, preferred art and literature to a more humdrum life, and played professional rugby Thus the hearties regarded him as an aesthete, and the aesthetes regarded

him as a hearty.

Stages is the story retold, plus romen. There are a lot of them about. Fenchurch, the central character, has a daughter called Karen, an ex-wife called Bee, a psychiatric adviser called Marion, and a glamorous-looking woman called Rebecca who appears to be his neighbour but is treated as a surrogate for all his longings. The main woman in the Fenchurch sega, however, does not appear. She is Bea's mother, for whom he fell before he married the daughter and with whom he continued an affair long after.

The play contains one interesting line about why it is that some of us go mad and others do not. No answer is given; not is there much of an attempt to find one. Fenchurch's dilemma seems to be whether he should go back to the north, from which he and much of the 1960s drama came, or stay in the south which he first welcomed for its anonymity. It is pointed out in passing that the north



Alan Bates

has changed over the years; i.e., has become more like the south Fenchurch

Bates copes manfully, looking as ever the blend of ex-rugby forward and sen-sitive soul. The part is in many ways reminiscent of the middle-aged Jimmy Porter in Osborne's Déjà Vu, though without the drink and without the foll of Osborne's Cliff. It is also without the jokes. Pinterish panses abound, never more

so than in the first scene with the daughter who reminds Fenchurch that nowadays the north is only a few hours away from King's Cross, None of the women's parts add up to much. They scarcely ever answer back, which is strange when, with the possible excep-tion of the neighbour, all are supposed to be well-educated intellectuals. Joanna David's Marion must be the most inarticulate professor of psychia try ever. Rosemary Martin as the neighbour is more a figment of the imagins tion than a character.

The set, designed by Jocelyn Berbert, looks as if it has been taken from recent productions of Pinter, pretty well bare, but with the occasional use of see-through gauze doors. It is Pinter without the menace.

Malcolm Rutherford

Ballet/Clement Crisp

Thérèse Raquin

One of the appailing effects of Stalinism upon the Soviet Union was the doctrine of Socialist Realism, whereby art had to reflect the ideals of socialism on the most blatant populist terms. The creative subterfuges that sought to find ways out of this prison were fascinating, but experiment and adventure were reduced to the very margins of the arts. The shadow of these prison bars fell across hallet well into the 1970s and the catalogue of choreographers whose work was rejected, or dismissed to the depths of the Union includes the venerable Kasyan Goleisovsky, and such interesting figures as Leonid Jacobson and Igor Chernichov.

That an art thus thrown in upon itself, and upon its most traditional pro-The work of Yury Grigorovich at the Bolshoy has brilliantly exemplified the pher could bring to the well-defined

conventions of state ballet.
Not only was Soviet ballet a creative prisoner, it was not allowed many visiting ideas from abroad. Thus the "mod-ern" ballet that has evolved is blinkered, obsessed with what are supposedly "modern themes": a franker sexuality than that allowed by the diktats of Mme Partseve, and a need to expose the tensions of a state undergoing monumental change. Of true mod-ernism – the evolution of post-Balan-chinian classic language (or even a Balanchinian language); experiment that examined means rather than message - I have seen no trace. Hence such swill things as Vinogradov's Revi-sor and his up-dated Petrushka. Hence the banalities of many other works which propose modernity and look as if they were conceived (as they were) by inexperience out of Deep Feelings that most dangerous artistic parentage

And hence, too, Boris Rifman and his St. Petersburg Ballet Theatre which is Cottenios Theatre (071) 928 2252 | at Sadler's Wells this week. Mr Rifman

started to make his dance pieces in the late 1970s as a gesture of defiance against the Leningrad establishment. Of his sincerity there can be no doubt - it is only latterly that he has been granted any formal recognition - but about his creative procedures I have every doubt in the world. He offers two works. Thérèse Raquin begins on a high note of hysteria and contrives by some dire alchemy to increase the nervous pressure and diminish the drams. It is reportedly a tragedy. I found it rather more of a laugh than Figure's intrigues that completes this desperate programme, a leaden romp on which I reported some three years ago when it was staged by the Ballets de Monte

Thérèse Raquin caricatures Zola's novel, reducing it to awkward grap-plings between Thérèse and her lover which are played approprie posturing corps de ballet members who don black cloaks, a variety of confusing outfits, and at one moment burst on stage like a team of gymnasts on a day's outing. They do a lot of unison emoting, which is no help at all. Therèse's mother-in-law has a hell of a time in and out of a wheel-chair. The piece goes on for an eternity, and maltreats ms from Bach for its first part, then sinks its teeth into Schnittke's gritty piano concerto. Of choreographic interest I could discern no trace.

Figure & Intrigues (the chief of which

is against Beaumarchais) is set to Rossini in less than appealing arrange-ments, and is Very Vivacious Indeed. It is also inconsequential as drams and hugely predictable as dance — Massine on a bad day. The casts of both works give of their all in peculiarly exhausting fashion. The evening is not recom-

St.Petersburg Ballet Theatre is at Sadler's Wells until November 21. The sea-son is supported by LBC News Talk.

Jazz/Garry Booth

Garbarek and Scofield

Unmistakeable for its frosted beauty, the usually melancholic music of the Jan Garbarek Group took on full blizzard dimensions for the Festival of Scandinavian Arts. Flaxen haired Eberhard Weber's eddying electro-bass and Rainer Bruninghaus' gothic keyboards wrapped around Garbarek's saxophones remain at the core. But the addition of Danish born Marilyn Mazur on percussio and Norwegian singers Mari Boine and Agnes Buen Gernas expanded and energised the outlit to exhilarating effect at the Barbican on Sunday.

Garbarek's lonesome and reedy bent soprano or his dissonant tenor can insinuate eestern exoticism when taken (Ragas and Sagas is his most recent offering on the ECM label). To hear his great awirling anthemic arrangements of nordic joiks [sic] as in last year's I Took Up The Runes is to hear the 45 year old Norwegian in his natural setting, however. The numbers, unannounced

and improvised on at length, are based on simple and even hooky folk tunes. Where some have empty spaces occasionally crossed by Bruninghaus' cranky notes, carried by Weber's sonorously and electronically interwoven bass lines, others swing densely with Mazur's dynamic percussion as if for a snow oound calypso.

The re-introduction of singers - Garbarek has worked with both before - is especially welcome, alongside the appointment of Mazur's

dancing percussion. Mari Boine was first on with a ringing and probably salutary tale set cleanly against a flat synth background, Garbarek also piercing the gloom occasionally on soprano

Later Agnes Buen Garnas, stern but striking, belted out an ululating harmony with Garbarek's shrill tenor, closing with an uplifting chant that suggested a nordic

In stark contrast to the wide open landscape of sound created by Garbarek's group, American guitarist John Scofield's group sent his nervous neo-bop tunes ricocheting around the Festival Hall on Monday. Teamed up with bis favourite saxophopisi burly Joe Lovano, bassist Dennis Irwin who crouches over the upright and young drummer Bill Stewart, Scofield's absorbing and sometimes Monk-ish technique is to tie up his melodies in

In a selection of tunes taken from recent and forthcoming Blue Note recordings, Lovano and Scoffeld exchanged solos Jerkily, Irwin and Stewart taking turns by rote. A new ballad, "Easy For You", (the new album is Jazz Camp) followed a bluesy theme, Since You Ask", Scofield beautifully teasing out a romantic melody. "Grace Under Pressure", the title track of the current recording, closed with more knotty soloing from Sco', followed by shading, as a bouncing Lovano picked up the

INTERNATIONAL

Peter Shaffer's new play, The Gifts of the Gorgon, receives its world premiere in London on December 16 (previews from. Dec 2), in a Royal Shakespeare Company production directed by Peter Hall at The Pit. The cast is headed by Judi Dench and Michael Pennington. The play

a story of passionate love,
achievement and estrangement between a turbulent writer and his wife - tacking the thomas of revenge and justice.

A second highlight of the RSC's London programme next month is a new production of Hamlet starring Kenneth Branagh, directed by Adrian Noble. The production, sponsored by Unilever, opens at the Barbican on December 18 (previews from Dec 12), and will transfer to Struttord for the

1900 peason. Other first nights in London in coming weeks include a John Wells adaptation of Cyrano de

Bergerac at the Haymarket,

starring Robert Lindsay (opens Dec 8, previews from Mon), and Terence Rattigan's The Deep Blue Sea, with Penelope Wilton as Hester (opens Jan 7 at the Trelawny of the Wells, Arthur

Wing Pinero's 1898 play about backstage romance among the acting fraternity of late Victorian London, returns in two distinctive productions: the first, directed by Toby Robertson, opens at the Comedy Theatre on December 7, with a cast led by Helen Ronham-Carter and by Helen Bonham-Carter and Sarah Brightman; the National Theatre follows in February with a production at the Oilvier directed by John Caird. The National's main Christmas offering is Carousel, the Rodgers and Hammersovin music directed by Nicholas Hytner (opens Dec 10, previews from Dec 1).

EXHIBITIONS GUIDE

AUSTERDAM **Van Gogh Museum** Glasgow 1900: more than 100 objects providing a survey of art and design at a period when Glasgow was the UK's second city and sixth in Europe in terms of trade. Exhibits from the Glasgow School of Painting a mixture of Scottish tradition with European influences stand alongside works by French and Dutch contemporaries, including Corot, Cézanne and Millet, which were collected by successful businessmen. The designs of Charles Rennle

Mackintosh are also represented. Ends Feb 7, Daily Woodcuts by Hendrick Goltzius (1558-1617), highlighting a less well-known facet of the great Dutch draughtsman and engraver. Ends Jan 10. Closed Mon

Stedelijk Museum Jeff Koons (b1955): first retrospective devoted to the American artist who uses mass-produced objects to provide a mirror of the trivial culture surrounding us. Ends Jan 3. Daily BALTIMORE Mureum of Art Icons of Modernism from the Museum of Modern Art, New York: works by Van Gogh, Picasso, Cézanne, Chagail, Hopper and others. Ends Jan 17. Closed Mon and

Walters Art Gallery Ottocento: Romanticism and Revolution in 19th century Italian paintings. More than 100 paintings reflecting the tensions and conflicts that arose out of Italy's struggle for unification. Ends Jan 2. Closed Mon FRANKFURT Schim Kunsthulle Gabriele

Münter (1877-1962): retrospective of the painter who was influenced by the Fauves, lived and worked with Kandinsky and ranks as one of the foremost female artists in early 20th century Germany. Ends Feb 10. Dally LAUSANNE Musée Cantonal des Beaux-Arts

Felix Vallotton (1885-1925):

retrospective of the Swiss

Post-Impressionist who joined the Nabis. Closed Mon dation de l'Hermitage From David to Picasso: 200 paintings. drawings and sculptures from the Musée de Grenoble, Among artists represented are Matisse, Gauguin, Modigliani, Renoir. Magritte and Ernst. Ends March Musée d'Art Contemporain Roy Lichtenstein: 70 works by one

of the founders of pop art. Ends Jan 31. Daily Royal Academy of Arts Sickert: a major exhibition marking the 50th anniversary of the death of one of the most European of English painters, with 134

works from collections worldwide. Throughout his life Sickert sought to overturn the decorous gentility and good taste which he thought bedevilled English art, and his increasing social and psychological realism, as in nudes like La Hollandaise, shocked and dismayed his public. Ends Feb 14. Also Sacred Art of Tibet, Ends Dec 13, Daily National Gallery Munch: The Frieze of Life. Advance booking through First Call 071-497 9977. Ends Feb 7. Daily Barbican Border Crossings: 14 Scandanavian Artists. Ends Dec

Design Museum Scandanavian design in Britain 1930-70. Also New Directions in Scandanavian Design. Ends Feb 28. Closed Mon

Riverside Studios Joan Brossa

(b1919): retrospective of the

Catalan artist and post, Ends Jan 10. Daily Tate Gallery Grand Manner Portraiture in Britain from Van Dyck to Augustus John. Ends Jan 10. Also The Painted Nude. Ends Dec 27. Daily NEW YORK Museum of Modern Art Mutisse.

Ends Jan 12. Closed Wed (Admission is by timed-entry tickets. Call Ticketmaster 212-307 Metropolitan Museum of Art The

Royal City of Susa: Ancient Near Eastern Treasures in the Louvre. 200 works in precious metal, stone, bronze and clay from the third, second and first centuries BC, found in the seat of the Elamite and Achaemenid kings in southwestern Iran, and representing a century of French archaeological excavation. Ends March 7. Also Masterworks from Lille: 100 paintings and drawings from the Renaissance to the 19th century, including celebrated works by Rubens, Goya, Delacroix, David, Courbet and others, Ends Jan 17. Closed Mon Whitney Museum of American Art Agnes Martin: 80th birthday retrospective. Ends Jan 31.

PARIS Grand Palais Picasso et les Choses, Ends Dec 28, Closed Tues, late opening Wed (ave du General Eisenhower) Musée d'Orsay Sisley: 60 paintings illustrating his role In the Impressionist movement. Ends Jan 31, Closed Mon. late opening Thurs (quai Anatole

Musée Picasso Crucifixion: an exhibition including Picasso's masterpiece of 1930 and works by Bacon, Sutherland and de Kooning which were influenced by it Ends March 1. Closed Tues Selecte Didler Imbert Fernando Botero: pastels, drawings, watercolours and small sculptures by the artist whose monumental sculptures currently decorate the Champs Elysées. Ends Jan 30. Closed Sun and Mon (19 ave Mationon) Louvre Pannini (1691-1765), painter of town perspectives and chronicler of ceremonial festivities, Ends Feb 15, Also Drawings by Liotard (1702-89). Ends Dec 14. Closed Tues (Pavillon de Flore)
Petit Palais French 18th century drawings. Ends Feb 14. Closed Mon (ave Winston Churchill) STOCKHOLM

Moderna Museet Léger and the Nordic countries: 60 works by the French Cubist from the period 1914-38, when he travelled widely in Scandanavia. Ends Jan 6. Closed Mon National museum Rembrandt and His Age. Ends Jan 6. Closed Mon VIENNA

Historisches Museum Freemasons - For as long as the World Exists: a survey of distinguished freemasons from the past, cuit instruments used at initiation coremonies and a reconstruction of the assembly room of the lodge of which Mozart was a member. The exhibition also shows how medieval master builders

incorporated masonic ideas into Catholic church buildings. Ends Jan 10. Also Pictures of Death: documents, keepsakes, death masks, paintings and sculptures showing how our relationship with death and the taboos surrounding it has changed over the years, and how past and present artists have depicted death and grief. Ends Jan 10. Closed Mon Osterreichische Galerie im

Oberen Selvadere Ferdinand Hodler (1853-1918): 60 oil paintings by the unsentimental Swiss master of symbolic figures, who overcame the landscape art. Ends Jan 6. Closed Mon (Prinz Eugen Strasse 27) KunstHaus Expressionists: watercolours and drawings by the Brücke, the school of painters who paved the way for expressionism in Germany Ends Jan 31. Daily Kunnthistorisches Museum The Portuguese in India: the conquests of Dom Joso de

10. Closed Mon WASHINGTON National Gallery of Art The Greek Miracle: Classical Sculpture from the Fifth Century BC. 22 pleces, most of which have never previously left Greek soil, plus eleven from Europe's leading museums. Ends Feb 7. Also Elisworth Kelly (b1923): 40 paintings dating from his early years in France, Ends Jan 24. Art of the American Indian

Frontier. Ends Jan 24. Daily

Castro on tapestries. Ends Jan

FINANCIAL TIMES

Number One Southwark Bridge, London SEI 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Friday November 20 1992

Co-ordination within Europe

ECONOMIC GROWTH, or more precisely the lack of it, has replaced inflation as the pressing concern of most European governments. The UK government has already shifted to a pro-growth strategy by partly turning its back on European co-operation. Is this the only alternative for governments that are worried about slow growth and rising unemployment? Or would a change in policies, either co-ordinated between governments or conducted at the European level be a better way to revive their stagnating economies?

European countries have shared economic problems, which are getting worse. The OECD, in September, forecast European growth of 1 per cent this year and 1.5 per cent next, not low enough to be a reces-sion but too little to prevent the unemployment rate from rising above 10 per cent. The resulting protectionism and anti-immigrant right-wing populism could not have come at a worse time.

Understandably, the Commission wants a co-ordinated response. Yet the EC already has a shared macroeconomic policy which is largely to blame for its current economic difficulties. The European exchange rate mechansim, once a force for disinflation-ary good, has become an engine of deflation. It has imposed a tight monetary policy which, however appropriate for Germany, has proved increasingly inappropriate for the rest of the ERM, as the Bank of England pointed out in yesterday's Bulletin. Both the UK and Italy, countries with serious internal problems, found the pressure too great and were forced to depart from the ERM. Yesterday, Sweden was forced to retreat from its ERM link.

Monetary response

A co-ordinated loosening of monetary policy is the obvious remedy for this co-ordinated deflation. Yet the persistence of inflationary pressures in Germany, and the unwillingness of France to contemplate a general realignment, look likely to prevent German and thus ERM interest rates from falling more than modestly for months rather than weeks.

Does fiscal policy offer an alternative? Loose fiscal policy is, in fact, the route that most slow growing countries have already been forced to take. The Commis-

sion estimates that the EC budget deficit has risen from 2.8 per cent of EC output in 1989 to 5 per cent this year, larger than the fabled US deficit. If the Massiricht fiscal rules were suspended, then there would be room for more fiscal pump-priming. The large European economies, including the UK, are still sufficiently closed that unilateral expansion would have some positive effect. A coordinated expansion could, in the-ory, have beneficial apili-over effects across the community and

Multilateral solution

Yet it is doubtful whether fiscal policy can do the trick and may well be counter-productive in the face of a persisently tight mone-tary policy. The spill-over effects of Germany's sizeable fiscal expansion following unification were short-lived and, for most countries, more than outweighed by high interest rates. In any case, Italy, Germany, the UK and Spain are already in serious fiscal diffi-culties. The markets might expect a further boost in these countries to be permanent and force

g-term interest rates higher. Nor are Mr Delors' proposals for more spending at an EC level any-thing more than a frustrated gesture. He may be right to push for more infrastructure spending in poorer countries for "cohesion" purposes, and if this is his intention he should say so. But an Ecu 5bn increase in spending, just 0.09 per cent of EC GDP, is too small and would arrive far too late to have any effect on overall eco-

nomic growth.

The EC's situation looks increasingly perverse. Calls for a co-ordinated fiscal policy, which would in effect mean little more than a rise in the French budget deficit, have arisen because the BC already has too much of the wrong kind of co-ordination. The stranglehold of high German interest rates must be loosened.

Without a deal that allows European interest rates to fall soon, the markets may yet impose further British or Swedish-style unilateral solutions. But a fiscal boost in France might work if it were combined with an offsetting tighten-ing of German fiscal policy, to allow the Bundesbank to cut German interest rates. This would be co-ordination worth having.

Cars, congestion and pollution

THE AUTUMN Statement's removal of car tax may help sell a few more cars, but it also emphasises the contradictions between the UK's transport and environ-mental policies. More cars mean both more congestion and more pollution. The question is whether the two birds can be killed with one policy stone or whether distinct instruments are required.

Official forecasts of UK emissions of carbon dioxide, one of the gases thought to cause global warming, range from an 18 to a 78 per cent increase over 1990 levels by 2020, at least in the absence of new environmental curbs. If present trends are extrapolated, the volume of traffic on the roads will also rise by two and a half times in the next 30 years. These developments are related, since emissions from transport are the fastest growing category in all

Traffic was already mainly responsible for the 30 per cent rise in carbon monoxide emissions during the 1980s. Traffic also dou-bled the emissions of black smoke over the same period. The intro-duction of catalytic converters on new cars from next year will begin to curb the emission of those unpleasant gases. But converters work properly only on hot engines, while most car journeys are shorter than five miles. Converters will also fail to reduce ure to change the transport trend therefore threatens the UK's ability to meet internationally agreed environmental targets, which require "greenhouse gases" to be back to 1990 levels by 2000.

Marginal cost

Growth in the private use of motor vehicles is so high partly because of the underlying increase in demand, partly because of unwillingness to provide alternatives and partly because of the failure to charge properly for road use. Once a motorist has paid for a car, taxed and insured it, the marginal cost of driving is little more than the price of the fuel and the parking. In consequence people

drive too much.

The UK government's most publicised proposal for meeting the global warming targets is a tax on energy and on its carbon content. But the European Commission has

calculated that its proposed tax of \$10 a barrel of oil or oil equivalent would add only 6 per cent to the price of a gallon of petrol and 9.6 per cent to diesel, not enough to make any difference to demand. A far higher increase in the marginal cost would be needed if traffic volumes were to be restrained. The simplest tool would be a higher tax on fuel. It would be an unpopular measure. would be an unpopular measure, but introduced in stages — with the proceeds returned, perhaps through lower value added tax — it might be politically achievable. It would work by discouraging driving and also by making the vehicle flost more fiel efficient.

Blunt instrument

Higher taxes on fuel would tend to lower congestion. But they are a blunt instrument for that pur-pose. Higher fuel taxes would also fall to provide any incentive to the private sector to build the new private toll roads that the govern ment desires. Thus road pricing suggested this week by Mr John MacGregor, the transport secre-tary, has an important role to

play.

Road pricing and higher fuel prices are logically distinct instruments addressed at different targets. gets. But they should be mutually supporting. Moreover, in practice, comprehensive road pricing is not something for tomorrow or even for the day after, while a move towards higher fuel prices can be. Tolls on trunk roads can also be introduced relatively soon, along with trial road pricing in cities before the introduction of more comprehensive road pricing schemes, perhaps early in the next century. In the meantime there is always the possibility of higher taxes on inner-city parking. Any attempt to tackle the prob-

lems caused by motor vehicles will be politically unpopular. This is certainly true of higher fuel prices and road pricing, both of which are likely to be part of the solution. But a survey of attitudes in the European Community, published yesterday, suggests recogni-tion by the average Briton of the environmental threat posed by traffic. The government needs to educate the public on the painful measures required if its vague

irst, public demonstrations against pit closures; then, warnings of strife over the government's and now a strike call for most of the workers on London's Tabe net-

The language and the issues seem a throw-back to the 1970s as politics takes to the streets, and the government "goes for growth" and talks about imposing a "pay policy". Mr John Monks, the deputy general-secretary of the Trades Union Congress, claims: There is a mood similar to 1979, the feeling that a particular approach to running the economy has failed and that we

need a change."

But with unemployment nudging am, common-sense suggests the balance of power is unlikely to shift back to unions. It is only weeks since the publication of figures showing strikes at a 100-year low, and the unions themselves are playing down the prospect of action over pay in the public sector. The Tube workers' threat to start an indefinite strike next Tuesday over pay and conditions, like yesterday's strike ballot by British Airways ground crew at Gatwick, seems to he a special case.

The 21,000-strong Underground workforce is highly unionised and tends to mistrust management. Many are inclined to listen to the few activists whose arguments are bolstered by past victories over less ambitious plans to alter their pay and conditions. The last such attempt was in 1989 when there were 17 separate day-long Tube

could be bitter and perhaps violent. London Underground has made it clear that it will run a service if the RMT railworkers' union calls its members out, and claims enough people will cross picket lines to enable it to do so. Passengers will be carried free if there are insufficient employees to staff the booking

The origins of the dispute lie in a 119-page document called the Com-pany Plan, launched with a fanfare almost exactly a year ago. This set the scene for a three-year programme of change aimed at turning the Underground into what it always should have been: a clean, efficient, punctual, reliable, safe and customer-friendly railway.

Passengers were told of the plan through a bold - some might say bizarre - advertising campaign in which London Underground accepted that the railway was per-forming unsatisfactorily, blamed itself, and promised better things. What appeared baffling was how

the Underground's management could accept responsibility for allowing services to become unsatisfactory while simultaneously expecting passengers to have any confidence in its ability to put things right. And in any event, if the problems with the railway were capable of resolution, why had they not been solved before? The answer, explained Mr Denis

Tunnicliffe, London Underground's managing director, lay in the railway's recent history. Throughout the 1970s and early 1980s, passenger numbers declined as employment in the capital fell, and there was little incentive either to invest in the Underground or manage it any better. Then, just as passenger numbers started to climb again during the boom in London's financial services industry in the mid-1980s, the King's Cross disaster struck in 1987.

Some 31 people died in the horrific fire that swept through the north London Underground station.

Some 31 people died in the horrific fire that swept through the north London Underground station.

Underground staff are poised to stage a strike which has echoes of the 1970s, say Catherine Milton and Richard Tomkins

Ticket to delays and disruption



from that point onwards, safety became the overriding priority. Manpower, which until then had been falling, rose again by 3,000 over two years as employees were taken on to implement safety measures and act as human fire detectors pending the installation of electronic surveillance systems. Meanwhile, stations deteriorated as work was started to rip out potentially inflammable materials, and services were constantly disrupted by the need to halt trains and call out the fire brigade on even the tiniest suspicion of fire.

Only in 1990 did London Under-Only in 1990 and London Under-ground reach the stage where it felt safety could be reasonably assured. Then, in response to the deafaning din of compaints about the quality and reliability of the service, it assembled 200 managers into "value analysis" teams and sent them out across the railway to investigate how it could do better.

What the management had expec ted to find was a series of areas of underperformance that could be picked off one by one and targeted for improvement. Instead, it found such large swathes of poor performance right across the railway that it decided to tackle everything at once. Hence, the Company Plan.

train intervals right. As London Underground points out, it may not sound particularly serious if trains due to run at two-minute intervals minutes instead. But the result is that 75 per cent of passengers experience 50 per cent higher passenger loadings than they should do.

The solution, according to London Underground, lies in discipline and training. Much of it is simply a matter of making sure the train begins its journey at the right time instead of having to wait on the conve-nience of a driver finishing his tea-break. After that, it is down to the line controllers and station staff to prevent bunching.

ut more important in the context of the current dispute is the other prong of the Company Plan: the onslaught on labour costs. It provides for the workforce to be cut by 5,000 to 16,000, partly by contracting out anciliary activities and partly through an attack on restrictive working practices.

One example of the cuts is the contracting-out of station cleaning, where this has not already been done, at a cost of more than 400 jobs. The move will be accompanied by the contracting out of train cleaning, with the loss of another

More jobs will go through the

ending of restrictive working prac-tices. For example, existing agree-ments lay down that a driver's shift lasts 8 hours 1 minute. In practice, it is almost impossible to create rosters which fully employ drivers and still get them back to their depots before their shift ends. The introduction of flexible rostering accepted years ago by British Rall drivers - will enable London Underground to make more efficient use of drivers' time, with a

consequent reduction of 600 jobs. Once redundancy costs have been met, efficiency savings are expected to lower the Underground's operating costs by £150m a year by 1996. In theory, passengers are supposed to feel the benefit through a freeing of resources for higher levels of investment in the railway. Unfortulittle hollow after the chancellor's decision last week to axe London Underground's investment budget by more than £200m a year below

And yet, says London Under-ground, the rationale for the plan has in no way been undermined by tors' hand rather than express a the chancellor's decision. Nor will workers who keep their jobs neces-sarily be worse off. All employees will switch to salaried status, and most will have more interesting and satisfying jobs; 70 per cent of workers will enjoy pay rises averaging 6 per cent as a result of the changes, and the 30 per cent who stand to

take a cut will have their present level of earnings protected until 1995; and redundancies will be voluntary and spread over three years. So why strike? One idea the unions find difficult to accept is that gains to the winners should overshadow losses to the losers. The average driver may see his salary increase from £20,250 to £23,000 a year, but less skilled workers such as senior booking clerks will see their pay fail from £18,568 to £16,700

a year.

The unions argue that London Underground's divide-and-rule strategy will not work. It has, they say, neglected certain small groups, such as some 300 signals technically and the strategy will be strategy will not work. It has, they say, neglected certain small groups, such as some 300 signals technically and the strategy will be strategy will be strategy with the strategy will be strategy with the strategy will be strategy will be strategy with the strategy will be strategy with the strategy will be st cians, who are mostly members of the largest rail union, the left-lean-ing RMT, which has called the strike. The salary of an assistant signals technician, for example, will drop 15 per cent to £13,440. The RMT says 60 per cent of all signals technicians will lose money under the company's plan. This group, the union says, fears its work will in

But the dispute, from the union perspective, is not just about pay. The unions believe they are defending a workplace tradition of consultation which management wants to abandon. Even workers who stand to gain financially are exercised by the new conditions. The drivers are concerned about new redeployment rules under which they claim earnings could drop by as much as 28,000 a year after three years.

any workers are upset about other planned changes, such as the move to multi-skilling. For instance, booking clerks who may have been dealing with passen. gers from behind screens for 30 years could find themselves rostered for platform duties.

There is also concern over ending the link between promotion and seniority and the move to make some workers re-apply for their jobs under new training achemes. The management counters by saying it has responsibility for promotion

Privately, some union officials admit they have been surprised by the strength of members' feelings. However, they have considerable doubts about striking in a reces sion, and while they point to public support for the miners, they suspect that people are unlikely to demon-strate in support of Tube workers whose jobs were not immediately in

jeopardy.

Despite their misgivings, union officials are committed to public backing for the strike. They remember the wild-cat action at the time of the 1988 dispute and are deter-mined not to witness a repeat of it. But the RMTs unilateral call for a strike has already irritated both Aslef, the train drivers' union, and the TSSA white-collar rail union, whose members are still balloting.

As for the passengers – what
they want to know is whether they are going to get to work on Tues day. The answer may well be yes. Although three out of four RMT members voted for the strike, only seeking to strengthen their negotia-tors' hand rather than express a desire to strike, especially in the run-up to Christmas.

Disruption, on the other hand, seems inevitable, with all that implies in delays, cancellations, overcrowding, lack of information and short tempers. The joke among London commuters is whether any-body will notice the difference.

The pendulum swings

The privatisation of strategic UK industries and utilities may have its limits, argues Tony Jackson

tentative beginnings in the UK a

decade ago, seems unstoppable.
Except, that is, in the UK itself.
The mooted privatisation of British Rail is under fire from all points of the political compass. The idea of privatising Scottish water is supported by just 4 per cent of the Scottish population. The shambles of the pit closures has left the public asking whether the privatisation of gas and electricity has made it impossible for the UK to have a coherent energy policy.
The obvious question is whether

the UK, having taken the lead in embracing privatisation, is doing the same in turning against it; or indeed, whether the UK is demonstrating to the rest of the world that privatisation has its natural limits. In looking for an answer, it helps to recall what kind of enterprises are state-owned in the first place. In the UK, at any rate, the list falls into two main categories: so called strategic industries, and utilities. The first has provided UK privatisation with its greatest successes. The second is its biggest headache.

The concept of the strategic industry has changed and weak-ened in the years since the second world war. Fighting a conventional war requires ships, aircraft, land transport and raw materials such as steel and oil. Even in peacetime, governments have tended historically to regard those industries as centrally important to the economy. in continental Europe, many still

Thus, if those industries required huge capital projects such as steel mills, North Sea rigs or petrochemical crackers, governments paid for them. If individual companies fell on hard times, the government took

taly is selling its banks, France its chemical companies, Spain its tobacco monopoly, eastern Kurope practically everything. Privatisation, from its Shipbuilders, British Rolls-Royce Steel, British Leyland, British Aerospace, British Airways, British Shipbuilders, Britoil, Rolls-Royce and Royal Ordnanca. In the end, one of the most compelling reasons for returning all these to the private sector was that, in peacetime, their products could be obtained perfectly easily on the world market.

The utilities are another matter.

in the 1960s, the concept of rolling back the frontiers of the state meant that the idea of centrally planning and financing the national infrastructure became deeply unfashionable. In ideological terms, the chief attraction of privatising gas, electricity, water and telecom-munications was that it took the

The question is whether the provision of certain basic services is a collective reponsibility

provision of haste services out of the hands of bureaucrats and subjected it to disciplines of the mar-

With hindsight, this begins to look like the outward swing of the pendulum: an exaggerated denial of the role of central planning in response to decades of blind faith. The question is not which approach works best in practice. Rather it is whether the population at large feels that the provision of certain fundamental services is a collective

The furore over the pit closures suggests it may. When the govern-ment privatised electricity, it must have quietly congratulated itself on the neat way it was washing its hands of British Coal's future. When the coal contracts came to be were bound to cut their consump-tion. But the government could argue, with perfect logic, that it was powerless to intervene.

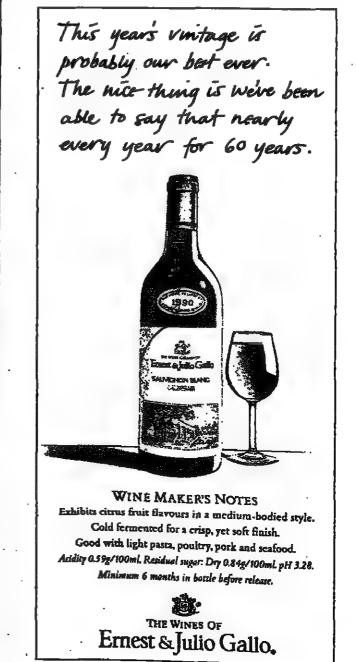
The trouble was that the public

would not wear it. There was general astonishment and anger at the idea that the deployment of Britain's finite energy resources could not be discussed at govern-mental level. Since this had been one of the main ideological points of the exercise, the government was left dangling on a hook of its own

The question now is whether this kind of debate will surface elsewhere. There are one or two signs that it may. In the US, even the outgoing Bush administration has devoted much time lately to discussing the infrastructure. In the UK, much of the hostility to privatising British Rail rests on the idea that it is government's job to think through the relationship between rail and road. At this rate, even such matters as the modernisation of the UK's telephone network could become issues of public

policy.
If so, there is trouble ahead. In particular, the industry regulators
Officel, Offices and the rest — are
already looming large in the public
consciousness. Their powers are only tolerable because they are specifically limited to questions of com-petition and efficiency. If responsi-bility for public policy were added on top, the already vexed question of who regulates the regulators would become clamorous.

Finding a solution would be equally difficult. From the regulatory framework downwards, the whole structure of the privatised utilities expresses the political dogma of a decade ago. It now seems the dogma may be changing. The structure is not built to change with it, nor was it meant to be. Privatisation enthusiasts every-



How the French fought to save the franc

William Dawkins and David Buchan tell the tale of how the government's financial team managed to thwart the markets

the high-tech structure that houses the French finance ministry is the office of Mr Thierry Aulagnon, chief adviser to the minister. Mr Aulagnon, one of the brightest financial brains in the French administration, is at his computer screen, gloomily watching the value of the franc, stuck near the bottom of its permitted rate in the European Monetary System (EMS). The screen tells him that the

A STATE STATE

tion by the Bank of France. It is late afternoon on Tuesday, September 22, two days after France's narrow vote in favour of European monetary and political union. Mr Anlagnon is aware that failure to turn back the speculators would be a disaster for an already weak government.

franc is continuing to wilt under the heaviest speculation on record, despite the large

sums being spent on interven-

Every 15 minutes, the Bank of France telephones to tell Mr Aulagnon that it has bought another billion francs or so of its own currency in an attempt to thwart the speculators. As dealing rooms across the world continue to bet on a devalua-tion, the screen beeps intermittently, breaking the calm of Mr Aulagnon's carpeted office. "It was my worst moment," he recalls. By the end of the seven-day crisis on September 23, the French central bank had bought FFr160bn (£19.6bn), its biggest-ever intervention.

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That Tuesday afternoon, Mr Aulagnon could not have felt more alone. His inexperienced young boss, Mr Michel Sapin, 40, who was promoted from junior justice minister to finance minister only last April, was closeted in a Washington hotel room with Mr Jacques de Larosière, governor of the Bank of France, and their German counterparts, Mr Theo Waigel and Mr Helmut Schlesinger. There, they negotiated the Franco-German support for the franc/D-Mark parity that in the end foiled the markets. Until then, Mr Sapin's best-known contribution to his country's finances had been

his collection of antique coins. Today, the French government is confident enough to tell the tale of how the battle for the franc was won. Mr Sanin and his teem claim they never doubted that they would pull it off. "People told us that the market is always right. But we saw no reason why the franc deserved to be devalued, in terms of economic fundamentals. It was total determination, total — from the finance minister, to the prime minister and the president,"

few yards beneath the helipad on the roof of Bucking the markets FFr per D-Mark 3.35.-

> But at the time, the markets FFr3.4250 to the D-Mark, still a did not see it that way. Traders found it hard to believe that a currency which was effectively devalued five times in the 1980s could survive unscathed the September currency crisis. So how did the finance minis-

try keep its head?
Mr Aulagnon recalls that "a shadow fell across the franc" from the moment of the Danish vote against the Maastricht treaty in early June, followed by President François Mitterrand's decision to call a referendum. Throughout July and August, it weakened steadily

'A shadow fell across the franc' from the moment of the Danish vote against the Maastricht treaty in early June

against the D-Mark The battle began in earnest at lunchtime on Thursday, September 17, the day after ster-ling and the lira were forced to heave the exchange rate mechanism of the EMS: Officials expected the franc to be next in the firing line, if only because nobody knew what the result of the referendom would be on the coming Sunday.
In afternoon dealings in Paris and morning trades in

Italian experience," said Mr Aulagnon, Even so, Mr Sapin was worried enough to delay by a nearly a day his departure to Washington for a meeting with the other finance ministers of the Group of Seven lead-

fraction above its permitted

floor of FFr3.4305. But that was

close enough to alarm a

French government committed to intervening voluntarily before EMS rules obliged it to

By Friday evening the Bank of France had bought FFr56bn

of its own currency, borrowing heavily from the Bundesbank

and commercial banks, but had

failed to shift the rate signifi-

cantly. It had even begun to

spend its own reserves. "We tried not to penic, to learn a lesson from the British and

ing industrialised nations. Finally, on Friday evening, Jean-Claude Trichet, director of the Tressury, and Mr de Larosière. Mr Aulagnon was left in charge of an emergency team in Paris. Over the Atlan-tic, the trio prepared plans for defending the franc in the New York, the franc's previously gentle decline suddenly accelerated, until it hit

event of a No or a narrow Yes in the Sunday referendum, in either case, German political support would be needed.

By Sunday afternoon Washington time, Mr Anlagnon was able to relay to Mr Sapin that the French result was a narrow Yes and that the franc was therefore likely to come under worse attack. Mr Sapin and Mr de Larosière opened negotiations with their German coun-

terparts the next day.

Back in Paris, Mr Anlagnon
was surprised as the franc, contrary to expectations, recovered against the D-Mark to FFr3.2850 in off-marks trading on Sunday night. But by Monday morning, his worse expectations turned out to be true and the franc slammed back down to FFr3.4250.

Chaos broke out on the markets for the next two days, while the Franco-German teams in Washington finalised - in English, their only common language - the complex details of co-ordinated inter-vention by their central banks. continued to hold the fort.

It was not until 2am on September 23, that an exhausted Mr Sapin made it back to the finance ministry in Paris, bearing a Franco-German state-ment that the franc/ D-Mark parity would be defended, and the secret details of a public promise by the Bank of France and the Bundesbank to intervene "mas-sively". Mr Sapin went into a two-hour meeting with Mr Aulagnon's team, at which they discussed how to present

At 8.15am a rise in French official interest rates flashed across the Reuter screens, foilowed five minutes later by the joint statement. At 8.30am Mr Sapin announced the deal. The finance ministry held its breath as the Bundesbank began, for the first time, to intervene. It was not until the afternoon that Paris received its reward, as the franc started to recover, to FF13.40 in early New York trading. The rise prompted relief in the French

finance ministry.

"Since then, things have gone on improving," says Mr
Aulagnon. At that moment, his screen beeps from the other side of the room, Mr Aulagnon sauriters over to check, with an air of perhaps overstudied calm. "I always thought we would win," he repeats. "But even so, I wouldn't want to go

Mr Aulagnon may get his wish. But the continuing turbulence on the foreign exchange markets, which yes-terday saw the franc fall to FFr3.38, suggests that more

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Impulse for recovery programme

From Sir Arthur Enight.
Sir, in a lecture in London
on November 11, Rudi Dornbusch of Massachusetts Institute of Technology suggested that in the absence of effective EC-wide policies, Franco-German co-operation offers the best hope of getting "actual decisions"; that issues concern-ing the former Soviet Union should take priority; and (in response to a question) that as a first step there should be an

approach to Moscow. The object of the approach would be to offer a substantial cash sum (to be provided by the Japanese) in exchange for the return to Japan of the Kurile Islands; firm undertak-ings (endorsed by the parliament) to act effectively to deal with fiscal and monetary problems; and to get on quickly

with privatisation.

That might seem a good way to strengthen the prospects for the "joint recovery pro-gramme" of which Edward Mortimer writes (Foreign Mortimer writes (Foreign Affairs, November 18). Apart from political and security con-siderations, the early consider-ation of such a programme is surely justified by the impulse to growth which it could pro-vide worldwide at a time when other proprocess we leaving? other prospects are lacking? Arthur Knight,

Charlton End, Singleton, Nr Chickester, West Sussex PO18 OFIX

Frustrations face those ready to 'seize' business opportunities

Sir, I read with a mixture of interest, frustration and total amazement your article ("Major will urge business to seize opportunities", November 16) regarding the direct appeal made by John Major to "British industry and business to seize the opportunities on offer, as the government steps up its efforts to create economic confidence",in his speech at the Lord Mayor's

My company has recently

restaurant - refused because of an objection by the National Rivers Authority on the grounds that "the development would increase unsatisfactory discharges of sewage to the aquatic environment because of the inability of the Heswall Sewage Treatment works and storm sewage overflows to cope satisfactorily with exist-ing flows of sewage to the pub-lic system." Our development would

invest some £150,000, employ in excess of 20 full-time people had a planning application for and use the goods and services change of use to A3 - that is, of local traders.

opportunities on offer when Water's published investment programme for 1990-95 does not include any improvements in this area and, as a consequence, the NRA has a moratorium for the whole of this period on any planning applications? The result is economic stagnation. Anne Blackburn,

managing director. Fable International, Hallside, Chelford, Knutsford, Cheshire

Growth of the independent financial adviser

Sir, Lex's view ("Tide against agents", November 16) that life company tied agents have caused the biggest headaches in the wake of the last Financial Service Act may well be true of smaller tied agents. However, these need to be dif-ferentiated from larger tied agents, such as some of the major building societies.

These larger tied agents have not, as far as I am aware, warranted such criticism from the

I would also query Lex's statement that "the trend towards direct sales forces shows no signs of slowing". The market share I have before me shows direct sales and home services companies with

a combined share of 48 per cent in 1990 and a very similiar 46 per cent at mid-1992 - an undoubtedly considerable contribution to the total

independent financial advisers, however, have seen their business increase substantially and their market share go ahead from 32 per cent to 36 per cent at end-June

These figures exclude executive and group pensions busi-ness for which there is little reliable data, but their inclusion would have emphasised the trend towards independent advice rather than diminished

the above should be construed as a criticism of properly constituted tied agents or direct sales forces. I believe that each channel, properly controlled has its own considerable part

to play.
But I do not subscribe to the view that the trend towards direct sales forces shows no signs of slowing. It seems on the data that the feature of the last couple of years, if anything, is the growing signifi-cance of independent financial

Kevin McBrien general manage National Provident House.

Kenneth Clarke's message on Bosnian refugees must be reversed

Sir, What kind of statement does Kenneth Clarke think he is making to the rest of the world when he denies entry to Bosnian refugees stranded on the Slovenia border ("Furore grows over Bosnian refugee November 18); when he requires them to obtain viess knowing that they cannot reach the towns where con-sular facilities are available? It can only be that Britain is uncharitable and illiberal, unwilling to shoulder its inter-national responsibilities and share its peace and relative prosperity with those who are manifestly less fortunate. No wonder the foreign secretary feels that his authority on the world stage has been

Of more lasting damage, however, may be the message Mr Clarke is sending to the British people that Britain is for the British, that Bosnian refugees are undesirable, an unacceptable burden, outsiders who should not be allowed to share our way of life.

If Mr Clarke rests his closed door policy on fears of an antirefusee backlash from the far right them he should be aware many years provided Swedes 30.32 Southampton that he is playing into their with positive information London WC2E 7EA

bands. He cannot counter their arguments by singing their song. The message he projects must be reversed; that refugees need not be a burden but an asset. In the short term they need our help. In the long term, if they stay, they will contribute to the economic prosperity and cultural diversity of our nation as genera-

tions of refugees have done before. The German Interior Ministry has belatedly launched a publicity pro-gramme of this kind. The Swedish government has for

about people who have moved to live in that country.

The extraordinary humanitarian efforts of agencies like Alert demonstrate a generosity of spirit from which Kenneth Clarke has much to learn. But opening the doors would not be enough. We must tell the British people not only that this is the right course of action for Britain to take but that both internationally and domestically, it is in our interests to do

Sarah Spencer Institute for Policy Research, 30-33 Southampton Street,

OBSERVER

Out of the frying pan

For all the warmth Norman Lamont's Autumn Statement has won him on the Tory backbenches, there are murmurs that he may still be on the slide. Indeed, some say the success itself will make it easier for him to accept a

True, the chancellor will have none of it, telling friends he has a personal assurance from John Major that he's safe in the Treasury. But that has not stopped Westminster's favourite game.

One suggestion is that Lamont could be moved to Defence, still a big job in a Tory government. Malcolm Rifkind would be shifted to the Home Office and Kenneth Clarke would get the keys to 11 Downing Street. But there are other

challengers for the Treasury. among them John MacGregor at Transport. Right-wing Tory MPs - unsure of Major's intentions - have begun actively to promote the Howard at Environment, Peter Lilley at Social Security and Michael Portillo, the youthful but fast-rising chief secretary.

But there is general agreement that, should the prime minister decide to shake-up his team, he has only until the second weekend in January - that's when the chancellor hosts the traditional Chevening meeting, which signals the start of serious planning for the budget.

Ah so

■ The Japanese have a new word for the state of their economy: sokobai. But one place where you won't hear

north of Tokyo - staff there must use the translation "crawling along the bottom". The reason is that the pharmaceuticals group has banned the use of Japanese at the centre, making English its official language instead. "We're visited by researchers from all over the world."
explains a spokesman, "and
we want them to feel at home."

Inquest Now more than ever, the founders of a company can't be too careful when choosing its name. Take for instance Penna, the title redundancy consultants Sanders and Sidney picked last year when renaming their quoted holding company.

Checking on what it had been up to lately, a colleague consulted the FT's computer database. Up came lurid tales of suicides, fire deaths and

drug overdoses.

The inquest shows that a certain totally unrelated Colin Penna is a coroner in north-east England.

Newcastle bound

■ Sunderland on the River Wear, has long been engaged in rivalry with neighbouring Tyneside. The dispute has normally centred on football but now Wearnidors have a new reason to feel a little sore about their rivals on the Tyne. Missan's announcement yesterday that it is moving the export of its

Sunderland-made Primeras and Micras from Teesside to the Port of Tyne, rather than the port of Sunderland, is a matter of some regret for Wearsiders, but not entirely

Much more wounding is the realisation that this means Nissan's newest car-carrying ship, named City of



"He's bottom of the class in the school at the bottom of

Sunderland only this month in honour of the city where Nissan's UK car plant is based will from 1994 be plying in and out of the Tyne, bearing Sunderland-made care.

Nissan, however, is aware of Wearsiders' sensibilities about the neighbouring Geordies. "It won't go to the Port of Tyne before it's visited Sunderland on its maiden voyage," promises a Nissan

Revving up

An ace in the Avvocato's new hand of poker" was how one Italian paper described Giorgio Garuzzo after this week's management shake-up

'The "Avvocato" is, of course Gianni Agnelli, the grand old man of Italian business who steps down from the Fiat in 1994.

Aside from naming his

brother Umberto as his successor, the Avvocato has

kept everyone guessing as to

management team. By being

the future shape of the

given the new post of chief operating officer with control over all industrial operation, the 54-year-old Garuzzo has been fingered as the man most likely to take over as chief executive officer from Census

At 69, Romiti is two years younger than his boss but is expected to leave either with him or before him. Umberto Agnelli at 57 is of a different generation and is personally dowr to Carouno With Flat since 1976.

Garuzzo's career conforms to the classical image of a modern industrial manager in northern Italy. In 1964 he was chosen to run Iveco, the commercial vehicles group. He joined the

nomenklatura" in 1980 when he was promoted to be president of Fiat Auto, replacing Umberto Agnelli.

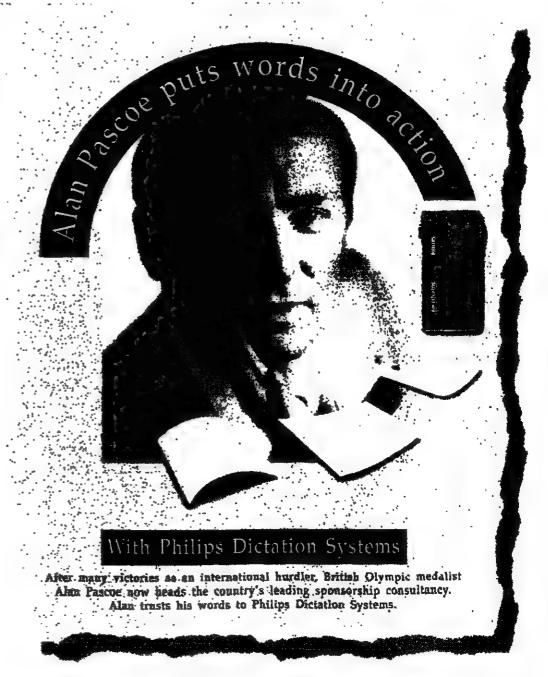
Baht that

■ The real name of Sia Sung, the dapper 35-year-old speculator at the centre of this week's turnoil on the Thailand stock market, is Song Watcharastiroj. Sia is a nickname meaning "tycoon", as he reminded everyone by publicly producing Bt10m (£260,000) in ceah for his bail.

Tailpiece

■ True to the spirit of Premier Major's citizen's charters, the National Canine Defines League has produced an equivalent spelling out the rights of dogs.
Rail travellers reading it will

see its provisions are more in line with what actually happens than British Rail's charter for passengers. One of the booms it bestows on the animals is the right to be





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FINANCIAL TIMES

Friday November 20 1992



Dumping duties anger E Europe

Our Foreign Staff on the reaction to Brussel's decision on steel imports

THE European Commission's decision to impose anti-dumping duties on seamless steel tube imports from Croatia and three central European countries with which Brussels has signed associ-ation agreements has provoked anger in the affected countries.

By imposing the highest duty, 30.4 per cent, on Czechoslovakia the commission clearly identified what it perceives as the main offender. But Mr Vladimir Petr, director of the metallurgical department of the Czech Ministry of Industry, questioned the Commission's figures and said the case for dumping was "not

The point was made more forcihly by Mr Philip Toor, managing director of Future Steel trading, a principal UK importer of Czechoslovak steel. "Prices on west European markets are determined by EC producers undercut-ting each other against the backdrop of a 19m-26m ton surplus steel capacity among EC produc-

"East European exporters are still far too small to be market makers. They are just a soft target for EC producers auxious to cut down the competition."

Producers and traders are not alone in criticising the latest protectionist move against steel products, one of the three east European products, along with textiles and foodstuffs, which are subject to special treatment because of EC semilalities.

Mr Jim Rollo, an east-west trade specialist at the Royal Institute of International Affairs in London, said: "The latest dumping duties appear to have been imposed using the old criteria, applied when all prices in the former centrally planned economies were artificial. Eight months after the the EC signed associaments with Czechoslovakia, Hungary and Poland which apparently liberalised the steel trade we see the Commu-

Britain

grip of

output in a row.

recession

THE RECESSION maintained its

remains in



Bela Simon, managing director, of the Csepel Steel Mill, Hungary's only seamless tube producer

nity being bloody-minded at the first hurdle.

"If they do this for steel now what will they do for electronics imports in future?" he asked. According to the Commission,

east European pipe exports have risen from 7.8 per cent of the market in 1988 to 18 per cent this year, contributing to the closure of II EC tube mills over the last two years. The value of Czechoslovakian tube exports to EC markets rose from \$26m in 1989 to \$45m last year and \$59m over the first nine months of this year. While most exports have come from Czechoslovakia and Poland, Hungary, a relatively small producer, incurred the second highest duty, at 21.7 per cent. The Hungarians are particularly incensed at this latest example of what is seen as the EC's tendency to talk grandly about helping central Europe while hobbling those industries with the greatest trade potential.

Mr Bela Simon, the managing director of Hungary's Csepel Steel Millsays his country's problems with the commission are caused partly by private traders who buy cheap Czechoslovak pipes and sell them in Hungary and in EC markets. East European competitiveness

results from a mix of factors wage rates around 10 per cent of western levels, undervalued currencies, cheap energy and raw materials from the former Soviet Union, and the collapse of domes-tic demand and inter-Comecon trade. But circumstances are changing. Energy costs are rising and the cost of iron pellets from

the Ukraine is likely to increase.

This leaves cheap labour and a desperate need for higher exports as the main driving force behind higher sales to a European Community whose own future exports to the region depend on an export-led recovery in east and central Europe - which the latest anti-dumping measures con-

Reporting team: Vincent Boland in Prague, Christopher Bobinski in Warsaw, Nicholas Denton in

Budapest and Anthony Robinson in London

Gatt negotiators hopeful of

and David Buchan in Paris

TRADE NEGOTIATORS from the

grip on Britain in the three regime.
The optimistic comments came months to September, making it the ninth quarter of flat or falling But while the latest official fig-

ures showed no evidence of recovery, they are unlikely to trigger any further easing of pol-But the mood behind the icy in the near future. Gross domestic product, excluding oil and gas production, dropped by 0.3 per cant compared with the previous quarter, and was 0.8 per cent lower than the

same quarter a year earlier, according to provisional season-ally adjusted figures from the Central Statistical Office. seeds production.

The CSO reported that overall third-quarter GDP was unchanged compared with the three months to June, reflecting a sharp 6.7 per cent rise in oil and gas extraction. Compared with the same period a year ago,

GDP fell by 0.7 per cent. The Treasury said the figures were in line with its recent Autumn Statement forecasts of a 1 per cent drop in economic output for 1992 as a whole. The forecast, published last week, implies another big fall in GDP in the

CSO figures show that total GDP has fallen by 4 per cent since the recession started two years ann

Treasury officials said the latest figures were of limited value in assessing present economic conditions, because they mainly reflected conditions before the government relaxed monetary policy. Since Black Wednesday on September 16 there have been three base rate cuts and a large

sterling devaluation. The Bank of England, which highlighted the problem of debt deflation in its latest quarterly bulletin yesterday, is understood to have advised the government to wait and see how the lower cal measures affect inflation and activity before considering whether to cut base rates further.

agreement on oilseeds soon

By David Dodwell in Washington

US and European Community yesterday claimed there was "a serious chance of making a deal" on the EC's oilseeds subsidy

as talks resumed in Washington almed at averting trade war and breaking the logism in the Uruguay Round of world trade

scenes was less optimistic. Observers said negotiators about the General Agreement on Tar-riffs and Trade had parted after a 2% hour "jet-lag" session on Wednesday night, still far apart on critical issues. Differences

 A significant gap between proposed US and EC cailings on oil-

 Whether oilseeds grown for industrial use on set-aside land should be included in the deal.

 EC refusal to accept a formal or binding enforcement mechanism to ensure corrective action overshoot output cellings.

As the negotiators restarted talks, Mrs Carla Hills, US trade representative, said both sides had made "good progress" in ini-tial discussions. She wanted, above all, to be able to announce agreement by the time talks were eduled to end last night, she

Elsewhere, tempers flared. Some 300 French farmers burnt the US flag and hurled fireworks over police lines barring them from the US embassy in Paris.

Twenty police were injured in the clash, intended to put pressure on the EC "not to allow the US to step on our feet and sacrifice European and French agri-

In Washington, Mr Steve Yoder, American Soyabean Association president, and a leading lobbyist against the EC oilseeds regime, said he was "disgusted"

ment. The Department of Transport said the statement had left

BR £230m better off in cash terms

over the next two years. Rail ser-

vices were no more immune than

others from the effects of reces-

sion, it said, and this was a com-

mercial decision taken by the BR

BR said income from its Inter-

City and Network SouthEast

operations were expected to be at least £100m lower than forecast

this year, and its profitable

Trainload Freight business had

lost income in all sectors because

of the effect of recession on its

On current forecasts, customer

receipts in the year to next March would be 14 per cent down

on the 1988 level, and costs had

not come down at a similar rate.

increased employee numbers by

almost 4,000, partly in response to increased safety spending in

the wake of the Clapham rail

In the past two years, BR has

biggest customers.

by the French farmers:

Mr Jean-Plarre Soisson, Franch agriculture minister, said his by any US concessions in the non-farm aspects of the Gatt talks into accepting what it saw as a bad farm trade deal.

In spite of the demonstrations in Paris, President François Mitterrand is keeping his counsel on whether to invoke a last-resort veto of a deal in Washington.

"This [the Gatt] is one of the hardest dossiers I have had to deal with since 1961," he was said to have told his cabinet. Mr Mitterrand fears an BC crisis if he vetoes a Gatt deal, and a domestic crisis if he does not. Mr Soisson said yesterday that entual French veto in the EC Council of Ministers was for the president to

Mr Soisson said that while France wanted progress in the Gatt areas of services, market access and copyright protection, it would not be bought off by

UK businesses shed jobs Recession

Continued from Page 1

the severe and continuing recession afflicting the industry. 200 redundancies at Eagle Star Life among clerical staff. 390 job losses at National Westminster Bank and its subsid-

iary Lombard North Central because of "continuing recession". • 5.000 jobs from its workforce of 138,000 over the next four months at British Rail in an attempt to bring costs into line with what it called a "massive" drop in revenues.

The job losses, most of which BR hopes will be voluntary, will fall upon management and administrative staff as well as blue collar workers. BR blamed the cuts on recession, saying latest forecasts for the year to next March pointed to a £400m loss of revenues from its passenger and freight businesses. Turnover in the previous year was £3.2bn.

BR also warned of further cuts, in the next financial year and probably beyond, putting part of the blame on the "tight" financial settlement imposed on the Continued from Page 1 railway in the Autumn State-

rently employed by the group. Germany's leading companies have long felt some effects of

However, now they have now been hit by a domestic downturn at precisely the point they expected overseas business to start

Daimler, which also encompasses Deutsche Aerospace, the German partner in the European Airbus group, and electricals giant AEG, last weekend forecast that full-year 1992 profits would drop by almost 25 per cent. Mr Gerhard Liener, group

finance director, said in London yesterday that he expected no improvement on this year's DM1.5bn profits during 1993, and warned that the result could

The main bright spot yester day was an 11 per cent increase in Mercedes car sales in the stagnant US market but this was not enough to offset a 15 per cent slump in home sales.

World Weather C-Cloudy Dr-Drizzle F-Feir Fg-Fog H-Heil R-Rain S-Sunny

THE LEX COLUMN

Message from Mercury

Wireless's interim figures. Even allowing for wrinkles such as the £12m made from interest rate swaps, the company for once seems to be firing on all cylinders. Cost control and volume gains produced useful progress in Hong Kong and a dramatic turn of speed at Mercury. Those cynics who thought Mercury may have been polished vigorously for sale should have their suspicions calmed by the subsidiary's 29 per cent increase in turnover. Yet with the good news already out, the shares may find it hard to push much higher. C and W's premium to the market is getting close to a five year low; price competition with BT may intensify, and the business climate in Hong Kong could scarcely be more favourable than it is at present.

towards lower margins and the company will have to manage its way hrough that change. Having sold 20 per cent of Mercury for cash, the right investment opportunities must now be found to replace that growing profits stream. The rapid evolution of the telecoms market will generate plenty of deals. Yet only der-egulation of the European market is likely to demand large amounts of cash, and competition for contrac will be fierce everywhere. It is worth remembering that C and W's past success has more often flowed from

exploiting its existing franchises than

As the chairman acknowledges, the elecoms market worldwide is moving

Euro Disney

winning bidding wars.

Perhaps Euro Disney's "imagineers" should be called in to build a fairy tale set on which investors feverishly pur-chase the company's own shares. The treality - witness yesterday's heavy turnover in which I per cent of the stock changed hands and the priced sagged a further 7 per cent - is con-tinuing stock market disenchantment

with this Mickey Mouse venture.
One night almost feel sorry for the company if it had not been so complacent in the first place. After all, the combination of a nominal dividend and the deferral of Walt Disney's base management fee is a sign that man-agement is now desperately trying to

The 2.2 per cent prospective yield, though, is of little serious help in valuing the shares. In the absence of a reliable earnings stream even the soothing words about record attendances for a Disney start-up may not FT-SE Index: 2705.2 (+2.2)

Share prices relative to the FT-A Alf-Share Index 1991

diamon the bears. Recent assurances about the high proportion of British visitors, indeed, seem rather less convincing in the context of sterling's depreciation. The best hope for the shares is that most of the weak holders have now been shaken out. But a stock like Euro Disney, bought by the professionals for short term trading, is always going to test the nerves of small shareholders clinging on for the long term ride.

Evode

Wassall's bid for Evode emphasis that there are plenty of reasonably sound companies trading at rock-bottom prices. With turnover in small company shares so low, some degree of mis-pricing might be expec-ted. Yet although it is hard to believe that Evode was fairly valued at 58p a share before the market caught scent of a bid, potential bidders are thin on the ground. Lower interest rates might normally be expected to stimulate debt-funded takeovers. But the walk-ing wounded from the debt bings of the late 1980s — including Evods are a grim reminder of the conse quences of paying too much at the wrong time

Evode could certainly use an injection of capital. Gearing at the last bal-ance sheet stood close to 200 per cent if the convertible preference shares are counted as debt. The dividend has been cut and capital expenditure pared back. The company could hardly ask shareholders for cash by way of a rights issue without offering a human sacrifice. Little wonder the incumbent management has avoided such a route. Disposals have helped, but that

route leaves Evode selling assets under pressure at the bottom of the cycle. In this context, Wassall's plan to use its stratospheric multiple to raise

capital looks good sense.
Whether Wassall's opening shot is enough is another matter. On a multiple of operating cash flow, something closer to 100p a share might be a fairer price. Wassall might legitimately argue that 100p would be an over-generous premium over the pre-bid price. If it walks away with Evode for much less, the market can hardly complain.

Germany

The alarming feature of Daimler-Benz's nine-month figures is the sheer speed of the downturn since the summer. Even at the six month stage in June the company was predicting an improvement over the full year. The worst of the damage has come in cars and trucks. Mercedes sold 15 per cent fewer cars in its home market during the third quarter - a sure sign that the reunification bubble has burst. By promising to cut 10 per cent of its workforce over two years, Daimler-Benz is striking a tough posture. The worry is that German companies are behind the international competition with their house-keeping. The 2,000 redundancies announced by BASF yes-terday look like a company getting to grips with costs, but ICI was at a simi-lar stage in 1991.

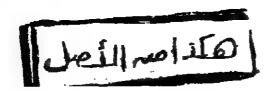
Blue Circle

Blue Circle's June rights issue and the accompanying purchase of French boilermaker Celsius now look to have been badly timed. The shares stand at a 25 per cent discount to the ex-rights price. Yesterday's announcement of a 15 per cent reduction in the company's cement manufacturing capacity, how-ever, looks to be the right decision. Given the surfeit of houses and offices washed up by the building binge of the late 1980s, the chances of general economic recovery feeding through to construction in the next year or so remain remote

Blue Circle's action goes some way towards restoring the cement market's equilibrium while leaving a little slack for an upturn when it comes; it also improves the chance that next year's dividend will be main tained. Investors, though, may not be ready to give the new managing direc-tor the benefit of the doubt just yet. Yesterday's development may be bet-

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FINANCIAL TIMES SURVEY

SECTION III

CCORDING to Mexican tradition, the power as Mexican president

begins to ebb in the fifth year

of his six-year term. Often his

popularity begins to weaken. In some cases the president makes a last-ditch desperate

bid for popularity or for a place

changes set in train by his pre-decessor, President Miguel de

la Madrid, the Salinas eco-

nomic reforms have changed

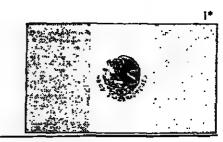
Mexico from an inward-looking

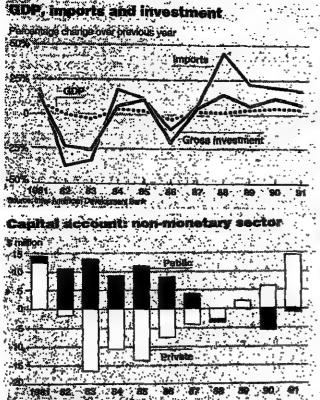
economy dominated by govern-

ment subsidy to an open, more

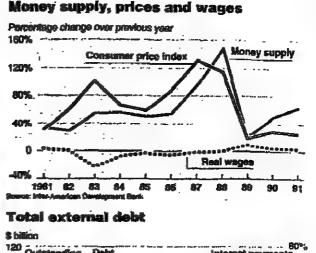
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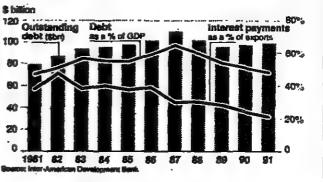
Friday November 20 1992











Long road to political reform

President Salinas wants a place in history for setting Mexico on the way to long-term growth. But the country is not yet a democracy, nor an industrial powerhouse, writes Stephen Fidler

President Carlos Salinae, who underlined this month his government's commitment to fiscal austerity for the coming Economic policy has been been consistent, well-designed and well-executed. It has conyear, does not come across as fronted difficult issues such as someone likely to buy popular-ity for himself at the longerthe reform of agriculture. Though highly conservative fiscally, the government says its policy has allowed it to term expense of the country. But he wants his place in his-tory as the man whose bold reform programme set Mexico increase social expenditures significantly. on the road to long-term Yet inevitably, because such growth. Building on the

things take time, the economy is still adjusting to the reform process, while the country's political system has yet to accommodate its implications. The glue that held the old corporativist system together has been irretrievably loosened, but there is no clear vision yet market-responsive one.

The reforms are widely of what will replace it. Mexico viewed as a model for others.

but there is no clear vision yet of what will replace it. Mexico is not yet a democracy; neither

passage between where the country stands today and these two desirable objectives may in less than smooth.

This possibility has been brought home to the govern-ment over the last year on both the political and economic

Mr Salinas has long given the impression that his vision of the way forward for Mexico's economy is clearer than his idea for the country's political future. But protests, led by the left of centre Party of Democratic Revolution, following elections for a handful

is it a manufacturing power-house. Mexico may become reform to the front of his both of these things, but the agenda. The protests forced the

resignations of governors from the ruling Institutional Revolutionary Party (PRI) after what is widely held to have been presidential intervention. From the government's point of view, the protests and resig-nations have had several undesirable consequences: they have weakened the credibility of the political system, weak-ened the PRI internally and increased dissatisfaction with Salinas within the party, and they have provided the PRD with a way of gaining political influence without The government had already, in its earlier reforms, improved the electoral processes. The further reform that it plans to pass into law in the second quarter of next year will attempt to reduce the electoral bias in favour of the PRI that arises partly out of its ability heavily to outspend its oppo-

The opposition will agree to this, but Mr Salinas may be worried about again alienating the PRL He says he wants further reform of the ruling party, but clearly he also wants to avoid so weakening it that there is a risk it might lose the 1994 presidential election. "The PRI is in very bad

just cosmetic. The political sys-tem is not working for any-body any more," says Mr Rolando Cordera, a political analyst.

According to Mr Salinas, the process of reforming the PRI
"hasn't finished and will have
to go further". The party
needed to produce political
proposals and an ideology, so that people would know what it stood for. Internal restructuring of a 50-year-old organisation was necessary, the way the party financed itself had to be transformed; and there needed to be advances in the way candidates were chosen. However, in spite of the par-

win the 1994 election. "The PRI is not ready or willing to lose the next presidential election and I think they are not going to lose it unless they face a very profound internal crisis," he argues. Mr Luis Alvarez, president of the National Action Party (PAN) agrees, if for different reasons: "If the process were truly democratic, we'd be able to win in 1994. But

I think in 2000, it's a practical possibility." On the economic front, a sharp rise in the current account deficit, caused in part by strong pent-up demand for imports after a decade of austerity, has provided a cause for government concern. It has

IN THIS SURVEY The economy: deficit sends warning signal ☐ KEY FACTS, MAP ☐ The presidential succession: the "pointing of the finger" Page 2 Export prospects: Politics: the Salinas reform plan National oil company: the new look Pemex

Banks: to the victors. the spoils

□ Equity

☐ Guide to staying well informed: puzzling figures The media: government pays for the news Page 5 □ North American Trade

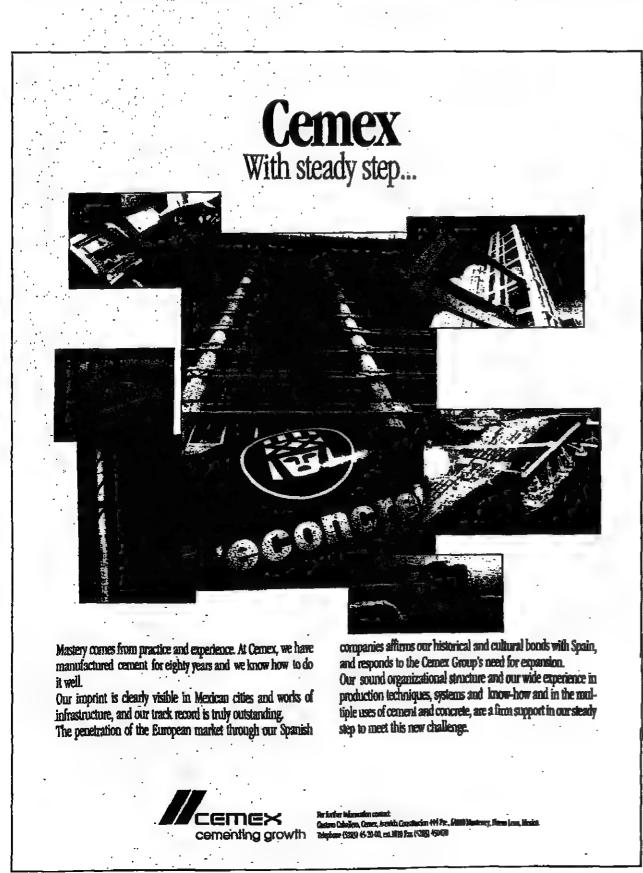
Agreement new era Page

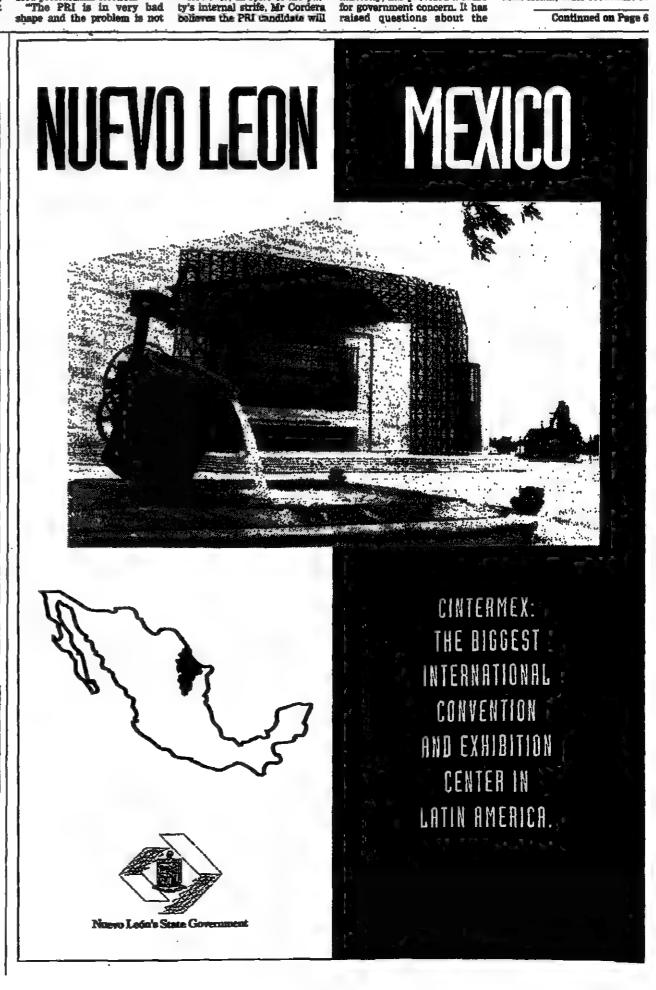
capacity of the economy to sustain significant per capita growth without sucking in unsustainable levels of imports. This year, to ensure a continued flow of finance into the country, the government was forced to push up interest rates, thereby slowing growth.

To many economists, the size of the deficit - equivalent to 8 per cent of GDP this year -strongly emphasised the need for further structural reform in the Mexican economy. While the government has continued to emphasise fiscal stringency - it is predicting another gov-

ernment surplus next year -this has not been sufficient by itself to make the economy competitive.

"The government has done well in public finances, and a good job, by and large, on privatisation, but on deregu-lating the economy there are a tremendous number of things still to be done," says Mr Jona-than Heath, chief economist at





THE COMING year will

provide a severe test for the

economic policies of the Sali-

nas administration. With two

years of the presidency of Mr

Carlos Salinas left to run, the

euphoria over Mexico's pro-

found economic reforms has

begun to abate. Economic

growth has slowed and a more

sober vision of the future has

settled over financial markets

The warning signal has been

raised by a current account

deficit significantly exceeding

the government's earlier fore-

casts. Extraordinary measures

- including deliberately con-trived customs delays at the

border - may keep the deficit

this year just below \$20hn, at 6

per cent of gross domestic

product, compared with \$13.3bn in 1991.

The government's arguments

about why this should not

matter are well rehearsed: its

budget surplus means that the

deficit is entirely a private

sector phenomenon; that big

inflows of capital are driving

the current account deficit, not

the other way round; and that

much of the deficit is due to

imports of capital goods which will eventually expand the

economy's productive capacity,

largely accepted in 1991 as reserves expanded because of

big capital inflows, the 1992

"Last year, the government could argue that the current

account was caused by big cap-

ital inflows. That doesn't

explain why the current

account deficit this year will be

significantly higher than last

year's, while capital inflows

have been more hesitant," says Mr Jonathan Heath, head of

Macro Asesoria Economica, an

economic forecasting group in

Some government officials now admit that the sustainabil-

ity of the financing is an issue

In the end, the capital account surplus will by definition equal

the current account deficit,

adjusted for changes in

reserves. But, given that a

substantial portion of the capital inflows are short-term

in nature, a sharp loss of

would trigger outflows of funds

and risk sconomic dislocation

until a new balance of

payments equilibrium is found.

is of concern to us because it is of concern to the financial

markets," says one official. The government calmed one such

固

The current account deficts

Mexico City.

While these arguments were

Deficit sends warning signal

bout of financial uncertainty last month by a shift in exchange rate policy.

Over time, the new policy will widen the band of possible valuations of the peso against the US dollar. Prior to October, the maximum rate of daily devaluation had been 20 centavos a day, an annual 23 per cent. The new policy doubled the maximum possible rate of devaluation, but left the ceiling

Total GDP (Sbn).

Private Consumi

Total Investment

Real GDP growth (% ps).

Agriculture as % of GDP.

Consumer prices (% change pa)..

Reserves minus gold (\$bn, Dec)...

FT-A index (% change over year). Total external debt (\$bn, Dec)......

ind. wage rates (% change pa)..

ind. production (% change pa).

Narrow Money growth (% ps)...

Broad Money growth (% ps)....

Debt service ratio (%)...

Trade Balance (\$bn).

(1991, % by value).

Main Trading Partners

DEVELOPMENT PIDICATORS

Urben population (% of total)..

Life expectancy (years).

Infant mort.rate (per 1,000 birthe).

Adult Illiteracy (% aged 15+).....

on growth rate (% pa).

Exports (\$bn) Imports (\$bn)

on the peso's value unchanged at 3,056 to the dollar.

The band of possible values for the peso will thus widen to just over 9 per cent if the same policy is in place by the end of next year, from about 3.5 per

The aim is partly to increase the uncertainty facing speculators, and to encourage them to invest in longer-term instruments. The minimal fluctua-

.87.8 million (1991 estimate)

241.4

2,802

65.0

17.3 11.0

17.9 -11.2 8.9

+97.1 99.7 29.0

89.7 5.8 4.2 2.2 2.1

3.0

63.8

= % of population aged under 14 or over 65

President Carlos Salinas de Gortar

1,972,545 sq km

282.5

3,216

29.1 3.9

+145.1 104.1

65.2 5.3 1.5

6.1

lateut Amate

41.0

1,9

固

39.2 12.7

KEY FACTS

Avrge Exchange Rate 1990 \$1 = Ps2,813, 1991 \$1 = Ps3,018

Exchange Rate, November 12 1992 \$1 = Ps3,116 £1 = Ps4,739

tions of the peso encouraged speculators to borrow at low interest rates in dollars to lend

A senior government official says that the new policy does not rule out the eventual possibility of moving to a fixed exchange rate. This formula does not prohibit the fixing of the currency. The options are

all still open."
The change should ease concerns about the effect of an overvalued currency on Mexican competitiveness, though it will not erase them. Mr Heath reckons it will halt the erosion of competitiveness: the maximum devaluation rate for the currency is just about equal to the difference between expec ted US inflation and his forecast for Mexico (7.6 per cent in 1993 against his expectation of 11.9 per cent this year). Produc-tivity growth should then start to reduce the extent of the overvaluation.

If productivity is the key to

which foreign investment is future balance in the economy, then it is widely accepted that further deregulation is the key to expanding productivity.
Opinions about how far such such sharp dilemma, in part because of a belief that import growth will abate as the

further deregulation is necessary vary. Some economists, such as Mr Rogelio Ramirez de la O, who runs a corporate economic consultancy, believe it has to be dras-tic. "I don't think the supply side of the Maxican econom can support 4 per cent growth over a long period with suscits," he says.

The economy is thus doomed to stop-go policies unless the government buys time improve the supply side by allowing the aggressive sale of domestic assets to foreign com-

have to open up the still significant areas of the economy in labour laws which forbid a reduction in nominal wages unless there is a business emergency. We have inflation inertia in Mexico: wage

The economy is doomed to stop-go policies unless the government buys time to improve the supply side by allowing the aggressive sale of domestic assets to foreign companies

pent-up demand that followed a government official the debt-depressed 1980s cases. They also believe that when the economy improves in the US, to which 70 per cent of Mexican exports are bound, so will Mexico's balance of pay-

A sweeping simplification of the 1973 investment law is already planned, according to officials, which will allow 100 per cent foreign ownership of tries. The government also plans legislation over the coming year to make the central

for inflation to fall faster." says

bank independent. The concern about wage inflation has been partly addressed in the latest pacto the annual accord between the trade unions which has been set every year since 1987. The accord, which included the shift in exchange rate policy, contained a commitment that contractual wage awards should be limited to single digits in the coming year. Pravious pactos had

addressed only minimum This provided significant support for the government's single-digit inflation target for the coming year. "It's impossi-ble to understand Mexican economic policy without understanding the importance of the pacto," says Mr Angel Gurria, undersecretary for interna-

tional financial affairs in the Ministry of Finance.

As part of the consensus building, senior government officials meet business and union leaders every Thursday to discuss issues ranging from the competitive problems facing the machine tools industry to increases in the price of health care.

Hopes in the longer term for investment - and in particular for the stable, long-term direct investment most needed by the Mexican economy - hang on the ratification of the North American Free Trade Agreement, negotiated last year with the US and Canada.

Despite the change in admin-istration in the US, the odds are still heavily in favour of its ratification, if only because failure to do so would so damage the Mexican economy that it would have important ramifications for its northern neighbour. In the meantime, however, the close scrutiny of Nafta in the US Congress could prove unsettling in Mexico.

In the longer term too, the government needs, as the Organisation for Economic Co-operation and Development pointed out in its first report on the country this year, to increase savings. "Unless the national saving ratio recovers. investment may ... have to be scaled back," it said.

For the year ahead, however, the government underlined in the annual budget that there would be no dash for growth. The government plans to run a budget surplus of 1.7 per cent of GDP next year, and expects growth to be a sluggish 3 per cent and inflation 7 per cent. This year growth is forecast at 2.7 per cent, and inflation at 11

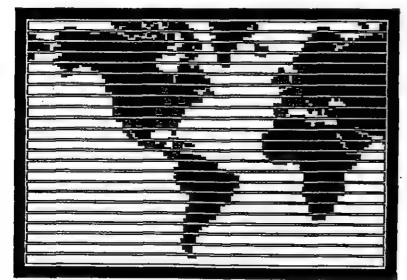
Provided that in 1994 the economy is growing faster and inflation is under control, Mr Salines will not mind. Such to the economic backdron he needs for the presidential elections which, one way or another, will provide the ultimate verdict on his reform pro-





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El arte de ganar.

Carlos Salinas started a few days after he was elected in 1988. But with just two more years left of his presidency, competition is heating up for the dedazo - the "pointing of the finger" that describes figu-ratively the president's handpicking of his successor, writes

Stephen Fidler.
There are few doubts that
President Salinas, like his predecessors, will have the final say in choosing the candidate for his Institutional Revolutionary Party (PRI) and that his choice will win the 1994 election. The dedazo is likely to be made late next year, though Mr Salinas may wish to postpone it to early in 1994.

Most money is on four contenders: Mr Pedro Aspe, the finance minister; Mr Manuel Camacho, the mayor of Mexico City; Mr Donaldo Colosio, the social development minister. and Mr Ernesto Zedillo, the education minister. But the president may promote others - such as Mr Fernando Gutierrez Barrios, the interior minister and Mr Emilio Gamboa, the social security minister - to increase the competition and put pressure on better-placed

Pedro Aspe

The fortunes of Mr Aspe. 42, are tied to the economy which he manages. If it is in bad shape, that would reflect badly on him as finance minister, and would draw attention to the political experience and sensitivities that Mr Aspe is seen to lack.

But if the economy picks up, he stands a good chance. He is the presumed favourite of the international finance community, businessmen, the Catholic church, and perhaps disaffected followers of the opposition National Action Party (PAN). In his four years as finance minister, he has barely put a foot wrong, engineering a successful reduction in inflation, privatisations, pension fund and fiscal reforms.

Mr Aspe has a PhD in economics from Massachusetts The race to succeed President Salinas

Four men wait for a finger to point ...

There is nothing he likes more then to take out pencil and paper and explain why Mexico's current account defi-cit is self-financing. He speaks almost perfect English, is courteous and charming, and has successfully forged alliances with some old-style politicians, such as the agriculture and

But the general consensus is he would be make a better president than a presidential candidate. He is aristocratic, slightly aloof, and no favourite

In his four years as finance minister. Pedro Aspe has barely out a foot wrong

of the party faithful, who fear he is too much of an economic fundamentalist. If elected president, he would pursue further economic and structural reform with energy and deter-

Donaldo Colosio

The only contender to have held elected office, Mr Colosio, also 42, is seen as the compromise choice. From the northem border state of Sinaloa, he is pragmatic and down-toearth. At weekends he can be seen riding around the village of Tepoztian on a motorcycle, a

typical common touch. As head of the PRI for three years, he would carry the party vote if nominated. But he is also presumed to share broadly the economic vision of Presi dent Carlos Salinas, and worked under him in the Budurban planning from the University of Pennsylvania.

He scored points for managing the party's convincing vic-tory in the 1991 elections, and is seen as a capable adminis-trator. The head of the Social Development ministry, he has the enviable task of managing. the National Solidarity programme, a \$2bn-\$3bn a year anti-poverty project. He travels with the president on his Solidarity tours, and may receive the implicit support of local Solidarity committees across

the country. However, very little is known about what he thinks, and he may lack the ideological vision that has characterised the Salinas presidency. He is not as sharp or articulate as some of his rivals, and is likely to be more dependent on advice when deciding policy. He has also made his share of errors, deciding for example to select a wealthy pig farmer, Mr Eduardo Villasenor, as the PRI candidate for the recent governorship elections in Michoscan. Mr Villasenor was later

forced to stand down. As president, Mr Colosio would probably proceed cautiously with economic and political reform, wary of upsetting too many vested interests.

Ernesto Zedillo

A quiet, almost silent education minister, Mr Zedillo is the least favoured of the four frontrunners. Yet be is extremely intelligent, thoughtful, dedicated and close to Mr Salinas and also to the president's powerful chief of staff, Mr Jose

Mr Zedillo, 40, has an economics PhD from Yale, and year. In that post he revealed an unwavering zeal in his campaign to cut unnecessary spending, leading some to com-plain he lacked compassion and political "savvy". He is a strong economic reformer, but unlike Mr Aspe, from middle-class origins. Perhaps this may

make him more palatable to the Mexican public. But his political inexperience came to light this year in a row about new school history textbooks. A controversy over flat-tering references to Mr Salinas

Zedillo's middle-class origins may make him more palatable to the Mexican public

overshadowed the improvements in the new books. The affair also revealed a lack of support from Mexico's political class - almost nobody came to Mr Zedillo's rescue.

His political and administrative skills will be tested by Mexico's education reforms. which give the states authority for secondary and primary edu-cation. Even if does not make it to the presidency in 1994, he is likely to be given a good cabinet position, setting him up for the year 2000.

Manuel Camacho

The mayor of Mexico City, Mr Camacho, 46, is personally close to President Salinas and a key adviser on political and electoral matters. Mr Camacho has argued strongly for reconciliation with the left-wing Party of Democratic Revoluresolving most of the recent

His conciliatory style, fear of making enemies, and difficulty in making up his mind earns him the scorn of the technocrats in government, some of whom would resign were he to come to power. He shows little interest in economics, and is believed to have opposed some of the president's more important economic reforms. He came under intense criticism earlier this year for refusing to confront protesters blocking the city centre, so the president felt compelled to take him to lunch in a popular canteen, to which the nation's media was invited.

But Mr Camacho has presided over important reforms in Mexico City's finances, is striving to change the city's political structure, and has restored the fortunes of the PRI. In 1991, the PRI won 45 per cent of the vote, from 26 per cent in 1988. He has shown great aplomb in defusing potentially violent clashes.

If elected, he is likely to concentrate on reducing income inequalities, and bring the PRD back into the political fold. He favours more political reform.

Much can happen over the next year to shape the presi-dent's thinking and how he analyses the country's priorities to the end of the century. If he is convinced that the No 1 issue is further structural reform in the economy, Mr Aspe's stock would rise. If his main worry is dissension in the PRI, Mr Colosio's chances would improve. If he believes it is time for conciliation within the country or if he becomes concerned about its governability. Mr Camacho might find

himself in the frame. The fact is, though, that nobody except the president knows what is in his mind. Furthermore, favourite contenders have a habit of losing out. Fascinating though it is, discussion of the dedazo is as one Mexican writer has pointed out - one of Mexico's

" Reform outline Salin

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Advantage of being near US

THE Mexican government has moved a long way to improve conditions for Mexican exporting transport infrastructure. In ment and innovation. ers, not least through its pursuit of a stable macrocconomic policy. But there is wide agreement that further improvements in the country's eco-

nomic structure are needed. The need for further action by both government and the private sector is underlined by this year's report from the Organisation for Economic Co-operation and Development It comments: "Observers judge the quality of Mexican products as comparable with the bottom end of OECD countries and falling short of the stan-dards achieved by the Dynamic

Some of the problems associ-

transport infrastructure, in particular the railways and difficult telecommunications. although deregulation has allowed larger companies to surmount some of these problems, by allowing them, for example, to install their own satellite telecommunications systems. High labour turnover rates - in some maquilladora industries reaching 100 per cent a year – are also often

cited as a problem. However, it is clear that manufacturers' experience is varied. As the OECD report observes, Mexico has in the past demonstrated its capability to innovate. It cites the glass manufacturer, Vitro, as

> ers and often they can do the job in two weeks." The company, which produces trucks for the Mexican market, is to start manufacturing around 1,000 cars a year from next year. Mr Speri says the evidence suggests the quality of products is as high as

ment and innovation.

Markoo's experts.

suggest exporters are having

some success in a difficult mar-

ket. Until August, manufac-

tured exports grew 7% per cent

year-on-year despite the weak-

ness in the economy of the US

which buys two-thirds of

Mr Andreas Speri, head of Mercedes-Benz Mexico, says in

the pest 18 months his com-

pany has been able to reduce labour turnover from 30 per cent of the workforce to below

10 per cent. He has also seen a

hig jump in productivity. He

adds of his new employees:

"I've been very surprised by

how fast people catch up.

Many of them were farmwork-

anywhere. Most businessmen emphasis the importance of training. Mr Jose de Jesus Valdez director of petrochemicals at Mexico's there was a limiting factor, I

chemicals industry face a shortage of technical people. Furthermore, the figures

According to Mr Jeffrey Gannon, president of the board of GE de Mexico, a subsidiary of General Electric of the US, in many of its recent investments, which have mainly been outside metropolitan areas on greenfield sites, "we have found the quality and the productivity to be better than in many of our plants in the United States and around the

world." Mr Rodrigo Guerra, director general of IBM de Mexico, says the 150 people who provide the tion give value for money. They earn \$40,000-50,000 a year, probably 40-50 per cent of what they'd cost in the US, and they are 15-20 per cent more productive than in the US." In gearing up Mexico's for-merly closed economy to

export, the North American Free Trade Agreement is expected to play a critical role. One sector where Mexico is expected particularly to benefit is that of textiles, where busi-nessmen say all three Nafta members will benefit, mainly over their Asian competitors But Mexico should be a particrates of \$2.20 an hour compare

with \$12 in Canada and \$10 in the US. Merico is also seen to have a logistical advantage over south-east Asia; its proximity to the US should allow for shorter lead times and there-

fore more responsiveness to US consumer demand. in some areas, Mexican business is expected to have a tough time. Small and medi--sized companies may find it hard to compete, particularly with the high current cost of credit in Mexico. Furthermore, many of the old import substitution industries may find it impossible to compete against Mr Gannon of GE contrasts

the success of one of the company's newer products, manufactured in Mexico, with the difficulties that are likely for more traditional plants in Mexico. This year, GE will export \$200m of gas ranges to the US from Mexico which has also added to US employment. "In the process of creating jobs in Mexico we also created over 2,000 jobs in the US supplying But he goes on: "There are other businesses created 50 or 60 years ago principally for the Mexican market; they are not as competitive and we will have to rationalise manufacturing in these." In areas such as light bulbs, for example, there might be economies of scale of 100:1 to the US advan-

As a rule of thumb, in areas where there is global excess capacity, the Mexican industry is unlikely to survive. "We'll have rationalisation of manufacturing in both directions,"

Mr Sperl of Mercedes-Benz agrees. His company's decision to begin modest car production in Mexico was made easier by Nafta, which gave the company the strategic option of selling into the US market from Mexico. Though no decision had been made to exercise the option, it existed nonethe-less. In the future, there was

cialisationin its US and Mexi-

can truck operations. "You can't think about different

regions, because now it's one.



The median never plant at Lagues Verde was Mexico's first

POLITICS

Reform plan outlined by Salinas

THE PAST electoral year has been a difficult, even turbulent, one for Mexico's Institutional Revolutionary Party. The ruling party lost the gubernatorial election in Chihuahua and municipal elections in Bala California. Even worse, its sitting governors in Tabasco, Jalisco and Michoacan resigned under intense

 $\{ e_{i,k}^{(p)} \mid i = p \}$

The resignations followed those last year in Guanajuato and San Luis Potosi after the opposition cried electoral fraud. They brought the number of non-elected interim gov-

Will Mr Salinas give the party the power to select candidates, including the president?

ernors appointed by President Salinas since coming to power to 17, out of 31 states. More than half of Mexico is now ruled by unelected governors, or the equivalent.

The routine of election and post-election protests has left almost no-one satisfied, and brought pressure on the government to achieve consensus on the rules of the electoral system, and for political reform. As Mr Sergio Aguayo, a political scientist and presi-dent of the Mexican Academy of Human Rights, says: "Elections used to give ritual blessing to the PRI cardidate, and so were relevant. But now they are becoming irrelevant to

resolving political problems." From the government's per-spective, the demonstrations have damaged the credibility of Mexico's electoral process and turnished the international image of the Salinas presi-dency. The governors' resignations have divided the rankand-file of the PRI, and strengthened the opposition.

Four years into his administration, Mr Salinas has set out the government's approach to political reform. He wants to make the PRI a more modern political party, and there will be legislation to make electoral conditions fairer for all political parties.

The president said in an interview that the reform of the PRI "has not finished, it has to go further", echoing the views he gave at a widely pub-licised breakfast with 650 leaders of the PRI in late October. Then, he made it clear that the old rules had to change, and the party had to abandon past practices. Mr Salinas said the PRI had to change further its internal structure, ideology, candidate selection and

finance.
But it remains unclear whether Mr Salinas will give the PRI any power to select candidates, including the president, or any influence on gov-ernment policy. Without such authority, it is doubtful whether the PRI will become a

In his November state of the union address - a three-point plan for political reform that would set a ceiling on electoral spending, make party finances more transparent, electoral authorities more independent and give fairer access to media the president said the new electoral legislation would be negotiated between the political parties. It is still uncertain what, if any, agreement will be

Government officials say the legislation will be introduced after April next year. According to one, "they will set the rules of the game for political competition for the 1994 presidential elections". The legislation will give more public money to the parties, and make donations less dependent on their popular vote; establish tight rules on the amounts that individuals and organisations can contribute to campaigns compel parties to publish party finances; give each political party similar television time; and give parties the right to veto officials from the Federal Ricctoral Institute.

ocratic Revolution fails to andorse the government-in spired electoral reform, the PRI is likely to settle, as in the past, for agreement with the centre-right Party of National Action. The leadership of the PAN is ready to negotiate with the PRI, in part because it has been a beneficiary of the political reform. It now has three governors, and controls over

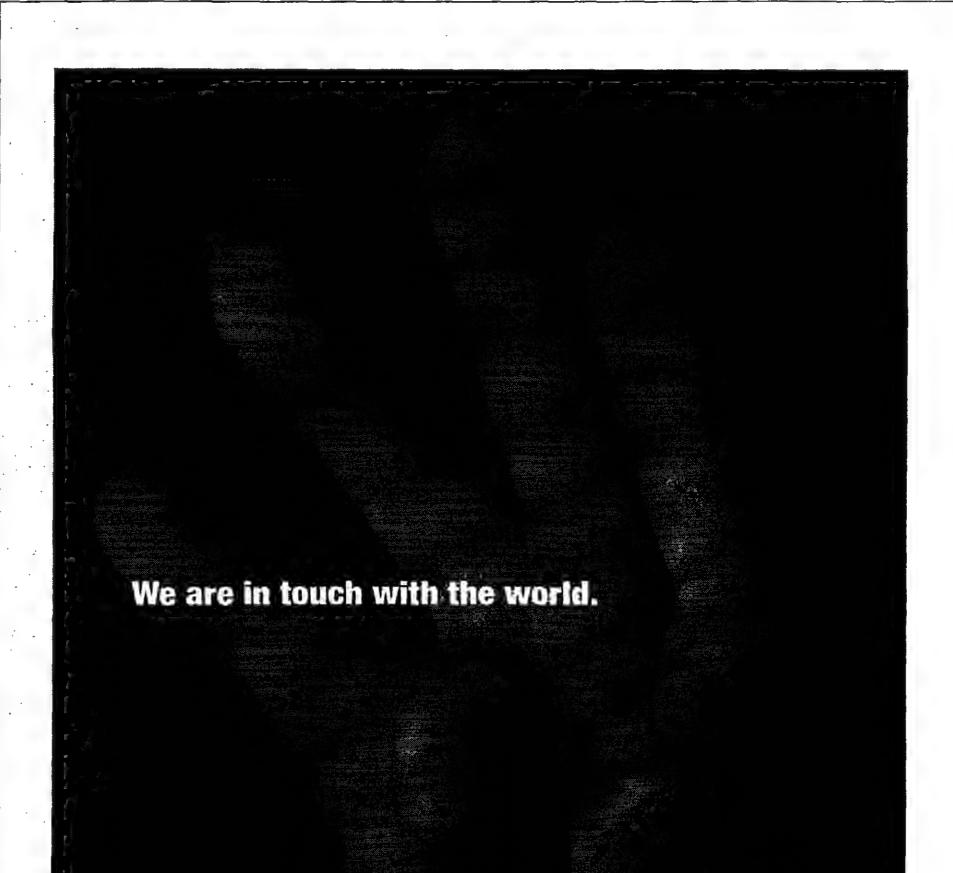
100 municipalities. But the PAN has to tread bers - including a former presidential candidate - have already resigned from the party because of its pro-govern-

What the government fears is an oppositionunity candidate for the 1994 elections

ment stance. In an open letter the leaders wrote: "The party has acted not as an opposition party but as one more sector of the system." However, Mr Luis H. Alvarez, president of the PAN, said they resigned in "frustration" at not winning internal votes.

The government is likely to meet practically all the PAN demands, in part to avoid what it fears above all - an opposition unity candidate for the the leadership of Mr Jesus Silva Herzog, former finance minister under President Mig-uel de la Madrid. The PAN has shown no interest in backing such a candidacy in the past, but if negotiations with the PRI were to break down, that could still become a possiblil-

.. Damian Fraser



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transfer project which, unlike the more common build-

allowed under the constitution.

in such projects, Pemex says

it is benefiting from its joint

venture with Shell under

which the capacity of the Deer

Park refinery in Texas is to be expanded. Mr Ernesto Marcos,

corporate director of finance

says: "We are learning a lot about how to do these trans-

The new tax regime

being proposed would

allow Pemex to operate

as an international

oil company

actions from the Shell deal."

Furthermore, the govern-

ment is also expected to

submit to Congress this year a

new tax regime for Pemex

aimed at allowing it to operate

more as the international oil

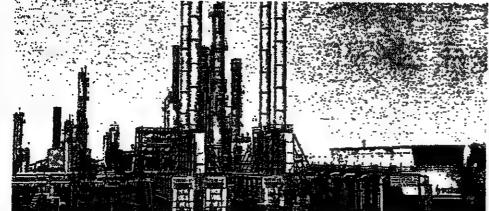
company that Mr Roiss says he

wants to create. Currently.

When Mr Rojas was put in charge of the company by President Carlos Salinas, the company was dominated by a union and a system that fostered economic inefficiency and corruption. "Without changes in Pemex's labour relations, no other changes would have made sense. That is the fundamental change. The rest are very important issues but they are secondary to our success in changing labour relations," he said this

The arrest in the early days of the Salinas administration of the Pemex union boss was a first step in the rapid debilitation of a union which, having once been among the strongest in Mexico, is now among the weakest. The workforce has been cut from 168,000 in 1988 to around 120,000 now and labour contracts have been changed to allow the company much greater flexibility in the way it

does business However, the lack of openness to competition of Pemer still makes it relatively inefficient. The Organisation for Economic Co-operation and Development, the Paris-hased think tank of 24 industrialised countries, points to estimates suggesting efficiency losses at Pemex could still cost more than 1 per cent of Mexico's GDP, "Even if the full privatis-



The Pemex refinery at Tula, Hidalog feasible for political reasons

efforts should be made to increase its efficiency. It might,

decentralise the giant company

and privatise those parts for

which this is possible under

Though it has generally

embraced privatisation, the Salinas administration has

been unwilling to lift the

constitutional impediment on

The OECD says that

efficiency losses at

Pemex could still cost

more than 1 per cent of

Mexico's GDP

selling Pemex to the private

sector. This in part reflects the

view that privatisation would

weaken the ability of the state

to extract the rent due to it

from the oil being pumped.

Pemex's contribution to public

revenues has declined, but it is

still substantial - it averaged

the constitution

Stephen Fidler on the restructuring of the national oil company

Pemex is transformed

26 per cent between 1988 and 1991, compared with 39 per cent between 1982 and 1984. It still accounts for about 30 per cent of export revenues.

Nonetheless, the logic of further opening Pemer's activities to international competition is relentless. Not only does the economy suffer efficiency losses, but at a time of fiscal austerity, it is unlikely that the government would be willing or able to provide Pemex with the kind of investment capital it needs for the optimal development of all its

If that provided the logic, the explosion in April at Guadalajara — which killed some 200 people and for which Pemez was held responsible -

provided the public support and strengthened the case for a more radical reorganisation of the company. That reorganisation is now under way. Pemez has been restructured

as a corporate holding company with four subsidjaries: exploration and production, refining, gas and basic petrochemicals and petrochemicals. From the start of next year, each of the operating subsidiaries will charge the other international prices for its oil or services, a marked change from the previously attempted system of transfer

Furthermore, the results for each operating company will be published which should provide greater precision about loss-making and marginally profitable operations. The internal transactions between the company are likely to exceed in total the company's external sales, last year, of

Penex

There will be a greater willingness to accept private capital. In the coming year, Pemex will put out to tender 22 wells in the Bay of Campeche, though not on a risk-charing basis. "The market for oil industry services, for drilling, for seismology is open and isn't prohibited by our laws. But the change is not a legal change but a change in labour practices. Before, we had to obtain these services through the union and today we can

Eight basic petrochemicals remain reserved to the state. For the rest, "Pemex is going to pursue a series of policies where we will make alliances and co-investments in areas that suit us. We will sell off activities where private initiative can give greater added value. Plants that are not profitable and that cannot

will be closed. Investment spending by Pemex next year of \$3bm is also likely to be supplemented by off-balance sheet finance for the construction of 150,000 barrels-a-day in extra refinery capacity at Salina Cruz. The company is in the initial stage of seeking a financial adviser for this \$1bm. build-lease-

he modernised technologically

yearly based on the company's operating results. The government is unwilling to see its tax take from Pemex drop, but wants to provide more transparency and consistency to its tax regime. The idea is that Pemex

revenue transfers to the

government are negotiated

would pay royalties based on the oil it brings out of the ground under a regime with similarities to that operating in the British North Sea. It would then, like any other corporation, pay corporate income tax and profits left over would be paid as dividends to the government. On gasoline sales, Pemex would receive Houstonbased prices, with the excess paid at the pump above that going to the government in the operate-transfer projects, is

form of excise taxes. Until now, says Mr Rojas, this has been one of Pemex's structural problems. "Pemex cannot analyse itself as a business when its tax structure gives no direction in relation to

While Pemex remains closed to competition in important areas, it is unlikely to be able to answer criticisms of its inefficiency convincingly. But senior management recognises that further change in Pemez is inevitable and desirable. Pemer should make greater use of automatisation and technology, and its international operations need to be strengthened. The private sector should play a greater role in its businesses. If efficiency demands it, Pemex should import. Above all, the philosophy of the entrepreneur must permeate much deeper into the company.

Damian Fraser on the shake-out among the country's banks

To the victors, the spoils

IT HAS been a tumuituous year for Mexico's 18 banks and 26 brokerages. Having had to deal with privatisation, restructuring and refinancing. they have watched sharp falls in their share prices in the face of rising interest rates

and a slowing economy. The banks' loan book grew sharply, and those non-performing more than doubled, to reach 3.1 per cent of the total. A handful of banks lost an stimated \$500m after the rise in interest-rates slashed the value of the government paper they were holding.

To top this, the government allowed foreigners to compete in the Mexican market. According to the proposed NORTH AL erican itee tradi ement (Nafta), foreigners will have up to 8 per cent of market share in 1994, rising to 15 per cent by 2000. Then,

with some safeguards, the market will be free.

The banks' most testing experience has been their pri-vatisation, and the subsequent formation of integrated financial groups, comprising banks and brokerages. The 18 banks were sold for more than \$12bn, an average of 14.75 times earnings and 3.07 times book value. While this was a tri-umph for the Mexican govern-ment, the high price has put acute pressure on the banks to cut costs, raise finance and in many cases redefine their corporate strategies.

Mexican banks have to reach new capital levels of 8 per cent (risk-adjusted) by the start of next year, but many are findauthorities say they will show leniency to those that are moving in the right direction. For the banks that get it

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right, the rewards are high. Mexico is under-banked and under-leveraged, with just one branch per 18,000 people, and credit equal to 6 per cent of GDP. In the US, by contrast, there is one branch per 4,000 people and credit is 63 per cent of GDP. Net margins remain high - at about 6-8 per cent and in the fast growing retail sector, should stay that way. Few expect foreign banks to enter the retail market in the

short term given the high

entry costs, with or without

The two largest banks, Ban-amex and Bancomer, account for almost 60 per cent of total assets, and by virtue of their size, management experience most analysts' favourites to benefit from the expected growth in the financial sector. While Bancomer is Mexico's

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José Luis de la Mora

is the top corporate bank and minates the capital markets. Banamez was bought by Accival, Mexico's largest and most successful brokerage, for \$3.2bn in August last year: and the two now form Grupo Financiero Banamez-Accival, or Banacci. The new owners -Mr Roberto Hernandez and Mr Alfredo Harp Helu - have fired or accepted the resigna-tion of the majority of top

pline and central control. Banamex's former managers are now found running Comermex and other smaller banks. "When we took over this hank, it was seven banks vertihorizontal bank, and we have removed four layers of bureaucracy," says Mr Hernandez

Banacci hopes to maintain

managers, in a shake-up

led to meert more disci-

ONEY EXCHAPIGE position as Mexico's lead-

ing corporate bank, expanding sence in car loans, mortgages and credit cards, while reducing its personal loans business. Mr Hernandez says his bank has no interest in expanding significantly in the US or Europe, arguing that Banamex "is going to concentrate where we have a competitive advantage."

Banacci's ambitions saffered blow in June when it was forced to withdraw a \$1.5bn equity offering after steep declines in the Mexican stock market. Its plans to expand have inevitably been affected. It then experienced a second setback when it lost around

ment paper whose real interest rate rose from 2,5 per cent in April to over 7 per cent more group's trading rather than commercial banking bent: it still holds uncovered risky positions in the money and currency markets, and derive a large slice of profits from

capital markets activities. Bancomer's strength, by contrast, is in commercial banking, from which it makes over 90 per cent of profits. The bank was bought for \$2.6bn from investors from the Monterrey-based Grupo Visa, which owned Vamsa, the suc-cessful financial services company. Bancomer is now Grupo Financiero Bancomer (GFB),

which comprises the bank, the brokerage Absa, and a leasing and factoring company. The new owners have kept most of the top management and, unlike Banacci, had the good fortune to make their equity offering of \$837m in

March, when Mexico's stock market was still hot. While the bank hopes to maintain its leading position in the retail market, it is currently trying to bolster its presence in the corporate segment.
Other banks are struggling

to define their market niche. Banca Serfin, the third largest bank, and bought by investors from the brokerage Operadora de Bolsa, has been in some disarray, and in September the

owners fired scores of senior and middle managers. It is paying the price of a rapid and perhaps ill-considered increase

perhaps ill-consuered me in loans over past years. Comermex, the fifth largest and bought by investors from Invertat, is pursuing a pan-Latin American strategy, and has bought brokerages in Colombia, sold a 5 per cent stake to Banco Novia Scotia of Canads, and hopes to form more alliances with financial groups in the US and Letin America. Like other Mexican banks, Comermex is focusing on the retail and middle-leval corpotrate market.

As competition between these and other banks hots up. observers expect a second round of mergers and rational-isation. Foreigners, who so far have limited presence to the occasional small-size strategic stakes, may move in at this point.



Equity and bond financings

Quiet end to year

THE STEADY flow of both equity and bond financings by Mexican companies this year was interrupted by the collapse of the Mexican stock market in

Weak stock market conditions put the brakes on several planned equity offerings for companies such as Banamer, the Mexican bank. Several companies then switched planned equity offerings into the bond market, which soon succumbed to a severe bout of indigestion.

Consequently, after a surge of activity in the first half of the year, the market for Mexican debt and equity is ending the year on a quieter note. According to bankers, it is likely to remain on hold until

After a two-year rally, the Mexican stock market fell 15.5 per cent in June, the sharpest drop since October 1987, but has since recovered some ground. The market rallied strongly on growing confidence that the election of Mr Chinon in the US would not jeopardise the Nafta free trade agreement. Meanwhile, the shift of funding to the bond market has overstretched demand, amid

rumours of \$3bn equivalent of funding in the third quarter,

according to bankers. Grupo Dina's recent \$150m five-year deal and Cemex's \$280m seven-year deal are among the offerings which were shifted to the bond market after equity market conditions proved unfavourable. Some companies felt that stock market prices were at an unattractive level for issuance, while other companies, whose stock prices have been performing particularly poorly, found the market closed to

The effect of the surge of supply in the bond market has

inevitably been a widening in yield spreads relative to the US treasury market. Yields for state-owned Mexican companies, such as Pemex, the oil company, and Nafinsa, have widened substantially, and increased funding costs are expected to keep these borrowers out of the market for the

time being.
Five-year Pemer paper now trades at around 300 basis points over the comparable US treasury yield, compared with a historically tight level of 195 basis points early this year, according to Mr Miles Protter, a director of Swiss Bank Corpo-

The impact on yields in the corporate sector has been even greater. For example, a deal aunched last year for Apasco at a yield spread of 357 basis points tightened to 260 basis points before widening to a current level of 380 basis

Weak corporate credits are now forced to pay as much as 450 basis points over the US treasury yield curve to tap the market. "Small companies are paying 12 per cent for one-year or two-year money (in the Eurodollar bond market). But they would have to pay 25 per cent in the domestic market," one banker explains. Consequently, smaller companies have continued to raise funds, at relatively expensive rates, in the private placement

Bankers are expecting activity to pick up again in the new year, but in the meantime it is likely to be concentrated in the commercial paper market. A handful of borrowers, such as Ica, the construction company, may try to tap the bond mar-

market, often on a one-off

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MEXICO

MEXICO'S government keeps a

tight grip on the media.

A few months ago La Jor-

nada newspaper, one of

Mexico's more independent dailies, published two photo-

graphs on its front page, under the heading, Two political ral-

lies in the same town". One showed the Official govern-

ment candidate in front of a

huge crowd; the other showed

the candidate for the opposi-

tion Party of Democratic Revo-

lution addressing an empty

La Jornada was paid \$10,000

to publish the latter photo-

graph (for which it later apole

gised) which was taken several hours before the opposition

The only unusual thing about the affair was that it came out in the open. Every

day, Mexican newspapers print

news stories or photographs for which the government pays. They can receive up to \$30,000 for a front page item.

In the same way, journalists typically receive monthly pay-

ments from the government

departments they cover, of as much as \$8,000 a month or about three times their sala-

ries. They also receive a

candidate's rally began.

Damian Fraser's guide to staying well-informed

Puzzling figures may be wrong

financial newspapers, magazines, newsletters, government bulletins and press releases. one might think that obtaining accurate and timely information is an easy matter. However, a lot of the material published is of little use or misleadingly presented, while much that would be useful

First port of call should be the National Institute of Statistics, Geography and Informatics (Inegi), responsible for national accounts and other official statistics. Based in the state of Aguascalientes, it is managed as if it were an autonomous organisation, though it answers to the finance minis-

inegl receives praise from international agencies, such as the Organisation for Economic Co-operation and Development which are impressed by its statistical techniques and professional integrity. It is responsible for producing and/ or disseminating basic economic statistics - quarterly GDP by sector, monthly trade figures, monthly industrial surveys and monthly urban amployment surveys. Every 10 years it conducts a general census - the latest is for the period 1980-90 - and every five years a general economic

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While its information is usually accurate, it is not always accurately reported, in part because press releases that accompany statistics are often extremely misleading. On any given month, it is quite possible Mexican newspapers will report four different trade

figures. Mexican idiosyncrasias also make some figures puzzling. Unemployment is recorded at about 3 per cent, which no one takes seriously. But this reflects a tight United Nations definition of unemployment -anyone who has worked more than a hour in a week is con-

Lack of unemployment insurance in Mexico means just about everyone finds some work for an hour. However, Inegi produces about 10 varia-tions of unemployment figures, to account for under-employment not captured by the UN

For these and other reasons it is best to obtain information direct from Inegi. For recent economic figures, information can be received by fax through a new service open to subscribers, known as Infofax (91-800-49059). Alternatively, Inegi will send statistics by modem, or PC-disk. m, or PC-disk.

Inegi's 1990 census offers a rich mine of material. All the population and housing statis-

Unemployment is put at about 3 per cent, reflecting the UN definition: anyone who works more than a hour

tics are available on PC-diskette (and very soon on CD-ROM) at a state, municipality, locality and even by "block" (is, four or so streets)

a week is employed

Armed with the correct PCdisk you can discover the educational attainment of residents, or the number of houses with electricity, running water, sewerage, electricity in any specified block of streets in any

Indican town Such information could be used by a local planner deciding where to build a bospital, by businessmen interested in opening a supermar-ket, by political parties wanting to target probable

After Inegi in importance comes the Bank of Mexico. It produces figures for inflation, foreign reserves (only three times a year), money growth, balance of payments and financial markets.

Like Inegi, the Bank of Mexico has the infuriating habit of not saying publicly and well in advance when its figures are to be released, nor can it then be relied on to stick monthly indicators are ready. The Bank of Mexico has the same source as Inegi for much of its material, and it is a mystery why it is much slower in publishing its figures.

However, government departments and state companies are usually worse than the Bank of Mexico. Perhaps the worst offender is Solidarity programme, an anti-poverty project now under the Ministry of Social Development. While the government is quick to reel off the number of new clinics, schools and homes with potable water that Solidarity has delivered, academics complain there is much less information tiveness of various parts of the

Mexico's financial newspapers and magazines provide an enough information to overwhelm even the most enthusiastic reader. Since the Mexican press tends to attribute more significance to what important people say than to what has actually hap-pened, much of what is pub-lished can be safely ignored. But senior government ministers occasionally drop tantalising hints about the state of the economy in obscure places, so it is usually worth reading their statements.

Perhaps the best source of financial and private sector information is Infosel, the financial wire service owned by the Monterey newspaper El Norte. This gives real time prices on equity, money and commodity markets and market-related information on the companies and politics as it becomes public. It also provides summaries of the Mexican and international

Infosel has nearly 1,000 subscribers, and can be seen in the office of practically every stockbroker, finance director and senior finance ministry official. The main drawback is that with a market as volatile as Mexico's, it becomes com-pulsive watching, and uses up



THE PRESS

How the government edits the news

rake-off from advertisements placed by their government department of about 10-15 per

not universal. A growing number of Mexican newspapers -El Financiero, a financial city daily, El Norte of Monterey, El Diario de Yucatan, Zeta in Tijuana, the weakly Processo and Mira, generally do not take government money, and they criticise with abandon. And as the government retires from large parts of the economy, its ability to control the independent press with the threat to pull advertisements is declin-

But for the vast majority, the practice of receiving govern-ment money and self-censorship is common, Naturally, it undermines the objectivity of journalists - if they upset their department, the cash flow drops off. Few daily reporters in Mexico cover government cials with whom they are in close contact. Such work, if it is done, is assigned to political columnists, who are often fol-lowing the orders of a political

If newspapers criticise the administration, they get the cold shoulder

rival when they make such President Salinas and his government have done little to change such practices, realis-ing how useful they are in maintaining power. Govern-ment money continues to sub-

pers, and newspapers that

criticise the administration are given the cold shoulder. The ministry of finance refuses to advertise in Mexico's main financial newspaper, El Financiero, because it does not like its editorial line. It does not even include it in its daily synthesis of newspaper articles. Until September, the president would not let an El Financiero journalist on his

press seroplane, Televisa, Mexico's near-monopoly television company, "is like part of the ministry of information," says Mr Ray-mundo Riva Palacio, an editor of El Financiero, and frequent critic of the government. Televisa almost never reports postelectoral demonstrations, rarely interviews leaders of the opposition, or runs anything

What changes there have been have yet to have much of an effect. The government has state-owned paper company, giving newspapers the right to import their paper. But this in practice has been of limited importance, since cutting off a newspaper's paper supply was much too much a Draconian and public measure of censorship. And most newspapers still buy their paper from the state run company, one of the few to have escaped privatisation under President Salinas. In September the government announced that newspapers would have to pay the dent's international trips - up to then all expenses, including entertainment, were paid by the government. A presidential spokesman said "that in a

nation of symbols this is important." On television, the government reckons the imminent privatisation of two stateincreasing pressure on Televisa to be more independent in

Damian Fraser

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nacional financiera DEVELOPMENT BANKING INSTITUTION **Damian Fraser** explains the Nafta pact

New era for trade

TWO months ago, in San Antonio, Texas, trade ministers from Mexico, US and Canada formally signed the text of the North American Trade Agreement, concluding 15 months of negotiations. The September 7 treaty, if approved by the countries' legis-latures, is likely to mark a profound transformation in Mexico's economy.

For while Mexico is already relatively open to trade, the treaty will almost certainly ensure there is no going back to protection. Almost every Mexican industry now knows it will have to compete with its most efficient North American rivals in order to survive. However compelling the case for special protection, the Mexican government will be prohibited by law from

At the same time, the treaty gives Mexican exporters full and certain access to the US and Canadian markets, irrespective of protectionist developments in the US. Trade disputes will be settled by special trade panels which, judging by the US-Canada treaty, will be objective and fair in

their rulings. Most significantly, the treaty provides a legal framework for almost all business and trade in Mexico, perhaps for the first time. The thousand pages of text tie the hands of any Mexican government wishing to meddle in the country's economy. Rules over foreign investment, tariffs, quotas. rules of origin, customs regulations, export subsidies, intellectual property, anitary and anti-dumping measures, technical standards, even driving licences and medical tests of lorry drivers, are precisely

In a country where government policy has swung wildly over the past two decades, and where obedience to laws is often half-hearted, the implementation of such a treaty would herald important social and economic changes. An underdeveloped country with an Hispanic-Indian culture would have to play by the same rules of the game as the US and Canada. The promise of such rules is intended to attract foreign investment, and above all,

nesses and labour to match the productivity of the US and Canada. Many of the impediments to doing business in Mexico - corruption, over-regulation, outdated labour laws, poor infrastructure hopes the government, gradually be removed. But at the same time, many inefficient Mexican companies - perhaps

whole sectors - will go bust.

The treaty has still to be approved by the legislatures in the three countries. The vote in the US, where President-elect Bill Clinton has expressed conditional support, will probably be in the first half of next year. If passed, the agreement will come into effect on January 1, 1994. In the first year the US will free tariffs

An underdeveloped country with an Hispanic-Indian culture would have to play by the same rules as the US and Conada

on 7,300 goods, which last year represented 84 per cent of Mexico's US bound non-oil exports. Many of these already entered free under the General System of Preference. Mexico will eliminate tariffs on goods equivalent to 41 per cent of its non-

in the fifth year the US will free tariffs on another 1,200 products, or 8 per cent of Mexico's US non-oil exports, while Mexico will eliminate tariffs on the equivalent of 18 per cent of goods. In the tenth year the US will liberalise another 7 per cent of Mexico's exports, and Mexico 38 per cent of its US imports. The tariffs on a few sensitive goods, such as sugar, maize and beans, will not be liberalised for 15 years. The details of the treaty reveal that almost all the significant concessions were made by Mexico, although the US failed to persuade the government to open up the oil industry to foreign investment:

Mexico has agreed to open up 8 per cent

of the banking sector and 10 per cent of securities sector immediately to foreign investment, gradually increasing this to 15 and 20 per cent respectively by the year 2000. During the transition Mexico will apply individual market shares of 1.5 per cent and 4 per cent to banks and securities houses respectively. After that, full national treatment will apply.

Agriculture.
This consists of three separate bilateral agreements. Mexico and the US will replace all non-tariff barriers with tariff, which will gradually be phased out, and allow roughly one-half of their agricultural trade to go through tariff-free immediately. Mexico will protect maize and beans for 15 years; the US sugar and orange juice for 15 years. The three countries will permit domestic support programmes in agri-culture, but work to eliminate export-subsidies, and commit themselves not to use marketing standards to discriminate against another country's products.

Mexico's constitutional ban on foreign investment in the oil sector remains. However, Mexico will gradually open up procurement of the state oil and electricity companies to US and Canadian companies and allow US and Canadian companies to sell gas directly to Mexican businesses. It already has reduced the number of basic emicals reserved to the state from 19 to eight.

Mexico will immediately halve its 20 per cent tariff on cars, and cut the remaining 10 per cent gradually; phase out over 10 years the requirement that links imports to a car company's exports, and the rule that forces cars in Mexico to have 36 per cent local content. The US will eliminate its much smaller tariffs, and consider Mexico to be North American for purposes of the Corporate Fuel Efficiency Act. Transportation.

US truckers would be able to carry cargo

into Mexico by the end of 1999.

The treaty also covers dispute settlement procedures, intellectual property laws, rules on competition policy and monopolies, the administration of domestic laws that affect bilateral trade, and technical standards. But the agreement does not cover immigration (barring that of professionals), nor provide funds for regions unable to compete.

protection of the environment that it deems appropriate; provides that no Nafta country should lower its health, safety or environmental standards to attract investment; and allows disputes over factual ques-

tions on the environment to be resolved by the Nafta trade panels. Mr Sergio Reyes Lujan, the presi-dent of Mexico's official Ecology national sovereignty. For many

First, environmentalists worry that

tant from the northern and southern bor-ders, and the Pacific and Atlantic coasts. ard, among others, moved into the state, and helped exports increase six times from 1986 to 1991. Labour relations are the best in Mexico. and there has not been a major strike in 40 years. The city is home to two universi-Nissan has invested around \$1bn in

Profile: AGUASCALIENTES

Boom town snags

ties, two technological institutes, and several American and Japanese schools, providing prospective companies with a local skilled workforce. The state government

has practised (for Mexico) an enlightened industrial policy, building homes for new workers, industrial parks for businesses. roads for better com

The result is that while most of Mexico stagnated in the 1980s. Aguascalientes boomed. From 1986 to 1991 the state's economy grew by 6.8 per cent a year, against just 2.8 per cent for the country Industrial production rose by 8 per cent a year. Social indicators - such as literacy, access to petable water and electricity, improved far more rapidly than in the rest of the country.

The boom was fuelled by foreign invest

ment, which increased by an average of 40 per cent a year. Xerox, Nissan, Texas Instruments, Dupont and Hewlett-Pack-

adding to its engine plant an assembly plant with capacity for 120,000 cars that will be inaugurated in December. Next year, Nissan Mexico expects to export

40,000 of these cars to Japan, the first time the company will import foreignmade cars into Japan. While Missan has had terrible labour relations in its Cuernevaca assembly plant, its engine plant in Aguascalientes has been trouble-free.

Aguascalientes' growth has brought its problems. Compared with poorer neighhours such as Zacatecas or Guanajuato, the town is polluted, noisy and unsafe. The huge demand for labour means the turnover of workers is high, and salaries are higher than elsewhere. There is still a shortage of housing and water. Says the state's new governor, Mr Otto Granados: "We have resolved the primary problems of employment and growth: now we have

to tackle the secondary ones." Mexico's centralised political system makes this difficult. States have little power to raise money directly. Mr Granados would like to put computers in the state's primary schools, but the federal education budget does not permit it.

While there is some decentralisation in education, for example - Mexico's finance ministry shows no inclination to allow local government to raise money, or decide how it should be spent. Richer states, such as Aguascalientes, inevitably become constrained in their ability to

Damian Fraser

Continued from Page 1

US border?

ment and unions?

industrial development?

Macro Asesoria Economica, an economic consultancy. This point is conceded by

WHEN Xerox Corporation decided to

move its manufacturing plant from Mexico City 10 years ago, the company

judged prospective sites by four criteria.

■Was the new site centrally located -

close enough both to Mexico City and the

■Was there harmony between manage-

Did the state government promote

Top of the list in answer to practically

state of the same name. This commercial

industrialised town of 500,000 people is in

the very centre of Mexico, almost equidis-

se came Aguascalientes, in the tiny

■Were there qualified people nearby?

some government officials, although some of what needs to be done will have to await another administration. Officials say the government is working on proposals to give independence to the central hank and is expected to introduce a significant streamlining of the 1973 foreign investment law, which will open new sectors of the economy to foreign ownership, apart from a small number of industries deemed strategic

Poor Mexican infrastructure

Political reform

 transportation and ports severely weakens the economy's competitiveness and will have to be addressed. Restrictive practices in the ports the average wage of a docker is \$1,100 a month - mean that the most important port for Mexican trade is now Houston.

Reform of the bureaucracy is also seen as necessary, as are sweeping changes to the legal and judicial system, where pro-cedures are unduly lengthy

and bribery of Judges common. Not only is this necessary to trade rather than environment specialists, and have insufficient authority to settle many environmental complaints. As it stands, the panels

questions arising out of environmen-tal disputes that affect trade. Environmentalists want their own commission to monitor each country's compliance with environmental laws, and would like to impose "green

taxes" on trade to finance a clean-up

of the border.

can only offer judgments on factual

Such measures would be seen by many in Mexico as intervention in its sovereign affairs, and economically costly. But as the price of legislative passage of the Nafta, Mexico may have no option but to accept them. prevent the widespread abuse of individual rights, but it is also an essential condition for a functioning market economy with enforceable contracts and

property rights. Some finance officials see the need for a reform of the labour laws, which make it impossible to cut nominal wages except in business emergencies. have inflation inertia in Mexico. Wage settlements have been too high for inflation to

fall faster," says one.
All this is needed to provide the backdrop to improve Mexican productivity, itself the key to economic growth and the alleviation of the extreme poverty which grips a fifth of the population. While Solidarity, the Salinas anti-poverty programme, continues to increase n size and importance, growth will have to be relied on to raise the general standard of

living. Some foreign and local busimen report positive experiences with respect to the productivity of their own workforces, but these indicators need to become more common. The agricultural and educational reforms of the administration should be steps, over the longer term, towards

achieving these objectives. Another critical element in increasing investment and improving productivity is the North American Free Trade Agreement with the US and Canada. Negotiations on this critical element of the Salinas economic plan now await rati-fication by legislatures in the three countries.

However, the way forward has been clouded somewhat by the defeat of President George Bush, who has been a strong supporter of Mr Salinas, in the US presidential election this month. President-elect Clinton has praised Mr Salinas and said he supports Nafta in principle but he wants further safeguards with respect to the environment and jobs. Until It is known exactly what Mr Clinton means by this, and until the agreement is ratifled by the US Congress, nervousness amone Mexican policy-makers will run high.

The coming year, then, is to be a crucial one for the Salinas administration. Three important issues - political reform, the economy and Natta - will influence heavily the long-term importance of his place in history. They will also largely determine the choice that the president is expected to make in the next year or so about the man he wants to lead Mexico to the next century.

'Greenest treaty ever'

WILL Mexico's environment improve

Nafta is nominally about trade, but the debate over the effect it will have on Mexico's environment may help

determine whether it is passed by the US Congress, writes Damian Fraser.

The three governments like to argue that Nafts will make Mexico richer and thus more able to afford the kind of environmental protection already in place in the US and Canads. Faster economic growth will enable Mexico to dedicate more resources to improving air quality in

new continent.

cost 400 million dollars.

no longer in use in advanced societies.

competition to the telecommunications market.

an advanced technology: Fiber Optics.

Mexico City, cleaning up the US-Mexican border, and setting saide more land for ecological reserves. Further, the treaty itself incorpo-

rates a number of environmental safeguards, making it, according to Mr Bill Railly, head of the US Environmental Protection Agency under President Bush, the greenest free trade agreement ever negotiated.

The green language of the treaty would give precedence to international environmental treaties, such as the Montreal accords, over Nafta; let each country choose the level of

TELEFONOS DE MEXICO PROMOTES

THE SUBMARINE CABLE

SYSTEM OF FIBER OPTICS COLUMBUS II

500 years ago, three vessels created an invisible bond between Europe and what was not known to be a

Half a century later, this symbolic bond comes true because of an ambitious telecommunications project promoted by a Latin American Company to join the continent with Europe and the rest of the world through

58 telecommunications companies and 41 countries participate in the construction of the submarine cable system of fiber optics Columbus II, which will improve and increase telephone services between Europe and the rest of the world and fulfill the needs of Mexico and the participating companies until the year 2010.

Telefonos de Mexico is a leading partner in this project along with Telefonica de España, American

The Columbus II project represents a technological leep for Mexico and the participating telecommunication

companies of 25 years, which will integrate more regions to the world's fiber optic network that will become

The Columbus II system will be 12,200 km. long with a capacity of 23 thousand telephone channels that will transmit 90 thousand calls simultaneously. This represents an increase of 400 percent in capacity and

speed compared to those available today. The system will begin its operations in December of 1994 and will

The fiber optic submarine cable is a system that has a larger capacity than satellites or microwaves, it

Telephone and Telegraph, Italy's Italicable, and the Portuguese company Radio Marconi.

the main international telecommunications point for the next century.

Institute, says such measures "estal lish formulas to ensure that free trade is equitable" while respecting Americans, the measures do not go far enough. For example, President-elect Clinton has called for additional parallel environmental seconds.

bids lowering standards to attract investment, it is not clear whether lax enforcement that attracts invest-ment is punishable. A number of US furniture makers have thus moved to Mexico to escape tougher Californian state environmental laws. A recent report by the US General Accounting Office concluded that

US firms would cross the border in

search of laxer environmental regula-

tions. Although Nafta explicitly for-

none of six maquiladoras (foreignowned plants) that they audited complied with Mexico's required environmental impact assessment before going ahead with operations. Second, critics complain that the dispute resolution panels comprise

'IN AMERICAN SURVE' PROGRAMME 1992/1993



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provides trustworthy and secure communications that are immune to interferance. Thanks to the digital technology that allows the cable to operate at a speed of 565 megabits per second per pair of fiber optics. The system has a durability of 25 years with only 4 faults in the design in this period. The construction of the system will begin in August of 1993, the installation of the cables will conclude in 12 months, then tests will be run for 5 more months to make adjustments. The system will have tying points in Cancun, Mexico; West Palm Beach, U.S.A., Saint Thomas, Virgin Islands; Canary Islands, Spain; Madeira, Portugal and Palermo, Italy. With the Columbus II cable Telmex will enter the global fiber optic network that has world coverage. The South and Central American countries will have a chance to interconnect themselves when they join the system; it is forseen that the system will have the capacity to transmit signals with a larger band like video image and allow digital connectivity from point to point and use the digital integrated service network. Mexican authorities have played an important role by developing a task of promotion and support that have reached substantial achievements. With a broad vision towards the future, the Mexican Government radically transformed the telecommunications structure and opened up the economic possibilities to society. The dissolvement of public companies, like telecommunications have played an important part to modernize the country which include the promotion of new telecommunication technologies like cellular and private communication networks that contribute to the accelerated change that the country is going through. Today, Mexico faces the challenge to modernize its telecommunications rapidly. Telefonos de Mexico has accomplished an important effort to increase the services and improve the quality of service it provides. The use of digital technology has been generalized, the cellular industry has more than 250 thousand clients in 80 cities in the country, mobile radio telephony communicates rural communities. All this represents an important development for all Mexicans especially those who are in great need of the vital telephone The participation of telecommunication companies that are friends of Mexico demonstrates the faith, trust stability, social peace, and the economic model that will continue the country's development. The existence

of economic blocks confirm today more than ever that unity and a common effort among the participating companies will allow their countries to count with high and modern technology and replace the one that is

Telefonos de Mexico is undergoing a full modernization in which the Submarine Cable Systems Columbus II will incorporate advanced technology to increase the quality of service and join efficiently international

HOME ENTERTAINMENT

SECTION IV

Friday November 20 1992

Science fiction becomes reality

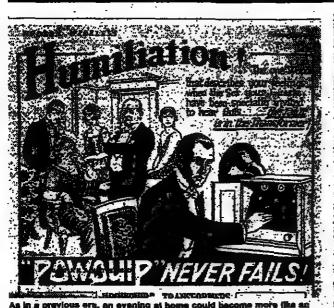






Photo CD player outputs a picture to a Philips wide-acreen TV. The player will also offer CD audio

apid advances in tech-nology in the latter half of the twentieth century have had a dramatic impact on how people enter-tain themselves in their free

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ECEMBER 1992

MIYASHIRD

time at home. The boundaries of home entertainment have widened to encompass a huge array of electronic products ranging from video games and laser disc players to personalised

In Japan, where trends in consumer electronics are increasingly set, toy-makers report that for the past few years children have shown little interest in bicycles and bats, which can only be used outside. These changes in how we spend our free time, brought about by new technologies and new needs, have had a significant impact on how we

relate to one another. For one thing, the sheer variety of consumer electronic products on offer and the dramatic fall in prices over the years, have made entertain-

ment much more personalised. Instead of one family taleviaion set in one corner of the living room and the grand ste-reo in the other, there will often be two or three television sets in a household and an the family.

one medium, is the hottest trend in electronic entertainment today, writes Michiyo Nakamoto Ploneer captured the trend in one word when it introduced an audio series several years ago with the brand name "Sel-And while parents will always find it difficult to relate to their children at some point,

But it was Sony which took the concept of personalised entertainment to its extreme when it introduced the Walk-man, its portable cassette taps recorder, although strictly speaking this is more often

used outside the home.
The spread of video games, which are essentially an interaction between one player and one machine, has now taken. the trend to a point of no

This self-absorption in a world of science fiction is aggravated, in the minds of aggravated, in the minus or many concerned parents, by the difficulty the older genera-tion has in relating to the thrills of shooting green lem-mings and exploding much-rooms. The world of video-games is not of the same order audio set for each member of as the world of Mickey Mouse or Winnie the Pool.

video games - bighly popular among children from about the age of five - may be pushing that alienation threshold sig-

mificantly lower.

The popularity of video games points to another trend that is gathering momentum in the home entertainment market - that of interactivity. Video games entertain their

players by propelling them into another world which they not only observe but can actually interact with The immense appeal of video games has shown that, con-trary to what the large number

of couch potatoes may suggest, many people enjoy active and interactive participation, which conventional forms of in-house entertainment such as television, radio and video, only provide vicariously. Camcorders, which involve people in the creative process of filming, and sing-slong

karaoke systems, also point to the popularity of interactive entertainment But the technology that promises to bring out the full

potential of interactive enter-

tainment is multimedia. Multimedia, which is the combination of video, photography, animation, data, voice and audio in one medium, is the hottest trend in electronic entertainment today.

What it provides, apart from the combination of many forms of entertainment in one conve nient package, is a superb abli-ity to interact with the material - to alter the visual image, combine different sound tracks with different pictures, move one picture from a scene to elsewhere - much in the same way that computers enable writers to alter vast amounts of writing at the touch of a

A good example of how mul-timedia can be used for interactive home entertainment

electronics group, which has launched a multi-media enter-tainment system it calls Com-pact Disc-Interactive (CD-I).

By connecting a CD-I player to the television, players can wander through the vast collection at the Smithsonian Institution in Washington, learn how to play the guitar in lessons complete with slow-mo-tion movement, or test their creative skills in a musical

The increasing use of the digital format in consumer electronics is what has brought interactivity into the home and future developments promise to take this interactivity into other realms of entertainment.

So, rather than interact with material that is specifically created for that pur-pose - such as video games and CD-I titles - we will increasingly be interacting with films and music that have been produced primarily for

other purposes. Sega, the video games

player, has already launched a video game that allows players to make their own music videos using film footage of popular musicians and interact

with characters in the recent box-office hit Batman Returns. Continuing work on digital television, and the US decision to adopt a digital advanced television standard, means that we may soon be able to inter-act with what is on the television screen,

Developments in technology are also at the root of the enormous increase in the choice of entertainment programmes and the improving visual and aural quality of the programmes that are available.

Greater choice in software again means that entertainment becomes more personalised. In addition to choosing what we want to buy or rent at the video store, we will soon be able to chose what we want broadcast into our homes.

For example, digital technology is likely to bring a signifi-

Multimedia, which is the combination of video, photography, animation, data, voice and audio in cant change to radio broadcasting soon in the form of digital audio broadcast (DAB), which will offer not only the possibil-ity of vastly increased numbers of radio channels available but also the ability to chose the

contents and record them in CD-quality sound. The advent of DAB has prompted the idea of the arm-chair record shop where con-sumers could choose to listen to specific tracks from a prepublished catalogue and make perfect digital copies of the

music on their recordable digital tapes or discs. The same idea could be taken further to "video on demand," an idea which has already caught on in the US. Telephone companies, such as Bell Atlantic, have been testing systems for video on demand over the telephone line.

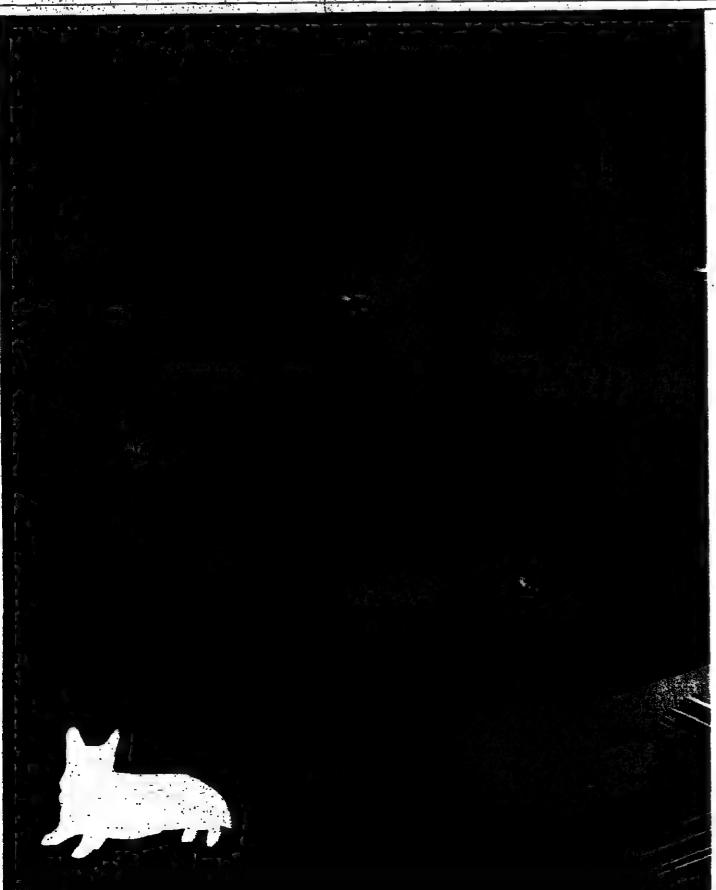
While there are still some regulatory hurdles and, in the case of DAB, industry resis-tance, technological developments and consumer demand

in that direction. Pay per view is already widespread in the US and could become more so in Europe in the near future. The picture that these developments draw, and consumer electronics manufacturers would like us to envision, is of an evening at home that is becoming more like an evening

at the concert hall or cmema. High definition television and wide-screen TV are the obvious examples of new products that are taking the home entertainment experience one notch higher in terms of quali-

of the quality of programmes. Eventually, flat-screen TVs and projection TVs are likely to encourage more people to stay home and watch a film rather than go to the cinema. These technological advances aim to replicate as best they can the experiences in life which we define as entertainment; to create some-

thing closer to the real thing.
All of which appears to be leading inexorably to a world of virtual reality. And what can be more personalised. more interactive and more close to the real thing than to don a VR helmet and experience the sensation of speeding your way through shooting stars in a runaway spaceship!



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or years the gurus of high technology have been forecasting the arrival of multimedia - the bringing together of text, sound, still images, full motion video and computer graphics in one box of user-friendly electronic tricks. Finally it seems, the waiting may be almost

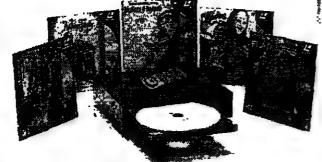
The concept of multimedia has excited those in both the puter industries, and led some to predict that the next wave of high technology products will boast interactive multimedia

By integrating some of the features of the personal computer, compact disc (CD) dia's advocates argue that a new generation of easy-to-use digital consumer electronics equipment will emerge, capa-ble of delivering high quality information, entertainment and education.

Already a handful of new products have been launched which could help define the shape of the home entertainment market into the next century. Most of them are built around variants of the CD and appear to offer some, if not all, of the promised features of

The audio CD, developed jointly by Philips and Sony in the early 1980s, revolutionised the pre-recorded music business. Since then it has been followed by numerous spin-offs including digital video Laser Discs and several variants of CD-Rom - a disc-based system for storing large volumes of data and other information which can then be used and manipulated, for example, by a personal computer.

But CD-Rom applications do not have to be big and bulky. Among the latest CD-Rom developments is the Data Discman, a portable "electronic book" launched by Sony which gives the user instant access to a vast quantity of visual information stored on an 8cm compact disc. Each disc can contain up to 100,000 of A4 text and/or 32,000 images, or a combination of both. One CD electronic book therefore contains the same amount of information as about 200 London tele-





then be viewed on a conven-

tional TV using a CD-I player,

a dedicated, and somewhat cheaper, Photo-CD machine

which nevertheless can also

play audio CDs, or even a per-

sonal computer using a

Another option, called Photo

CD Portfolio, will allow cus-

tomers to combine their photo-

graphs with text voice com-

world's 250m 35mm photogra-

60bn colour exposures each

Mr Ravi Khanna, Kodak's

earch has identified that

Photo CD product manager in the UK, said: "Kodak's market

whilst many consumers

enjoyed photography they were

often unable to find the time to

put their photos in albums or

any other form of archiving

system... the Photo CD system

overcomes this problem as well

as offering a completely new

way for the consumer to view

CD-I player with still image

is promised with a £130

upgrade cartridge due to be

available by the end of the

While Photo CD provides the

and enjoy their photographs."

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panying each frame.

The Data Discusse displays viewel information stored on an Som CD ■ MULTIMEDIA

A single box of tricks

The Data Discman was launched in the UK in July with a £350 price tag along with a selection of "titles" including the "Time Out" London guide, a comprehensive English-French dictionary, and an electronic speech writer's kit providing about 10,000 quo-tations and jokes classified to specific topics "for easy search-

Since then, new titles are being added at the rate of at least four a month and have been designed to cater for reference and educational needs business use and general lei-

was launched in 1990, more than 70,000 players were sold in the first five months.

Certainly, with several million PC-based standard 12cm CD-Rom drives already in use worldwide there seems little doubt that electronic publishing, particularly of reference material for use with home computers or in schools and libraries, is likely to grow. An estimated 2,000 CD-Rom

titles including telephone directories, medical databases, service manuals, newspapers already available. However, growth could be limited by the lack of comprehensive stan-

A relatively new standard, CD-Rom XA, was launched in 1968 in an attempt to bridge the gap between CD-Rom and CD-I or Interactive CD discs which can store a fully digital multimedia mix of sound, video, text and graphics.

CD-L backed by Philips, Sony and Matsushita, has been developed in competition with several other multimedia standards including digital video interactive (DVI) backed by Intel, the US chip maker, and

However it was the introduction in Europe earlier this year of the first consumer electronics CD-I players by Philips

Philips has learnt the painful marketing lesson of some of its earlier new product launches

play" a round of golf on some

of the world's greatest courses

or control the characters from

Sesame Street" - the popular

and tried to ensure that there s sufficient software available to tempt the first hardware The availability of high qual-

ity CD-I "software" is probably

According to Kodak, the world's 250m 35mm photographers produce a staggering 50bn colour exposures each year

which has really helped fuel the growing public awareness

According to Philips, CD-I is the de facto multimedia standard" and since CD-I players went on sale in the UK in May the company says "sales are now equalling CD-audio in terms of take-up at the same stage of introduction."

The CD-I player, which hooks up to the TV and hi-fi system and costs £499 in the UK, allows users to manipulate material on screen. It is a mixture of sophisticated video games machine, standard audio CD player and information system aimed squarely at

a family audience. Without moving from an armchair using CD-I discs and a remote control pointer, it is the single most important factor in determining whether CD-I is a commercial success. About 50 CD-I discs costing from £14.95 and covering four main categories - children's bopics, games, music and special interest - are available in the UK with between four and

eight new discs being intro-

The new CD-I players also support the pioneering Photo-CD standard jointly developed by Kodak and Philips. Photo CD enables consumers to take an undeveloped, or developed, roll of 35mm film into a designated high street Photo-CD centre, typically the usual place used for getting films developed, which then transfers up to 100 photographs

to show up to 72 minutes of video using the latest video compression techniques However if the highest quality video is required consumers

ment will enable CD-I players

should perhaps take another look at the digital Laser Disc. In Europe, and the UK in particular where video cassette recorder sales have been dan ticularly strong, the market for Laser Discs has lagged that in lapan where Im or one house hold in 10 has a LD player. Even in the US, LD penetration has reached one in 100 homes In the UK, Pioneer, which has doggedly sold digital LD players since the mid-1980s, has now been joined by Sony and Philips which have both

introduced new dual-standard PAL-NTSC players in the pas few months, which like Pio-neer's three models are also capable of playing ordinary music CDs. Recently, the UK Laser Disc

Association has been formed to help promote the benefits and availability of LDs, and there is a steadily increasing catalogue of music and film titles available on LD, boosted by the entry of Sony's Columbia Tristar Home Video subsidiary into the UK market. About 650 luser disc titles are

mentary and sound effects on another higher capacity disc, while pre-mastered discs are available in the UK and Mr John Bamford, product inforplanned which will provide a sort of "talking book" with a narrative sound track accommation manager for Pioneer, says LD player sales are growing rapidly for the first time, albeit from a low base. The According to Kodak, the number of players installed in the UK is expected to top 15,000 by the end of the year. phers produce a staggering

This resurgence of interest in a new generation of LD players comes 10 years after Philips introduced the original Laser Vision analogue laser disc

In the intervening decade, technology has moved rapidly, increasing the power and complexity of silicon chips and enabling an embryonic multimedia electronics industry to

Multimedia products destined for the home entertainment market will continue in evolve, whether or not CD-I itself is a commercial success Now the electronics industry is awaiting the customer's ver-

osed to, the TV set has to be fairly

large.
The picture quality of a 36-inch

HDTV may make it worth the cost to

the consumer of switching over to a

new set but that would not be true of

a 21-inch set, which is the most popu-

lar size in the UK, or even the slightly

larger TVs favoured in continental

if the better quality of HDTV man-

aged to raise enthusiasm for larger-

aized TVs, these would be extremely

heavy, due to the weight of the glass used on the screen. What's more, full

enjoyment of HDTV quality depends

on sitting a certain distance away from the TV set, and the larger the

set the further away viewers should

While HDTV has been halled as

bringing cinema-like viewing to the living room, it is evident that not very

many living rooms could accommo-

date such a massive piece of equip-ment as well as provide the required

distance between viewer and TV.

To add to Japan and Europe's

HDTV woes, the US has opted to adopt a digital advanced television

system which would be fundamentally different from either Japan's or

Europe's analogue HDTV standards.

other regions in that it has led to cries, particularly in Europe, that they should abandon their somewhat

outdated HDTV standards and follow

the US lead in going digital.

Digital HDTV would, in addition to providing enhanced picture quality, enable viewers to receive many more programmes than would be available.

on an analogue system. It would also allow viewers to manipulate pro-

grammes and other information they

receive via the television and could

even allow interaction between

viewer and broadcaster by creating a

The US digital television initiative

also provides an important opportunity to form a worldwide television

standard that has eluded consumers

as a result of reluctance on the part of

one region or another to adopt a stan-

ally opts for, that would at least be

dard that was developed elsewhere. If Japan and Europe adopted the digital standard that the US eventu-

two-way information flow.

The US initiative affects the two

Paul Taylor

☐ NON-ELECTRONIC GAMES

Monopoly is still leading the field

PURVEYORS of Britain's board games must have hed at the news of fights breaking out among several thousand youngsters locked out of a computer games exhi-bition in London earlier this

that happens in the staid world of non-electronic games, where Monopoly (circa 1930) remains the number one seller, followed by old rivals Cinedo (circa 1950), Scrabble and the newer Trivial Pursuit "The traditional board sames offer a good value way of bridging the generation gap and in which all the family can participate," says Mr Alan Thompson, managing director of Waddington Games, makers of Monopoly.

"Computer games are usually designed for single play-

electronic entertainment has dented the growth in board game sales, although they

New growth areas are generally limited to one-off blockbusters such as Trivial Pursuit

have held up well in the face Last year, board game sales grew to £127m from £114m in 1988, with Monopoly selling 300,000 units - and Junior Monopoly an additional

New growth areas are generally limited to one-off blockbusters such as Trivial Pursuit, or adaptations from elevision game shows. Hence healthy sales are expected this Christmas for the likes of "Big Break", "Give us a Clue" and "TV Addicts". Toy executives naintain close contacts with television companies, producing a two-way stream of games lipked to TV and vice versa. Meanwhile, Subbuteo, the table football game, has seen a seven-fold increase in sales in

the past six years, mirroring renewed interest in the domestic game. There has also been a flood of games on the "Dungeons and Dragons" thems. However, a stroll down the nisle of any large toy store

reveals hundreds of board games lacking either the pull of television support or the staying power of the established giants. One cannot help but fear a short shelf life for the likes of "Mall Madness"

and "Beware the Bog!". The cost of introducing new games is high, with its success dependent on good distribu-

Tomy is one of the few new companies to make in-roads into the UK

tion. Periphery players also struggle because with twothirds of sales made in the Christmas period, large amounts of stock have to be held throughout the year. "I think the industry will become centred around fewer players. says Mr Thompson. Experienced toy industry watchers predict a New Year fall-out for me of the smaller manufac-

One of the few new companies to make in-roads into the UK market is the Japanese group Tomy, which in the past 10 years has seen its sales grow from zero to £60m.

With no traditional board game as a backbone, Tomy has concentrated on developing activity games with an emphaeis on skill and dexterity. There's nothing more boring than a flat piece of card-board," says Mr Peter Brown, managing director of Tomy UK. "People, and especially children, want something extra to do while they're

playing. But despite Tomy's efforts to widen the market, the search for the lucrative "new Mononoly" continues to exercise not only some of the great minds of the toy world, but also the British public.

Mr Brown says he receives up to a dozen suggestions a week from the public for new board games. At Waddingtons the number of suggestions regularly runs to a hundred. In the meantime, Monopoly looks likely to live up to its title and maintain its dominant posi-

Christopher Price

SPORT ON TELEVISION

Writs fly after dirty work at the crossbars

SPORT on television, of Saturday's Premier League particularly football, is increas ingly a highly competitive and

sometimes dirty game. There were many cries of foul and allegations of skulduggery earlier this year when British Sky Broadcasting teamed up with the BBC to pay 2304m for five-year exclusive broadcasting rights to the new Premier League. Writs started to fly. Mr Greg

Dyke, chairman of the ITV Association which had lifted the rugby world cup from what would have been in the past its natural bome - the BBC - accused the Corporation of being little more than Rupert Murdoch's poodle over the soccer

At the sume time Mr Michael Grade, chief executive of Channel 4, urged the Office of Fair Trading to intervene.

For the viewer there is more choice of sport - but at a price. After feature films, the other main category of pro-

grammes attractive enough to persuade people to pay a regular subscription is exclusive sports events. The unprecedented bid by BSkyB - a consortium in which Pearson, owners of the Financial Times has a significant stake – and a subsequent 275m deal with the Football Association for FA Cup and

England's home internationals.

has led rival broadcasters to

look for competing deals. ITV has acquired rights to broadcast the Football League apart from the breakaway Premier division and live European cup games involving British clubs. Channel 4, in the meantime, has signed up for live Italian football

ITV has still managed to retain large audiences with football, despite being outbid for the Premier League. In the week starting Septem-

ber 28, for example, ITV won an audience of 6.6m with live Paul Taylor European football, compared with 5.3m for the BBC's Match of the Day – edited highlights

Channel 4 attracted 2.1m viewers for Italian football and ITV in London had an audience of 700,000 for a live First Division game. BSkyB had an audience of 500,000 for live Premier League.

The apparently small BSkyB audience is, however, mislead-

BSkyB is planning to introduce a pay-per-view system in time for the 1994-95 football season

ing. The Sports Channel is now scrambled so that only those who pay £5.99 a month, apart from discounts, can watch. With more than 1m subscribers, nearly 50 per cent of the possible audience was viewing. The development for sport on television is pay-per-view: charging for individual events rather than whole channels.

BSkyB is planning to intro-duce a pay-per-view system in time for the 1994-95 football season and once such systems are in place it will be possible to charge for events such as world title boxing matches. Cable television is also

starting to change the way sport is viewed. During the Barcelona Olympics Videotron. the Canadian-owned company, with cable franchises in south and west London, offered its customers unprecedented choice. The company devoted four entire channels to the Olympics. One was a results service, the other three showed both live and delayed transmissions so that viewers could chose the sports they were most interested in.

Starting with ice hockey. Videotron now plans to introduce sports coverage from different perspectives. Viewers will be able to watch through the lens of a camera behind their team.

Raymond Snoddy

TV grows in importance as centre of entertainment

WHILE the advent of HDTV is being anxiously promoted by television mmufacturers and somewhat less enthusiastically awaited by consumers, the television set is still growing in importance as the centre of family, as well as personal, home material inment.

While the home video brought TV, that choice is being enhanced further by the availability not only of more programmes through cable and satellite television, but of new such as laser disc, video games and compact disc-based systems.

In the US, there are already moves to provide pay-per-view video directly to consumers at home. Belicore, the research consortium for the regional Bell telephone

demonstrated earlier this month a way to provide consumers with video-quality movies down the telephone line. Meanwhile, TV-based consumer electronics products such as laser

discs and video games are turning the TV into a multi-media entertainment box used not only to watch broadcast programmes but to enjoy music, video clips, interactive games and interactive sing-along songs, also known as Philips has taken this one step

further with the introduction of CD-I (Compact-Disc-Interactive) which combines video, photography, graphics, data, animation and CD-quality sound on a compact disc player hooked up to the TV. The TV itself may be caught in a slump as a result of a lack of new ideas to stimulate demand and the difficulties faced by both wide-screen elevision and HDTV in taking off. But demand for entertainment systems using the TV as a screen has never been greater and is likely to continue growing.

Michiyo Nakamoto

n Japan and on both sides of the Atlantic the "hot" new subject for high-tech computer whizz-kids is Virtual Reality - or VR to those in

the know. The past 18 months has witnessed an explosion of activity surrounding VR, including heavyweight books on the subject, conferences, seminars and exhibitions and an unexpected cinema box office hit - The Lawn-

Meanwhile, among all the hyperbole, the first practical applications of VR - in the entertainment sector and in other fields - have begun to appear. At the same time VR, and the mostly small start-up companies which have pioneered the technology, are beginning to be taken seriously by big multinational companies, academic institutions and government

t has been some time since the invention of colour television created a sensation in the consumer electronics world and sent many television enthusiasts out to buy new TV

TV manufacturers are hoping that a new sensation will be created by what is the hottest topic today in the market for television sets: wide-screen

Compared with box-shaped conventional TV sets, wide-screen TVs, as the name implies, have screens that are wider than they are high. The aspect ratio, or the relationship between width and height is 16:9 compared with 4:3 for conventional TVs.

The advantage of the wide-screen format, according to manufacturers, is that it is visually more powerful and provides cinema-quality viewing.

Our field of vision, according to Philips, the Dutch consumer electronics group which has been heavily promoting wide-screen TV, actually encompasses more horizontal information than vertical information and therefore wide-screen is closer to our natural view of things.

Whether or not this is true, the enthusiasm for wide-screen TV in the industry has yet to see equivalent excitement among consumers who have been rather muted in their

This is hardly surprising because as yet there are no programmes broad-cast in the UK in the 169 format. Consumers who buy wide-screen sets must be content with zooming up conventional TV pictures to fill in the screen or make do with pictures with black bands on the sides that make up the extra width in the wide-screen

Broadcasters are naturally wary of introducing a new format for which the majority of consumers do not have an appropriate receiver.

The same chicken-and-egg situation

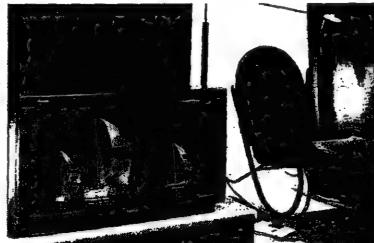
faces full High Definition TV (HDTV) which has been hailed as the televi-sion event of the decade, if not of the twenty-first century. While HDTV has only been introduced in Japan where NHK, the pub-

lic broadcasting corporation, is trans-

mitting a lew hours of high definition

programming each week, the response

has been just as muted as for widescreen TV. The problem in the case of the Japanese HDTV project is that the cost of HDTV sets, at several thousand dollars each, is still much higher than



☐ TELEVISION

Chicken-and-egg problems

what Japanese consumers are willing ming available. It has therefore to bear in order to enjoy better quality pictures.

Europe, meanwhile, faces an entirely different set of obstacles in introducing its HDTV programme, which was somewhat belatedly launched in response to the Japanes

The first obstacle concerns subsidies for satellite TV broadcasters who will presumably be beaming HDTV programmes based on the European D2-MAC and HD-MAC standard into viewers's homes. Terrestrial broadcasts will use a modified standard called PAL-Pius.

HDTV is not being introduced in Europe until 1994 at the earliest. However, Europe's HDTV programme has been stalled by failure among Euro-pean nations to agree to help broadcasters make the transition from conventional PAL broadcasts to the new

is leading an EC-wide HDTV effort, has recognised that the new standard is unlikely to attract consumers unless there is sufficient program-

munity agreement on an Ecu850m subsidy for satellite broadcasters, to solve the chicken-and-egg dilemma. Once the programmes are in place, with the belp of the subsidy, it rack-ons demand for HDTV sets should

Not only are broadcasters divided over the merits of the subsidy, but there is disagreement among Commu-nity members as to the necessary level of subsidy, with the UK telling the EC Telecommunications Council this summer that it does not see the need for a subsidy at all.
Mr Edward Leigh, Britain's technol-

ogy minister, said that while the UK supported development of HOTV, "it totally opposed the EC's proposal" to spend Ecussom on it.

Europe has to do with the HDTV sets The unfortunate thing about

The second obstacle to HDTV in

Europe's HDTV programme is that in order for HD-MAC, the standard agreed within the EC, to provide the better quality pictures that it is sup-

one way in which electronics could bring a large number of people in the world a little closer together.

Michiyo Nakamoto

\$99 Powerglove, a simple version of a dataglove, which lets video-game

developments closely. For the moment, VR systems are a

□ VIRTUAL REALITY

Explosion of activity

a matter of fierce debate. VR's roots are in aeronautics and space research and it is a descendant of flight simula-

Today, VR is generally taken to mean a mixture of computer hardware and software built around complex databases which enable the user to interact with objects in an imaginary 3-D "cyberspace" world.

This can either be achieved using

using a "dataglove" litted with sen-

sors that pick up the real band's

movements and a helmet containing

using an ordinary personal computer, a high resolution screen and a device. sometimes called a "spaceball," to control movement - "desktop VR."

Some VR purists insist that "immersion" VR is the only real VR, particularly for entertainment appliworlds to be convincing.

increasingly microprocessors.
Nevertheless, some of the most

immediate applications are likely to be in the entertainment sector. Virtual reality arcade games have

analysts expect virtual reality versions of home video games to appear in the near future. Nintendo has already produced a

theatres, are said to be watching

eye - so-called "immersion VR" - or

cations. However it has some serious drawbacks because using the equipment for more than half an hour can result in a form of nausea called "simulator

sickness", and the tiny screens inside

Exactly what constitutes VR is still small LCD screens in front of each 'VR helmets cannot provide the highquality images needed for virtual

> For "serious" applications, such as architectural or engineering modelling, design testing or process simulation, dealtop VR is becoming increasingly popular - helped on its way by tumbling hardware costs and powerful

begun to arrive and toy industry

addicts play with hand gestures.
Outside the home in the US and elsewhere, leisure groups have plans for VR entertainment centres and theme parks and Japanese electronics groupe such as Sony and Matsushita, which also own film studies and

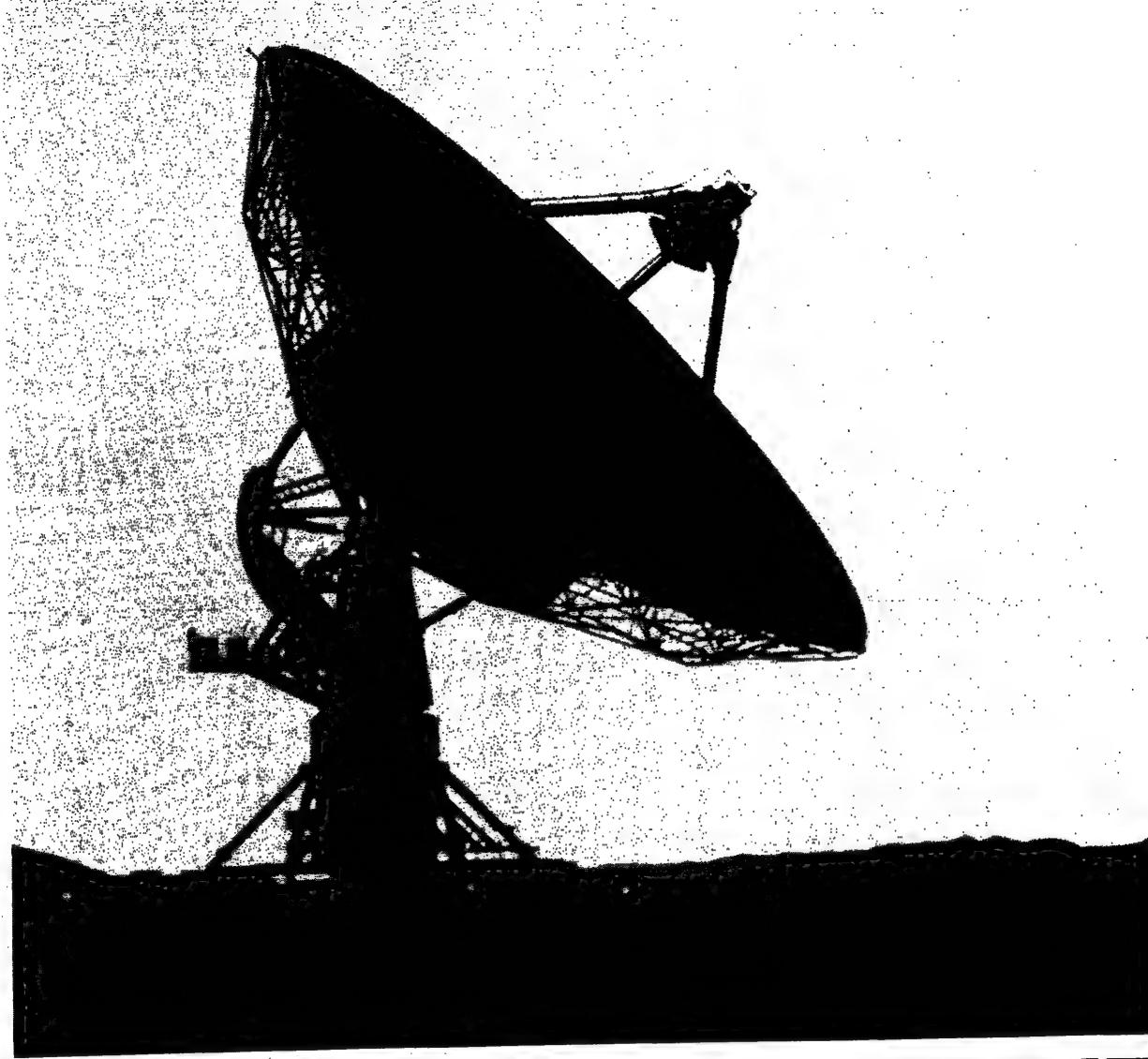
lot less sophisticated that most science fiction writers would have the reader believe. But this, too, will change.

ly after

ork at

ssbars

YOU CAN'T SEE THE FUTURE



BUT NOW YOU CAN HEAR IT



Introducing Philips DCC. Take a good look at the object to your left. Because if you love music, it's the shape of things to come. It's Philips DCC (for Digital Compact

Cassette). And it brings you CD-quality music with all the advantages of a cassette. A recordable future. DCC plays music with CD clarity. Even better, it lets you record with the same superb quality. So you can make a digital copy of your favourite CD, or your own

"best of" DCCs. Your digital world. As you would expect from a digital player, DCC lets you access your favourite songs

directly by entering the track number. But it also has features a CD player can't match.

Beyond track numbers and elapsed track

time, it displays the song title, album title and the recording artist.

Don't throw it all away. Moving up to DCC doesn't mean

leaving anything behind. There are hundreds of DCC titles available, from your favourite artists. Even better, you can play all your

existing cassettes on every Philips DCC
player, from today's home player to the
portable and Car Players coming next

year. For further information on where to find DCC call 0800 212 643. Your music will never be the same.



PHILIPS

Two new formats prepare for battle

THE introduction of two new digital audio formats in Europe this autumn has set the stage for another classic consumer electronics battle - this time in the portable audio market.

Since the introduction of the Sony Walkman 13 years ago, the portable audio market has been dominated by the analogue cassette tape. But while Walkman-style personal stereos and other portable cassette players have conditioned consumers to expect go-any-where, mostly trouble-free music, the digital Compact Disc player has raised sound quality expectations signifi-

In an attempt to provide portability with high definition digital sound quality, new formats such as Sony's Digital Audio Tape (DAT) have been introduced, but have not proved a great commercial success, and standard CD players have been shrunk in size but have mostly proved too sensi-

So far none of these options has seriously challenged the conventional cassette tape which remains the most popular format for pre-recorded music. Recently, however, there have been some signs that dissatisfaction with the sound quality, durability and appearance of cassette tapes

may be growing. Sales of pre-recorded cassette tapes peaked in 1989 but fell by 11.5 per cent in 1990 and slipped again last year when 1.3bn pre-recorded cassettes were sold worldwide compared to 1.1bn compact discs, accord-ing to the London-based International Federation of the Phonographic industry. This year the IFPI is predicting that com-pact disc sales will overtake

Consumer electronics companies believe that with pre-recorded cassette tape sales slipping, the market for portable audio equipment built around conventional tape players, estimated to be worth nearly \$10bn in the leading industrialised nations alone, could be at risk. This helps to explain the

underway to define a new digital standard for the portable audio market.

Leading the assault are Philips, the Dutch consumer electronics group, and Japan's Matsushita, with the Digital Compact Cassette (DCC), and Sony with the rival 2.5-inch MiniDisc (MD) - a scaled-down and re-engineered version of the conventional compact disc.

The two new formats have

many similarities and technically are fairly well matched. However there are also some significant differences. Both the DCC and the MiniDisc promise to deliver crisp, clear CD-quality portable digital sound, without annoying "sound skipping", the jogs and jumps that can occur with conventional portable CD players.

The DCC tape and the MiniDisc are both enclosed in protective cases

Both formats can also be used to record CD-quality electronics have been built into the players to ensure that only one copy of digital source, such as a CD, can be made. An extra track on a DCC tape holds pages of text in a teletext-style form. This can be used to provide a biography of the composer, album title, song title and artist - or even display Karaoke-style synchronised lyrics on a TV screen, or on the LCD display of a remote con-

The DCC tape and the MD are both enclosed in protective cases for easier portability, and both players achieve miniaturisation by using new technol-

ogy to compress digital data.

Probably the main advantage of DCC equipment is that it can also play a traditional cassette tape, which means the music enthusiast will not have to abandon old cassette tapes. Philips sees DCC as eventually replacing the conventional cassette tape. However, this also be smaller than the smallest Walkman-style machine. Sony's MiniDisc player is

smaller, giving it an edge in terms of portability, and has the ability to skip from any one track to another very rapidly, like an ordinary CD. Sony believe this random access feature is something customers want more than backwards compatibility with earlier por-table formats - the Japanese group points out that standard CDs have largely replaced the vinyl LP even though the two formats are wholly incompati-

Initially prices for equipment capable of playing the new for-mats are likely to be considerably higher than those for conventional audio cassette players. But the basic digital technology has been proven and tested in earlier CD players and prices should fall quickly as volumes rise.

Similarly, the new digital tapes and MiniDiscs will retail at prices similar to existing CDs - prices which are them selves coming under increasing scrutiny in Britain.

Sir Bryan Carsberg, the new director-general of Fair Trading, has ordered a fresh investigation into why CD prices in the UK are so high even though an earlier 15-month study undertaken by Sir Bryan's predecessor found no evidence that record companies were breaching competition law.

Some analysts believe the two new digital formats will both be able to coexist, but most within the industry believe that, as with most other consumer electronic devices such as video, there is likely to be only one winner. Which of the two formats

does emerge as the most suc-cessful probably depends as much on marketing as any-thing else. Both DCC and MD offer significant technical advantages over earlier formats but, as Sony's Betamax video format proved a decade ago, technical superiority does not itself guarantee success.



The early availability of "software" in the form of prerecorded music could also prove critical in the battle for supremacy, and in theory the DCC camp should have had a key advantage because the format was formally launched last month, well ahead of Sony's MD players.

Philips had said there would be about 500 titles ready for the October launch in the UK, but in the event delays meant that, as in Japan, the hardware went on sale before the tapes. Nevertheless, Philips, which is spending £2m in Britain alone on a pre-Christmas advertising blitz to promote DCC, has fore-cast that despite the initial hiccup, more than 1,000 titles from most of the big international record companies supporting DCC will be on sale by the end

of the year.
For both Philips and Sony, the stakes in the portable digi-tal audio battle have been raised evan higher by the business difficulties they currently face. Philips is in the middle of a group-wide restructuring programme aimed at slimming operations and raising efficiency and profitability while operating profits from Sony's worldwide consumer electronics business fell sharply last

Both companies are therefore in dire need of a new hit product: But while the hard-

DAB has several key advantages over conventional analogue broadcasting

ware battle between DCC and MC digital formats is likely to dominate the portable consumer electronics industry in the immediate future, other methods of delivering digitalquality sound could herald an even bigger shake-up in the delivery of high-quality digital music by the late 1990s.

The arrival of digital audio broadcasts (DAB), which is being pioneered in Europe, could enable consumers equipped with suitable receiving equipment and a digital recording device like DCC or MD equipment to make their own CD-quality recordings firect from the airwaves. DAB has several key advan-

tages over conventional analogue broadcasting such as FM adio. The main benefit is that the high quality sound of DAB, unlike conventional FM radio, is effectively free from interference and provides excellent reception even when the receiver is mobile. DAB also liminates the problem of having to re-tune car radios because, unlike conventional

radio, separate transmitters

can broadcast on the same fre-

A further important advantage of DAB is that it occupies relatively little space on the radio spectrum. By packing broadcast information tightly together DAB can provide a six-fold improvement in spec-trum sinclency over FM. That means it is possible to increase

the number of radio stations without congesting the radio waves. While each FM network needs 2.2 megahertz of spectrum to provide coverage to 98 per cent of the UK population, a DAB service could pack five national stereo channels in 1.76 MHE

To use DAB, consumers will need to buy a new type of programmable digital radio built on computer chip technology. Although the cost of these new digital radios will initially be higher than conventional receivers, there are an estimated 2bn radios currently in use around the world and manufacturers could therefore look forward to a huge replacement market, and very significant

In Europe, digital radio systems are being tested in France, Germany and Britain where the UK government has signalled its support for DAB and urged UK manufacturers to be first into the market. NHK, the Japanese public broadcaster, has also hailed

the European DAB system. The ospects seem less rosy in the US, however, where small regional radio stations are resisting the introduction of expensive new technology.

garsa in prof signes that with

In Europe it is likely that frequency bands generally used by television will be opened up as temporary "parking" bands for terrestrial DAB services to be run in parallel with FM until sufficient receivers have been installed to make the full switch from FM to digital services. In the UK the first DAB car radios are expected to be introduced as early as 1995, with other sets likely two years later.

However, as with the fierce debate which preceded the launch of the new digital recording formats, the thorny issue of copyright protection for music distributed over DAB or cable systems, and then copied on to tape or disc by subscribers, has yet to be

Paul Taylor

ADVERTISEMENT

The Difficult Life of the Audio Component

he audio component in search of a loving home has a difficult life today. Traditional qualifications like a powerful bass and sparkling treble are no longer enough. The sound of hi-fi, as most people know it, is being scorned for a far loftier goal.

When listening to live music, you are rarely aware of snappy transients, a clear midrange and other man-made contrivances. Nor do you think of laboratory artifacts like signal-noise ratios or dynamic ranges. Instead, you note the lilt in a saxophonist's tone, the footsteps of a leaping dancer, and all the other magical sounds that make you feel happy and alive.

Live sounds are so natural that you never even think about them. Yet hearing this level of realism from a hi-fi system would make your jaw drop. Astonishingly, today's very best audio products are being designed for precisely this goal. Of course, this requires both sophisticated engineering and creative thinking; conventional approaches will never do. A truly cutting-edge audio technology can be found in Pioneer's range of Legato Link CD players.

Traditionally, audio equipment has been designed to reproduce software accurately. But since no software is perfect, obviously the ultimate goal should be to reproduce the original event, not the software. For example, most companies have said that CD offers "perfect sound forever". But Pioneer, recognizing CD's inherent limitations, has never agreed. This led to the Legato Link, a circuit that analyses CDs, computes what the original sound was like before it was recorded, and corrects the digital signals so the final playback is as close

For Both Your Eyes And Ears et no matter how natural it sounds, pure audio remains a highly artificial experience, for in real life you don't just hear - you also see. Simply stated, home entertainment should appeal to both the eyes and ears. just as in real life. The solution is the

integrated audio-video home enter-

to the original performance as possible.

Best of all, it works on all existing discs.

tainment system. However, a true audio-video home entertainment system requires an unprecedented level of innovation in electronics, optics, video and audio technology. Once again, creative thinking is the key. An outstanding example is Pioneer's range of combination Compact Disc/LaserDisc CLD players. Their theatre-level LaserDisc (LD) picture and audiophile digital sound provide an unforgettable sight and sound experience. And with the addition of the Legato Link, their sound will transcend conventional CD limits as well. Particularly when combined with Pioneer's advanced loudspeaker, amplification, and picture projection technology, the unrivalled visual and audio quality of a CLD player makes conventional home entertainment systems seem claustrophobic. Since a CLD player can play both audio CD and video LD, it is also perfect as the heart of a high quality home entertainment system.

Not Everyone Can Play

ew companies can actually manufacture a true home entertainment system. This demands the multi-field expertise of a comprehensive technological corporation, but it also helps to be an audio and video specialist. Like Pioneer. Founded in 1938 as an audio manufacturer, today Pioneer is second to none in laser, optical, magnetic, electronics, video, and audio technology. Yet, although we make some of today's most advanced entertainment products, to us, technology itself is not enough.

Pioneer's trademarks are quality and reliability. If a product doesn't meet our strict standards, we won't release it. Combining the sophisticated knowhow of the dedicated specialist with the most advanced technology available. Pioneer products create a direct link to the thrill and emotion of the original performance. But we also emphasize versatile components that make sense for consumers. Designed to play and enhance the realism of a wide range of software formats, our products are specifically engineered against obsolescence. You see, we make life difficult for our products, because responsibility to the consumer is the most important

(I) PIONEER The Art of Entertainment

□ VIDEO GAMES

Spectacular growth as Europe catches fever

WHILE the consumer that the fad for what, after all, what it calls "true video," or electronics industry as a whole is just a game, is bound to die video that is close to television has been suffering from a the appetite of increasingly sophisticated consumers, the video games market has been enjoying spectacular growth and the fever is far from abat-

The video games market has grown over the years into a \$14bn industry and is increasingly attracting the attentions of large consumer electronics manufacturers, which are suffering from sluggish demand in their traditional markets.

The appeal of the video game compared with television or music, is that it is active and interactive, says Mr Chris Anderson, managing director of Future Publishing, which publishes specialist magazines for video game fans. Japanese and American con-

sumers have been under the spell of Nintendo's Super Mario II game for several years now, with Nintendo regularly appearing on the charts of most popular toys. Europe has been somewhat

slower to catch the video games fever but having taken both Japan and the US by storm, Nintendo and Sega, its main competitor, are currently replicating their success in

Sales in the UK are expected. to nearly double from about £550m to \$1bn next year.

The appeal of video games is not limited to their games con-tents. The synthesized music that accompanies Super Mario games and Tetris have been in the pop charts and recording companies are said to be looking at the games industry as a source of added revenue. Meanwhile, Marlo will become the hero of a film to be released next year featuring Bob Hoskins.

While the growing European market has helped maintain a strong worldwide rise in the video games market, it is inevitable that once markets mature interest will die down. However, fierce competition between Nintendo and Sega,

the two leading forces in the market, is fuelling innovation in both hardware and software that has kept interest strong. By continually developing new technology and new games titles the two have been able to defy sceptics who say sooner or later.

"If there wasn't any evolution in hardware, the software available would inevitably become boring," says Mr Philip Ley, marketing director of Sega's drive to break Nin-

tendo's pre-eminence in the market has led it to be the first to introduce two of the latest state-of-the-art formats which are keeping sales surging. Sega was the first to intro-

duce more powerful 16-bit technology in its Mega Drive (known as Genesis in the US), which allows faster and more realistic games to be played than on the previous generation of 8-bit machines. It has also taken the lead in

introducing a system based on compact discs, which takes game-playing a significant leap forward by bringing increased information storage capacity, quality digital sound, stunning graphics and realistic motion video to the screen.

Amid much fanfare, Sega announced the launch of a CD-ROM attachment which can be connected to the Mega Drive to play games on CD rather than conventional car-tridges and demonstrated its ential on an enormous 750 q ft screen in New York's

Time Square. Nintendo, meanwhile, has announced that it will also be launching a CD-ROM system. Together with Sega's announcement, it also confirmed expectations that the future of video games lies with CD-ROM. "Games will undoubtedly move to CD-ROM," says Mr Bob Tomalski of What Video, an industry

magazine. The disc format provides greater speed and that is what ideo games fans want.

Another attraction of CDbased games is that because CDs are capable of storing a much larger amount of infor-mation, and thus detail, the quality of the visuals is much better than in cartridges.

Using CD-ROM also opens up the avenue to multi-media, the combination of digital quality sound, graphics, still photogra-phy and moving video, thus

taking game-playing onto another level of interactivity. In addition to graphics, the Sega CD-ROM games will use

Software using footage from well-known films such as Batman Returns which will involve the player in fights with the Penguin as played by Danny de Vito, is in the pipeline - as are music games that allow players to make their own music videos using film from the live concerts of popu-

lar bands. Sega has invested \$5m in Sega Multimedia Studio in Redwood, California, where it will produce not only computergenerated animation but also original movies for its interactive games.

It is working side by side with producer Steven Spielberg filming on the set of his next film to produce a game that will be released at the same time as the film.

Sega's aggressive move into

new technologies is essential for it to gain what market share it can from Nintendo and keep its rival on its toes. For consumers, the battle between the two giants which

keeps the search for quality games and newer and better technology going, should be good news. However, by moving into CD-ROM, Sega and Nintendo are treading on dangerous ter-ritory. There are already many computer games based on CD-ROM widely available,

most notably Commodore's Amiga games which already have a strong installed base in some countries and sales equivalent to Nintendo or Sega in the UK. Philips, meanwhile has intro-

duced a CD-based entertainment system and the wide variety of CD-based products available could create market confusion. As the technology improves

"you eventually get into the realms of virtual reality (VR)," says Mr Ley.

When that happens, although it may be difficult to imagine today, we may very well no longer be tapping away at games consoles but donning a VR helmet with sensor pad attached to our eyelids and temples to enjoy a virtual trip through space cities and fight intergalactic wars with our minds rather than our fingers.

Michiyo Nakamoto

FINANCIAL TIMES

COMPANIES & MARKETS

Friday November 20 1992



Lufthansa in profit but sees red ink

Lufthanea, the struggling German airline, yes-terday reported a profit for the third quarter but warned that it would revert to losses in the final three months of 1992. The company said that in September it made its first monthly profit this year. Page 18

NAB and subsidiaries fall

National Australia Bank (NAB), Australia's biggest and most profitable bank, reported a fall of 6.3 per cent in net profits for the year to the

end of September, Page 19 Yorkshire Bank, a subsidiary of National Australia Bank, reported a 40 per cent drop in pre-tax profit in the year to September 30. Page 24 Clydesdale Bank, the Glasgow-based subsid-iary of National Australia Bank, saw its pre-tax profits fall by £5m to £59m for the year to Sep-tember 30. Page 24

Another US airline puzzle

The question bouncing around Wall Street's junk bond desks, is "Just how bad is the financial situation at Northwest Airlines?" Analysts are trying to work out whether yet another US carrier is headed for the bankruptcy courts.

All change at Daiwa Securities

Dalwa Securities announced a net profit of zero for the first six months of 1982, cut its graduate intake by 40 per cent and launched a campaign for staff to "Do My Best" in encouraging investors to use the broker's services. The reforms reflect the upheaval in a securities industry which has begun to give up hopes for a rapid return to the free-spending days of the iate 1980s. Page 21

Haleyon days and

Mr Vladimir Horlunov, until this week the top oliman in Ukraine, had achieved a lifestyle few of his countrymen can Imagine; But Mr Horiu-nov was often absent from his office at Ukrnattokhim, travelling frequently to the UK. This week, those halcyon days ended, as Mr Leonid Kuchma, prime minister, disbanded Ukmaftokhim and fired its senior directors. Page 32

Interest rates depress latenbul

Dashed hopes on inflation and high real interest rates have given Turkish equities a misera-ble year, but if one thing can be said with confidence it is that they have probably never been cheaper. Back Page

AT&T plans finance float

AT&T, the US telecommunications company announced yesterday that it is planning to float 15 per cent of its equipment leasing and finance subsidiary; AT&T Capital, as part of a strategy to give the unit greater financial inde-pendence from the parent group. Page 26

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Volvo reports SKr707m loss in first nine months

OTHE FINANCIAL TIMES LIMITED 1992

VOLVO, the Swedish motor vehicle group which has substan-tial cross-shareholdings with Renault of France, reported a SKr707m (\$116m) loss after financial items for the first nine months of 1952.

Demand for cars and trucks in

key markets declined, more than offsetting the benefits of its rationalisation programme. The result compares with a SKr1.27bm profit for the same 1991 period.
Sales climbed to SKr58.8bn
from SKr55.5bn, aithough, excluding acquisitions and divest-

ments, they were down by 1 per cent. The operating loss climbed to SKr1.52bn from SKr1.25bn. In the third quarter, the group incurred a loss after financial items of SKr604m, compared with a SKr119m profit a year ago. The operating loss was marginally down at SKr683m from SKr697m,

thanks to reduced losses from the

company's car operations. Earlier this month Volvo announced plans to close two of its three Swedish car plants and shed 4,500 jobs as part of a con-tinuing rationalisation pro-gramme. The group says it has already cut annual costs by SKr4.3bn since 1990.

months, although only 228,900 vehicles were sold, compared with 238,200 a year ago.

The truck division also reported a loss for the period, although it was profitable in the first nine months of 1991. Truck sales were down to 35,500 from 38,400, continuing the trend of the last five quarters. The com-pany warned that increased demand in North America this year would not offset the overall downturn, mainly in Europe.

The group said Sweden's decision to float the krona yesterday would have a negative short-term impact on its result, because of forward contracts, but would provide a longer term boost to its

In contrast, Renault, the French state-owned car group, more than doubled pre-tax profits to FFr7.51bn (\$1.39bn) for the first nine months of 1992, up from FF129bn a year ago. The result was achieved despite a FF1478m charge for Renault's share of the Volvo locates.

Renault attributed the upswing to gains in market share by cars, lower financing charges and reduced losses at Mack, the group's US trucks business. Cars represented 84 per cent of group sales of FFr122.2bn - up 10.7 per

O&Y revised plan allows creditors to seize buildings

OLYMPIA & York, once the world's biggest property devel-oper, is likely to shrink to a modest-sized property manager dur-ing the next few months under an agreement hammered out

In return for an eight-week postponement of votes on a con-tentious debt-restructuring plan, owners, have agreed to allow creditors to seize collateral after January 15 and not to obstruct their efforts in the US courts.

Among the assets which are almost certain to be seized are First Canadian Place, O&Y's 72storey flagship in Toronto, and Scotia Plaza, a modern 68-storey building nearby.

A spokesman for one group of

creditors said that "by the middle of January, we should have our building unless someone wants to buy our debt". O&Y has already lost control of Canary Wharf in London's Docklands and some of its properties in New York, including 55 Water Street, the world's biggest office build-

The Reichmanns' latest humfliation came after fierce opposition to a debt-restructuring proposal presented by O&Y last month. The opposition was led by Cana-

claims secured by specific buildings, who were confident they would be better off saizing their collateral than agreeing to the

concessions proposed by O&Y. Under this week's agreement, expected to be approved by an Ontario court next Monday, O&Y must file a new restructuring plan for its 34 creditor groups by December 15, with votes to be lawyer for one group of creditors said "the revised plan will in effect be a liquidation".

Creditors cited several reasons for agreeing to go through with the votes rather than pressing for immediate liquidation. Most prefar that the whole process should take place under court supervi-sion. They also see advantages in a new Canadian bankruptcy act which takes effect at the end of this month.

The delay will also give O&Y an opportunity to conclude own-ership or management deals on some of its smaller buildings.

Negotiations on its 25 remaining.
US buildings are continuing.
Separately, Gulf Canada
Resources, an oil and gas producer which is 75 per cent owned by O&Y yesterday cancelled a C\$175m (US\$139m) equity issue "due to prevailing market and economic conditions".

BASF declines 45% in nine months and sees slower growth

By Christopher Parkee In Frankfurt

PRE-TAX profits at the German chemicals giant, BASF, tumbled 45 per cent to just over DMibn (\$600m) in the first nine months, according to Mr Jürgen Strube, group chairman.

Trends in important markets suggest that growth will become even slower, and that this pettern will continue into next year," he told a press conference

Confirming further job cuts of at least 2,000 next year, Mr Strube said that in October the group's average selling prices were 8 per cent lower than a year earlier. Volume sales were also starting to fall, and order books last month were 15 per cent down on October 1991.

The effects of the international recession and the more recent downturn in Germany showed up in a 2.5 per cent fall in group sales to DM34.2hm for the period under review. Pre-tax profits, down 25 per

cent in the first quarter, 37 per cent at the half-year, have now hit a 10-year low as a proportion

Problems facing the group in

the vehicle industry, highlighted yesterday in Daimler-Benz's fading profits.

Currency fluctuations, notably the appreciation of the D-Mark against the dollar, were having a marked effect, and worldwide surplus capacity was depressing prices, Mr Strube added. Government-imposed health spending cuts, expected next year, are also likely to hit the group's drugs business which is one of the few still showing satisfactory sales and sarnings.

The company also faces the prospect of massively increased costs to meet the requirements of environmental legislation either implemented or planned. Mr Strube, a regular and vigorous critic of Germany's environmen-tal policies, claimed these would cost the group DM700m in capital. spending and add DM400m a year to operating costs at its main base in Ludwigshafen alone.

Riforts to counter the downturn - sales of the US rayon fibre business and disposal of oil and gas operations and the Elastogram motor components works in Worms, plus job cuts - will be followed by more. These include closing unprofitable German oil fields and short-time working in potash plant hit by falling farm

Alice Rawsthorn on troubles at the theme park Euro Disney incurs loss but pays dividend

clouded by controversy ever since opening its lavish Euro Disneyland theme park in April, yesterday confirmed analysts'

gloomy predictions by announcing a loss for last year.

The results, the first annual figures to be published since Buro Disneyland's launch, reveal a loss of FFriesm (\$35m) on overall revenue of FFre-45bm for the year ended September, which includes nearly six months of the park's operation, against net profits of FFr248.7m in the previous ous year. The immediate outlook is little

Euro Disney warned of further

losses for this year.
Euro Disney hes long since lost its star status on the stock market and the investment communi ty's expectations of it are at a low. Its shares, which soured to a peak of FFr164 before the opening of the theme park, yesterday fall FPr5 to FPr68.

Analysts had been bracing themselves for far heavier losses. The news that Euro Disney plans to pay a dividend - albeit a token FFr1 - was well-received as was the announcement that it has reached agreement with Dis-ney, its US parent, to relax the terms of their financial arrange-

Dianey will waive its "manage-ment fee" of 3 per cent of total revenues for 1992 and 1998 thereby forfeiting FFr114.6m of the FF73.82bn park and hotels revenue in 1982 – and will post-pone repayments until Euro Dis-ney is profitable.

The cruz of Euro Disney's robbars is that attendance at

mobiems is that attendance at the park and hotels has been lower than expected. Euro Dis-ney, like its US parent, is notori-ously loath to disclose financial

However the park attracted 6.8m visitors between the opening and September 30. This suggests, as Mr John Forsgren, inance director, comesced, that it is on course for a total of 10.5m visitors in its first year of operation, rather than the initial target

Walt Disney improves by 29%

WALT DISNEY yesterday posted a 25 per cent improvement in fourth-quarter net income to \$223.7m, on revenues which rose 21 per cent to \$2.06bn, writes Karen Zagor in New York. A year earlier, Disney had net cornings of \$174.1m. For the full year, Disney had net income of \$816.7m, up from \$636.6m. in contrast to Euro Disney, operating income from Disney's domestic theme parks and resorts soured 44 per cent in the quarter to \$218.9m on revenues which rose



Balloon goes up over Euro Disneyland: but the results are no joke

73 per cent is also, according to Mr Forsgren, "several points" below expectations.

This shortfall is partly the product of the sluggish economic environment. Euro Disney did, after all, finalise its financial plans before its 1989 flotation in more clement conditions.

The change in the economic climate has also added FFr200m to Euro Disney's annualised interest bill, due to the rise in French real interest rates, and temporarily scuppered its plans to develop the land around the park.

However Euro Disney has also been affected by its failure to adapt the formula of its US theme parks to meet the needs of the European market. Mr Forsgren said it was attempting to address this issue. It has improved facilities for coaches (more popular in Europe than the US) and made its marketing more explicit to try to cut down on

Euro Disney is also changing its merchandise mix to include more classic Disney character items and adding more points-of-sale. Similarly it is trying to cut staff (the biggest area of variable

although we do expect to see some improvement in attendance" said Mr Forsgren. "As for

tions about that."

Lex. Page 16

" 2 Hov 89 . . 96"

costs) mainly by retraining cen-

tral employees to work in the

Meanwhile the economic cli-

mate has worsened. The currency

crisis has strengthened the franc.

notably against the pound and the lire, making it much more

expensive for the British and

Italians - respectively 20 per cent and 10 per cent of the park's

visitors - to go to Euro Disney-

when we will move into profit -

I do not want to make any projec-

"This will be a difficult year,



Daimler in reverse in third quarter

By Christopher Parket

THE sudden reversal of fortunes at Daimler-Benz, Germany's hig-gest company, showed up yester-day in an 8 per cent fall in net profits to DM1.27bn (\$790m) for the first nine months of this

Profits fell by half in the three months to the end of September. The downturn followed increases of 14 per cent in the first quarter and 18 per cent at the half-way mark and was attributed to "unexpected difficulties" in the

vehicles divisions. Markets had been prepared for the had news after an informal amnouncement last weekend that net earnings for the full year were likely to fall by almost a quarter to DM1.5bn. Traders said the results were not as had as expected and Daimler shares closed up DM6.30 at DM544 ln

Frankfurt. Sales in the nine months under review rose less than 2 per cent to D3170.18bn, with the US showing a relatively strong 11 per cent increase. The company said further developments in this largely on the recession and the value of the dollar against the

Mercedes-Benz, the vehicles business which produces more than two-thirds of group earnings, reported a 9 per cent increase in US car sales even though the market was stagnant. However, home market deliveries slumped 15 per cent, and in the rest of western Europe, only Britain, Spain and Portugal showed improvements.

Domestic commercial vehicles sales, which had improved by 8 per cent after the first six months, were down 4 per cent in the third quarter. Sales in the rest of western

Europe have fallen 7 per cent so far this year and worldwide deliveries are 4 per cent lower. ARG, the electrical and electronics division, was helped by a 60 per cent rise in rail systems business to produce an overall 8 per cent sales increase.

been hit by recession and defence spending cuts, reported a slight fall in sales to DM11bn, but expects the full year figure to reach DM18bn.

The Debis computer and financial services branch, by contrast, continued to expand. Total revenues rose 31 per cent in the review period to DM5.6bn Lex, Page 16; Details, Page 20

British Gas books £282m loss in quarter

By Deborah Hargreeves In London

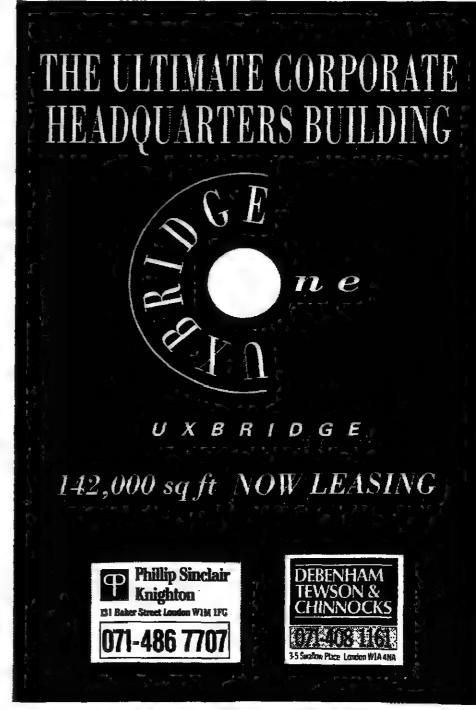
RRITISH GAS showed yesterday how far it is coming under pres-sure from increased competition and a cap on domestic gas prices when it reported a pre-tax loss of £282m (3432m) for the third quarter which was higher than many in the City of London had expec-ted. Mr Cedric Brown, British Gas chief executive, said he was disappointed with the results: "What they demonstrate is the squeeze we're in is continuing." In the same period last yes warmer-than-cormul weather had led to a pre-tax loss of £318m. The effects of colder weather this year have been more than offset by price controls beginning to and the rise of competition

in the industrial gas market. The company said that 42 per cent of the firm contract market for gas - about half of the entire industrial market - is now supplied by rivals. British Gas has been forced to lower its prices to domestic gas consumers twice by pressure from the regulator.

In the first nine months of the year, British Gas saw profits slip to \$533m from \$259m in the previous year. Analysis have now cuit their forecasts for the company's full-year earnings to a range of between £850m and £950m, compared with 21.2bn last year.

The company is looking to its exploration and production business for future growth although it has retreated from its goal of achieving 40 per cent of its profits from this division by 1999. The company's shares were lit-

tle changed by the results yesterday when they moved up slightly from 279p to 279.5p.



INTERNATIONAL COMPANIES AND FINANCE

Opposition to Sugar's bid for Amstrad grows

By Paul Taylor in London

THE controversial £113m (\$170.6m) bid by Mr Alan Sugar for the 65 per cent of Amstrad, the UK electronics consumer company, he does not already own faces growing opposition from small shareholders.

Mr Gideon Fiegel, founder of the Amstrad Shareholders Club ~ an informal committee of disgruntled shareholders who believe the 30p a share offer price for the electronics group is inadequate - claimed yesterday the club speaks for more than 25m shares", or about 4.3 per cent of Amstrad's

Mr Fiegel said he is hopeful that the club will be able to muster the 93.9m shares - a quarter of the shares Mr Sugar does not already own required to block the bid to take Amstrad private again.
On the basis of Amstrad's share register, he estimates that about 31,000 small

330m Amstrad shares. Institutional investors, each with less than a 3 per cent stake, are thought to control about 146m shares.

shareholders control roughly

shareholders' committee, which met earlier this week, has also appealed for institutional

The Amstrad board and Kleinwort Benson, its financial advisers, are preparing for what promises to be a stormy annual meeting in London on Tuesday and an extraordinary general meeting which has en called for December 10 to

discuss the bld. The board, which is precluded by takeover rules from advising shareholders on the bid because it has no non-executive directors, is expected to issue a letter to shareholders after the general meeting in an attempt to clarify what are seen as

closed 15p down at 183p. Evode's shares rose 19p to 91p. The conglomerate bought 3.3

second conditional on the saccess of the offer. Hanson, the Anglo-US couglomerate, which holds 8 per cent of Wassall, is to take up its rights. The right issue is structured in stock units of 150p each which convert into

Wassall is forecasting an increase of more than a 60 per cent in pre-tax profits, for the year ending December 31 and a final dividend of 1.7p.

operations helped Evode increase pre-tax profits from 23m to 23.8m for the half year to March 28. There was a retained loss of £1.1m after paying dividends. Lex. Page 16

Offer Value

(IL)

88,700,000,000

By Hugo Dixon and Roland Rudd III London

By Roland Rudd

Wassall

launches

£94.3m bid

for Evode

WASSALL, the miniconglomerate run by former Hanson executives, yes launched its biggest hostile bid to date with a £94.3m (\$142.39m) offer for Evode, the chemicals and plastics group. Mr Andrew Simon, Evode chairman, said he would fight the bid "tooth and nail" and arged his shareholders to

reject the offer.
Wassall's cash offer of 80p
per Evode share, compared with Wednesday's closing price of 72p, values the shares at £58.2m. Evode's shareholders have been offered share and cash-and-share alterna

The consignerate is offering 85 new convertible preference shares for every 100 Evode convertible preference shares. This values each Evode convertible preference share at 88.5p compared with Wednes-day's closing price of 75.5p, pricing all of Evode's prefer-ence shares at £36.1m. Wassali's shares yesterday

per cent of Evode from Scottish Amicable at 30p a share.
Wassall is financing its deal with a three-for-five rights issue at 1500 per share to raise £103m, net of underwriting commissions. It will be pay-able in two instalments, the

The North American plastics

Mercury helps C and W to 8% rise

CABLE and Wireless, the international telecommunications group, reported an 8 per cent increase in pre-tax profits for the six months to the end of September on the back of a strong performance by its UK subsidiary Mercury Communications.

Group profits rose to £378m. (\$570m) from £351m while turnover increased to £1.74bm from

Mercury's trading profit rose 36 per cent from £69m to £94m while turnover grew 29 per cent from £435m to £567m. This was largely because market share increased at the expense of its main rival

British Telecommunications. Lord Young, C and W chairman, also revealed yesterday that the group would be interested in establishing a "transborder Mercury" in mainland Europe if the European Commission opens up the region's largely monopolistic telecommunications market

Such a move could eventually account for investment on the same scale as C and W's £1.7bn investment in Mercury. Telephone prices in Europe are far higher than those in the UK, so you instinctively know there is a [business] case", said Lord Young

Mr Mike Harris, Mercury's chief executive, described Mercury's results as a "truly tremendous perfor

mance in a recession". tial market with the introduc-Mercury carried a daily average of 9.7m calls during the period, 4 52 per cent increase compared with the same period last year. At the end of September, Mercury had an order base of 897,000 lines, 39 per cent more than last year.

Mr Mike Harris, Mercury's chief executive, was bullish about the future following Mercury's alliance last week with BCE, the Canadian telecommunications group. He predicted that price com-

petition would continue to be vigorous but not to the same extent as last year when BT cut its international prices by 10 per cent. Mercury is also hoping to boost its share of the residen-

tion of "easy access", which will make it simpler for customers with BT lines to use Mercury's long-distance ser-

Other parts of C and W grew less strongly. Trading profits for the Asia and Pacific region. made up largely of Hong Kong Telecom, grew 5 per cent to

£251m from £240m. Mr Rod Olsen, finance director, said profits were reduced by the rise in the US dollar against sterling. He expects the recent devaluation of sterling to have a beneficial impact. Earnings per share increased 4 per cent to 18p from 17.3p and the dividend rose 12 per cent from 4.25p to 4.75p.

Audi plans

By David Waller

to shed 10%

of workforce

AUDI, the quality car division

of Volkswagen, yesterday became the latest in a line of

large German companies to

announce large-scale lay-offs in

response to rapidly deteriorat-

said that it was planning to reduce its workforce by 3,000-

ing business conditions. În a short statement, Audi

Third-quarter profit at Lufthansa

LUFTHANSA, the struggling German airline, yesterday reported a profit for the third quarter but warned that it would revert to losses in the final three months of

The company said that in September it made its first monthly profit this year, and that total pre-tax losses for the first nine months were DM262m (\$164m), down from a first-half loss of DM542m. meaning that it made a profit of DM280m in the third quar-

The improvement was less due to business fundamentals

airline announced that it would switch to a less conservative depreciation policy for its aircraft and it said yesterday that this was the main reason for the better

The airline said that it chieved a significant increase in passengers carried and a further reduction in the rate of cost increases during the third quarter. Sales for the nine months rose 4.7 per cent to around DM11bn while the number of passengers climbed sharply, by 14 per cent to

However, it warned that conditions in the industry contin-ued to be bad, with prices intense competition. Another

negative factor was the appre-ciation of the D-Mark. This had hit profits by DM254m in the nine months and by DM142m the third quarter

Lufthansa said that the figures gave no reason to relax the current campaign to cut costs in all areas of the business and that it was too early to say that the company had turned the profits the fourth quarter usually brought a loss, the company

Under the accounting change, Lufthansa will writedown aircraft over 12 years to a residual value of 15 per cent. As a result, the annual depreciation will fall from 9.5 to 7.1

Metallgesellschaft disappoints

By Unvid Walled

METALLGESELLSCHAFT, the German mining and industrial group, yesterday reported 1991-1992 pre-tax profits down by nearly a quarter and signalled its gloom about the future by saying that it is proposing a dividend cut from DM10 to DM8 per share.

Group profits for the year ended September sank by 28 per cent to DM245m (\$183.3m), the second consecutive year that the profits have fallen sharply against a background of falling metals prices. Last year profits sunk 35 per cent from DM483m in 1990, but the

ROTHSCHILD Bank, the

troubled Zurich affiliate of

N. M. Rothschild & Sons, has

sacked its auditors. KPMG,

The move follows a series of

misadventures at the bank in

the past decade, culminating

last summer in the arrest of its credit manager for fraud and a SFr250m (\$178.5m) capital

restructuring backed by the

Mr Adolf Lustenberger, the KPMG partner responsible for

the Rothschild Bank account,

Rothschild family.

Fides Peat.

Turnover rose by 20 per cent to more than DM20bn, the increase reflecting the company's purchase late last year of businesses from Stora of Sweden, mainly Buderus and Dynamit Nobel. Excluding these acquisitions, turnover rose by three per

Mr Heinz Schimmelbusch chief executive, blamed the downturn on a combination of factors which hit the metals businesses especially hard. These included falling prices, the adverse effect of currency movements and the costs of upgrading facilities to make them more friendly to the environment, he said. The figures imply a sharp

Rothschild Bank replaces KPMG

confirmed that the firm was

"in the process of being

Rothschild Bank decided at

its last board meeting that it

would replace KPMG with

Coopers & Lybrand, the firm which is carrying out an investigation into the bank's

Under Swiss banking law, a

bank must apply to the Swiss Federal Banking Commission

for permission to change

will hear evidence from both

the auditor and the bank

auditors, and the Commission

downturn in the second half of the year, since at the six month stage profits were flat at DM162m with the company expecting satisfactory figures for the full year despite Yesterday Mr Schimmelbusch said that

profits for the current year were likely to remain at around the same level as in 1991-90. He defended last year's acquisition from Stora, which

cost DML45bn. The businesses were performing extremely well and here was no way that this had put Metaligesellschaft under inancial strain: net indebtedness was nil, he said.

is likely to ask KPMG how it

could have failed to notice and

draw attention to some of the

Mr Lustenberger would not

A spokesman for the bank add last week that losses on

losns made improperly over a

period of several years to

companies associated with the

German-Canadian property

financiers, Mr Karsten von

Wersebe and Mr Wolfgang

ms at the bank.

4,000 people next year. This is about 10 per cent of the 37,500 people currently employed by the group. The move follows similar drastic measures from other car manufacturers, including Daimler-Benz which this week

announced plans to cut 40,000 jobs by the end of 1994, mainly in its Mercedes-Benz car subsidiary. Porsche, the sports car company, is cutting its workforce by almost a quarter. Audi blamed the move on the outlook for the economy. which would be much worse

next year. group said it was necessary to take these structural measures in order to remain competitive in international markets and to increase productivity further.

It said discussions over the way in which the jobs would be cut were under way. Factories in Ingolstadt and Neckarsulm would bear the brunt of the job losses.

Ericsson's nine-month sales slide

By Robert Taylor In Stockholm

ERICSSON, the Swedish telecommunications group, made a pre-tax profit of SKr63m (\$10m) for the third quarter of the year. This contrasts with a SKr268m loss for the same period of 1991 and a SKr442m pre-tax profit for the second quarter.

Sales rose slightly in the third quarter to SKr9.71bn from SKr9.57bn. For the nine

GİMA Gıda ve İntiyaç Maddeleri T.A.Ş. (Supermarkes/Department Store Chain)*

or otherwise indicate the name of the bidder.

Notice of Early Redemption

CBS INC., New York (the "Company")

000,000,00£

10 7/8% Notes due 1994 (the "Notes") (Common Code 1011367) Notice is hereby given in accordance with the Terms and Condition

of the Notes that the Company has elected to redeem all the outstanding Notes on December 20, 1992 (the Redemption Date) at

a price of 100 1/2% of the principal amount (the Redemption

Amount), plus interest due, as provided in the Terms and Conditions

Payment of the Redemption Amount, together with the interest due

will be made on or after the Redemption Date against presentation

and surrender of the Notes at the office of the Fiscal and Paying

Agent. Notes must be presented for payment together with all

unmatured Coupons. Interest will cease to accrue on the Bonds as

from December 20, 1992. Notes and Coupons will become void

unless presented for payment within a period of 2 years from the

Relevant Date as defined by the Terms and Conditions of the Notes.

of the Notes and the related Fiscal Agency Agreement.

Fiscal and Paying Agent: Swiss Bank Corporation,

For and on behalf of CBS Inc., New York

By: Swiss Bank Corporation, Zurich

November 20, 1992

Foreign Investment.

sales dropped by 6 per cent to SKr30.02bn. Ericseon blamed this on continuing low investment volumes in important markets like Spain and the divestment of its cable and telephone operations in Latin

on was strengthening its

ANNOUNCEMENT

The Republic of Turkey, Prime Ministry Public Participation Administration (PPA) offers for sale the shares of the following company

1. Information memoranda and specifications relating to the sale of the above company can be obtained from the Public Participation Administration for a fee of TL 1,000,000 (one million Turkish Liras). The bidders are required to deposit the price of the

specification to the account number of 507202 of the Public Participation Administration, in Tarkiye Halk Banksu A.S.

2. The tender offer shall be made in a sealed envelope and submitted to the below stated address. The sealed envelope must not bear

3. The tender offer and an irrevocable unconditional bank letter of guarantee with an unlimited maturity period amounting to at

4. The Republic of Turkey, Prime Ministry Public Participation Administration is not subject to the State Tender Law No. 2886

and reserves the right to decide whether or not to sell the shares and to extend the deadline of the tender, if deems necessary. 5. The sale of the shares to real persons and the legal entities domiciled abroad is subject to the existing laws and regulations of foreign capital, copies of which are obtainable from the Undersecretariat of Tressury and Foreign Trade, General Directorate of

Note: GIMA Grids we likelying Maddelici T.A.S. verse the following real coate and vehicles which it uses in its operations seven pieces of seal coase including two source in Bulgelievier-Autom (1588 sym) and Register-Autom (310 sym), a 20100 sym had with a depot in Macandity-Autom, a 201 sym and a 23332 sym had in Macandity-Autom, a 203 sym cold storage in Alexandity-Autom and a 2335 sym had in Konya as well as 29 tracks and wass, 3 buses and 7 passenges case.

Annlick Balvan 163, 06600 Balvanlikter-Andrew/Turkey "Kri. (98-4) 425 06 16 (2 Kana) Fac. (90-4) 425 79 74

least 6% of the minimum offer value as stated above, or any kind of deposit in the form of cash or commercial paper must be

Share Capital of the Company (TL)

19,000,000,000

Bakanlıklar, ANKARA branch and documentary proof of payment shall be attached to the sender offer.

*: PPA's 50,376 % shares and The Agricultural Sales Cooperatives Association's 43,672 % shares are subject to sale together.

submitted to PPA no later than January 18, 1993, by 6.00 PM Turkish mean time.

The company reported 22 per cent growth in order bookings for the nine months to SKr37.72bn. This was due mainly to a strong increase in public telecommunications and radio communication orders.

orders would make a full impact on net sales next year and he added that the forecast for the whole of 1992 of a low profit remained unchanged. Mr Ramqvist claimed that

independent supplier of tele communications systems". Yesterday, the company announced it was extending its partnership with Texas Instruments, the Dallas-based high

Percentage of Shares Subject

For Sale (%)

94,048

REPUBLIC OF TURKEY

PRIME MINISTRY

Value of

Shares (TL)

17,869,175,100

FLEMING FLAGSHIP FUND

Société d'Investimement à Capital Variable 45, rue des Seilles, L-2529 Howald, Lancabous R.C. Lancabourg B \$478 NOTICE TO SHAREHOLDERS

FFF-Finning International Band Fund
dividend of USEO.31 per share is payable on 26 November 1992 to shaushalden of cord at 18 November 1992. The shares will be quoted ex-dividend at from 19 swember 1992.

PFF-Frening Sterling Bond Fund
A dividend of 00.058 per stant is payable on 26 November 1992 to shareholdens of record at 18 November 1992. The shares will be quoted on dividend as from 19
November 1992.

PFF-Fleming United Kingdom Enterprise Fund A dividend of 10,023 per share is payable on 26 November 1992 to skarchelders of secord at 18 November 1992. The shares will be quoted an-dividend as from 19

Mornover 1952.

Shareholders may elect for their dividends to be paid into an account with Robert Floring & Co Limited, Luxemberry, and subsequently be ignorated automatically in the subscription for further shares.

Request for meetin of dividends must be made to the company or to Robert Floring & Co Limited, Luxembeury, in writing except in the case of beaser shareholders and lapanese shareholders where discubution of dividends is automatic.

Holders of registered shares who have not requested reinvestment of the dividend amount will be paid by cheque at their registered address. Dividend payments to registered shareholders of less thus USESO will be selevested in forther shares of the same class.

same class.

Holden of FFF-Ferning Eastern Opportunities Fand bosons almost sund coupon sumber 2 to Kredletbank SA Lunembourgooise, 43, boulevard Royal, L-2955 Lunembourg, and inform the bank where the amount of the dividend is to be paid. Holdens of FFF-Ferning International Bond Fund beaver shares must wend compon number 1 to Kredietbank SA Lunembourgeoise, 43, boulevard Royal, L-2955 Lunembourg, and inform the bank where the amount of the dividend is to be paid.

THE BOARD OF DERECTORS

it was resolved at the Amasal General Moving of the Shareholders, on 18 November 1992 that the following dividends should be pad:

FFF-Fundag Emisers Opportunities Fund
A dividend of USS0.39 per sheet is payable on 26 November 1992, record at 18 November 1992. The sheets will be quoted ex-dividend to the control of the

position as "a world-leading.

U.S. \$150,000,000

First Bank System, Inc.

Floating Rate Subordinated Capital Notes Due 1996

Interest Rate Interest Period 5%% per annum

20th November 1992 22nd February 1993

U.S. \$685,42

U.S. \$50,000 Note due

22nd February 1993

Credit Suisse Pirst Boston Limited



BANK OF BOSTON CORPORATION Subordinated

Floating Rate Notes Due 2001

Interest Period

5% per annum 20th November 1992 22nd February 1993

U.S. \$652.78

Interest Amount per U.S. \$50,000 Note due 22nd February 1993

Credit Suisse First Boston Limited



Floating Rate Notes due 1996 In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 17th February, 1993 has been fosed at 7.50738% per annum. The interest accraing for such three month period will be £189.28 per £10,000 Bearer Note, and £1,892.17 per £100,000 Bearer Note, on 17th February, 1993 against presentation of Compon No. 3.

NOTICE
BANK OF QUEENSLAND LIMITED
USS12,90,800 MULTIPLE
OFTION FACILITY AGREEMENT
DATED SEFTEMBER 22, 1992 vember 16, 1992, notice is beceby given that for the six mouth interest period from Nevember 16, 1992 to May 17, 1993, the Certificate will carry an 1993, the Certificate was 1993, the Certificate was Rate of 4,3375% per annum.

Barchys Bank PLC, Hong Kong As Agent

Union Bank of Switz London Branch Agent Bunk 17th November, 1992



Chails - Do You Look Before You Leap?

Stolzenberg, would reach around SFr220m. maltachart

Maltasport, a company operating in the field of business communication in sport and holder of the sole sponsorship, promotion ining rights for the

is seeking

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If you can guarantee organizational ability, flexibility and an effective coverage of the above areas, please send a written report to:

Write to Box A647. Financial Times. One Southwark Bridge. London SE1 9HL

To the Holders of

SHEARSON LEHIMAN CMD. INC.

Series F, Class F-1 Floating Rate Bonds Due February 20, 2018

Pursuant to the Indenture dated as of February 1, 1985 between Shearson Lebman CMO, Inc. as Issuer and Texas Commerce Bank as Trustee, notice is hereby given that the interest rate applicable to the above Bonds for the interest period November 20, 1992 through February 19, 1993 as determined in accordance with the applicable provisions of the Indenture, is 4.5625% per annum. Amount of interest payable is \$50.341474914 per \$10,000 principal amount.

SREARSON LEHMAN CMO. INC.

US\$40,000,000 TUNG HO STEEL ENTERPRISE CORPORATION 4 per cent. Bonds due 2001

(the "Bonds") NOTICE IS HERESY GIVEN to the Holders of the outstanding Bonds that the Company has announced a bonus share issue of 45,900,000 shares with a record date of November 20, 1992. In accordance with the provisions of the Indenture constituting the Bonds the Conversion Price has been adjusted from NT\$62.41 to NT\$54.16 per share effective November 20, 1992.

Tung Ho Steel Enterprise Corporation November 20, 1992

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ANCIAL BAY

INTERNATIONAL COMPANIES AND FINANCE

Japanese trading companies to cut top salaries

By Charles Leadbeater in Tokyo

EXECUTIVES at some of ber on a 3.3 per cent fall in • Sumitomo reported a 33 per Japan's leading trading companies are facing salary cuts of profits for the first half of the financial year.

The downturn in the domestic economy was the main reason for the falls in pre-tax prof-its which ranged from 25.6 per cent at Mitsubishi and 33.7 per

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of working

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LECT OF

All the trading houses suffered large falls in the value of month. their securities investments

fell by more than a quarter to rose by 8.9 per cent but chemi-Y31bn (\$249m) for the six cals fell by 10.7 per cent and months to the end of Septemmachinery by 8.3 per cent. sales to Y7,502bn.

The deterioration in Mitsubicent. That was the main factor behind a 32 per cent fall operating profits to Y35bn. Earnings per share were Y8.11, down from Y14.14 a year earlier.

The Mitsubishi board yesterday decided to cut top executive salaries by an average of 10 per cent from the end of this

The decline in Mitsubishi's held by special trusts. The sales was most pronounced in houses' finances are a broad reflection of the state of the Japanese economy as well as cent fall in sales which account Japan where the economic its trade flows.

for about 46 per cent of the Mitsubishi's pre-tax profits

for about 46 per cent of the Mitsubishi's pre-tax profits

for about 46 per cent of the Mitsubishi's pre-tax profits

for about 46 per cent of the group's total sales. Fuel sales

on securities holdings rose

reporting an 11.5 per cent

cent fall in pre-tax profits to Y23bn on sales of Y8,596bn, between 5 per cent and 10 per cent after their companies yes-terday reported sharp falls in costs, which were up by 7 per their companies yes a continued rise in operating to the first costs, which were up by 7 per their costs, which were up by 7 per the group's operating profits The group's operating profits were almost halved to YIShn because, despite the fall in

sales, its general and administrative expenses rose by 7 per cent mainly due to higher labour coata. Machinery sales were 3.3 per cent up, but sales of metal and steel fell 22 per cent, while

chemicals and fuel were 9.5 per cent down and textiles 9.2 per Sumitomo sharply increased its provisions for doubtful

fall in sales to Y8,283bn. • Itochu, formerly C. Itoh, is cutting executive salaries by receivables from Y189m to between 5 per cent and 10 per

from Y769m last year to increase in first half pre-tax Y1.2bn, reflecting the slump in profits to Y22bn on a 9.1 per cent decline in sales to Income from the sales of Y9,201bn.

The profit increase was mainly due to increased dividends from foreign subsidiaries and non-operating financial

Sales in the metals division fell by 23 per cent as the com-pany cut back on gold trading. Itochu said it had made an appraisal loss of about Y90bn on its securities investments. worth about 30 per cent of its outstanding securities invest-

ments. Nissho Iwai's pre-tax profits fell by 15.7 per cent to Y8bn on a 5.5 per cent drop in sales to Y5,198bn. Nissho Iwai said it made an appraisal loss of about Y20hn on its securities holdings which are worth

Sony down 61% on poor domestic sales

SONY, the leading Japanese consumer electronics group, yesterday confirmed the sharp downturn in domestic con-sumer demand with a 61 per-cent fall in interim taxable profits.
And Pioneer Blectronic, the

announced poor interim earnings, posting a 44 per cent drop

in pre-tax profits.
Sony's consolidated taxable profits for the first half to September plunged to Y38bn (\$309m) from the previous year's Y97.5bn. The announcements follow other leading Japanese electronics companies, which have also reported sharp profit falls due to sluggish trading. Matsushita, the largest

Sony's sales were boosted by a rise in entertainment revenue, and advanced 4.8 per cent to Y1,900.1bn. Operating profits however fell 39.5 per cent to Y64bn due to foreign exchange losses, and net profits fell 60.2 per cent to Y17.9bn.

Electronics equipment sales increased 2 per cent to Y1,516.5bn. Vidao equipment sales were hart by market sat-uration, falling 3.8 per cent to Y437.3bn, while audio equipsales rose 7.6 per cent to Y1,439bn, supported by to a 12.5 per cent rise in the US. European sales advanced 4.8 per cent, because of the strong D-Mark

cent is electronics equipment, fell 2 per cent to Y851.6bn. Sony said it wanted to reduce the level to Y800bn by the end of the fiscal year to March through a cut in production. First-half capital spending was curbed by 41 per cent to Y137.6bn, while research and development spending rose. 2

per cent to Y117.8bn. On a non-consolidated basis, Sony saw a 0.8 per cent fall in pre-tax profits to Y36.6bn on a 3.7 per cent decline in sales to Y959.2bn. The company, which fall into the red on the operat-

due to aggressive cost cutting. Uncertainty over a recovery in the domestic market forced Sony to revise down previous forecasts for the 12 months to

aged to post a profit of Y11.7bn

the Tokyo stock market.

securities fell by Y1.6bn to

Y3.9bn, while cash on deposit

Mitsui's pre-tax profits fell

by 21.4 per cent to Y25bn on a

7.5 per cent fall in sales to Y7,712bn. Operating profits

were 24 per cent down at

• Marubeni blamed the appre-

ciation of the yen against the

US dollar for an erosion of its

profit margins on its foreign trade related businesses. Its

pre-tax profits fell by 32.6 per

cent to Y15bn on a 4.5 per cent

was cut by Y410m to Y934m.

tax profits fell to Y10.8bn due to poor sales of audio-visual equipment and karacke systems. Sales fell 2.7 per cent to Y205.5hn, with domestic sales declining 12.8 per cent. After-tax profits tumbled 37.9 per cent to Y6.6hn. Pioneer expects annual pre-tax profits to fell 34.1 per cent to Y71.8hm. to fall 34.1 per cent to Y21.8bn

to clear their accounts.

tium's banks, which have raised over Rp150bn to support the operation, have privately said they are participating only under pressure from Bank Indonesia, the central bank.

Last week, the Soeryadjayas sold 40m Astra shares for \$197m. Bankers say they may have to relinquish much of their remaining stake, valued at over \$500m, to cover the bank's debts, over half of which are owed by companies in which the Soeryadjayas

Astra's share price closed

By Emiko Terazono in Tokyo profits earlier this week. cent to Y461bn, while overseas

group in the industry, reported a 65.6 per cent fall in pre-tax

Malaysian

ahead 5.5%

MALAYSIA Airlines (MAS),

M\$158.46m (US\$61.2m) from

M\$145.68m a year earlier. Turnover increased to

M\$1.84bn from M\$1.78bn.

carrier

By Kleren Code in Kuala Lumpur

And Pioneer Electronic, the audio equipment maker, 17.9 per cent to Y383.6bn, thanks to the group's box office hits. Revenues from films and videos rose 40:4 per cent, due to its film Hook, which brought in \$250m, while A League of Their Own, star-ring Madonna, netted \$104m.

Inventories, of which 85 per

Domestic sales fell 2.9 per ing level lest fiscal year, man-

March. Consolidated sales are expected to rise 3 per cent to Y3,950bn, while operating profits are projected to fall 20 per cent to Y133bn. The group's net income is forecast to fall 71 per cent to Y35bn. Meanwhile, Pioneer said pre-

on a 3.5 per cent drop in sales to Y405.5bn.

Westpac tumbles to record loss

By Kevin Brown in Sydney

after abnormal items for the

the country's national carrier, has amounced a 5.5 per cent rise in pre-tax profits for the first half to September 30. Taxable profits rose to The result contrasted sharply with a A\$675m net profit announced by the more tion revealed a net loss of

In the year to March 1991, MAS registered pre-tax profits of M\$206m and M\$120m in A\$579m.
Westpac reported net profits 1991-92. But these figures included funds raised from sircraft sales. The group did not reveal what percentage of interim profits came from these sales.

Rarlier this year, MAS forecast taxable profits for the cur-rent year of M\$372m. Airline analysts say MAS has benefit-ted from a 20 per cent rise in domestic air fares approved by the government in June. But they say that, despite the six-month rise in profits, the fullyear profit projection is

unlikely to be met. Last month, a fire at Kuala Lampur's main airport caused traffic disruption for more than two weeks. The fire came during the holiday season, and analysts say that it out MAS

MAS is in the middle of what is one of the global aviation industry's higgest expansion programmes. In the course of its present five-year plan — 1991-92 to 1996-97 — MAS has orders for 72 aircraft costing a total of M\$10.6bn. Earlier this month MAS launched Malaysia's biggest rights issue yet to raise M\$1.75bn in a one-for-one offering, which MAS said was offering, which MAS said was stake in the Australia and New fall in profits to A\$11m, caused oversubscribed by 3.9 per cent. Zealand Banking Group (ANZ). mainly by an increased charge

dividend from 12 cents to 6

ment was flat at Y452.4bn.

WESTPAC Banking Corporation yesterday announced net losses of A\$1.56bn (US\$1.07bn) year to the end of September, a record for Australia's four national trading banks.

conservatively managed National Australia Bank. Bar-lier this week, Australia and New Zealand Banking Corpora-

but the return to profitability was swamped by the bank's first-half loss of A\$1.66bn, which followed a A\$2.65bn write-off against bad loans. The bank said second-half net profits were A\$268m before abnormal losses of A\$106m relating to US tax, a A\$51m pension fund writedown, and a

A\$7m writedown of its 6.2 per cent shareholding in the ANZ The directors cut the final

cents, making a total of 18 cents a share, compared with 24 cents. The board maintained full franking, but said future increases in dividends would

depend on performance.

The result ends a year during which five directors resigned and the bank was given six months to improve performance by the AMP Society, its biggest shareholder.

Westpac strengthened its balance sheet after the first half through a A\$1.2bn fully underwritten rights issue, but was embarrassed when share-holder scepticism left the issue Mr Frank Conroy, managing

director, acknowledged that the bank would be vulnerable to a takeover if the federal government relaxed its ban on mergers between Australia's big six financial institutions. Mr Conroy said shareholders

were likely to be "not very happy" with the result. How-ever, he said there was "some evidence" that the bank's profitability was starting to

Profitability before tax, bad debte and abnormal items had bem stable for 18 months at an annualised level of about A\$1.8bn. The capital ratio, which reflects balance sheet strength, had improved from 8.4 per cent to 9.7 per cent fol-lowing the rights issue. And problem assets had fallen to A\$7.6bn from A\$8.2bn before

specific provisions.

Taken together...we have the foundation from which to recover our financial performance over time, and reposition the bank to its rightful place in the market," Mr Conroy said.

e said it inte reinforce the recovery in profitability by cutting costs and increasing revenue by A\$300m by next September; cutting its expense to income ratio from 70 per cent to 58 per cent over three years; and reducing its corporate lending assets by A\$10bn by 1995.

Westpac shares closed 3 cents higher on the Australian Stock Exchange at A\$2.65, still 35 cents below the offer price for the recent rights issue.

Depositors leave Bank Summa

By William Keeling in Jakaria

BANK Summs, the troubled Indonesian bank which was suspended from clearing operations last week with bad debts of over Rp1,000bn (\$487m), re-opened yesterday for small-scale depositors to

make withdrawals. Under a rescue plan supported by a consortium of about 17 private banks, customers with deposits of up to Rp10m were allowed to withdraw their savings. From dawn, queues were reported at many of its more than 200 branches as thousands decided

Bank Summa has about 150.000 depositors, of which up to 90 per cent may qualify

for the rescue package. Executives of the consor-

Dr Adrianus Moov, central bank governor, said on Monday that no central bank funds would be made available to rescue Bank Summa. He noted that, while the rescue package would assist small-scale depositors, the withdrawal of their funds would make a restructaring of Bank Summa more

Bank Summa is owned by the Soeryadjaya family, who are also majority shareholders in Astra International, Indon-

hold an interest.

per cent for the week and 40 per cent since mid-year.

Abnormal items behind 6.3% profits fall at NAB

By Kevin Brown

NATIONAL Australia Bank (NAB), Australia's biggest and most profitable bank, yester-day reported a fall of 6.8 per cent in net profits to A\$675m (US\$454m) after abnormal items for the year to the end of September.

However, the bank said not profit before abnormals increased by 11 per cent to A\$802m. The abnormal loss of A\$127m was caused entirely by a write-down in the carrying value of the NAB's 4.9 per cent

"the story of a black ink bank". He said the result was "satisfactory" in the light of "difficult" trading conditions In Australia and the UK.

The result was achieved in spite of a 33.5 per cent fall to A\$189m in the contribution from NAB's UK and Irish division, which includes the Ciydesdale, Northern, Yorkshire and National Irish banks. The sharpest reverse was incurred by Yorkshire Bank, which suffered a 33 per cent

Mr Don Argus, managing for bad and doubtful debts. director, said the result was The Australian operations increased their contribution to group profits by 9.7 per cent to A\$588m. New Zealand operations, excluding the recently acquired Bank of New Zealand, contributed A\$9m, compared with a loss of A\$9m

in the previous year.

Mr Argus said the main factors behind the improvement were a 5 per cent fall in provisions against bad and doubtful debts to A\$908m, and a 1 per cent increase in net interest income to A\$3.6bn. Almost half the bad debt charge related to the UK and Ireland.

He said there were signs of modest recovery in Australia. but the outlook for growth remained moderate, and uncertainties still surrounded the property market and the level of business confidence.

This would sustain strong pressure on margins in the housing and retail deposit market, the backbone of NAB's profitable performance.

Mr Argus said UK economic activity was expected to be weak in 1993, but lower operat-ing costs and charges for bad debts would provide a base for See UK Companies

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TO THE HOLDERS

Wells Fargo & Company

US\$250,000,000 Floating rate subordinated notes due 1997

In accordance with the provisions of the notes, notice is hereby given that for the interest period 20 November 1992 to 22 February 1993 the notes will carry an interest rate of 5.25% per annum, Interest payable on the relevant interest payment date 22 February 1993 will amount to US\$137.08 per US\$10,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

Home Shopping Network, Inc.'s 5½% Convertible Subordinated Debentures

NOTICE OF DIVIDEND

NUTICE IS HEREBY GIVEN pursuant, to Section 120% of that certain Indenture dated as of April 22, 1987 (the "Indenture") between Home Shopping Network, Inc. ("HSN") and Bankers Trust Company, as Trustee, (the "Trustee"), pursuant to which HSN issued he 525 Convertible Subordinated Debastures doe Awril 25, 3000 (4). baned ha 5% Convertible Subordinated Delientures due April 22, 2002 (the "Delientures"), that November 27, 1992 (the "Record Date for the pre-rate distribution of all of the capital stock of Silver King Communications, Inc., a Delaware curporation and wholly-coned subsidiary of RNN, to holders of HSN's Common Stock, \$.01 par value, and Class B Common Stock, \$.01 par value, and the conversion price for Delientures will be adjusted as of the Record Date to reflect the Distribution price will be mailed to recordholders of Debentures following the Record Date.

HOME SHOPPING NETWORK, INC Dated: November 20, 1992

of the holders of the

STÁTNÍ BANKA ČESKOSLOVENSKÁ Prague, Czech and Slovak Federal Repub

> NOTICE OF A MEETING U.S.\$200,000,000 3 PER CENT. NOTES DUE 1994

of the Bank (the "Noteholders" and the "Notes" respectively)

NOTICE IS HEREBY GIVEN to the holders of the Notes in both bearer and registered form that a Meeting of the Noteholders convened by the Bank will be held at the offices of Nomura International pic, 1, St Martin's-la-Grand, London EC1A ANP on Monday, 14th Decamber, 1992 at 3 p.m. (London time) for the purpose of considering and, if thought fit, passing the following Resolution which will be proposed as an Extraordinary Resolution in accordance with the provisions of the Fiscal, Registrer and Transfer Agency Agreement dated 29th November, 1931 (the "Agency Agreement") made between the Bank, Citbank, N.A. (the "Fiscal Agent") and the other agents named therein, pursuant to which the Notes were issued.

EXTRAORDINARY RESOLUTION

"THAT this Meeting of the holders of those of the U.S.\$200,000,000 9 per cent. Notes due 1894 of Státní Banks Cesicoslovenská (the "Notes" and the "Bank" respectively) hereby:

(1) assents, conditionally as specified below, to the assumption by the Cesch Republic and the Slovak Republic (the "successore"), by deed poll (the "Deed Poll") in or substantially in the form contained in Schedule 5 to the Explanatory Statement (as defined below), of Itability, jointly and severally with each other and with the Bank, for the due and punctual peyment of the principal of and interest on the Notes and the performance of the obligations imposed on the Bank under the Notes and the Coupons appartaining to the Notes in bearer form (the "Coupons"), as modified by sub-paragraph (3) below;

(2) assents, conditionally as specified below, to the release of the Bank from its liability in respect of the Notes and the Coupons auch release to the release of the Bank are time after. But in no event

the Coupons, such release to take affect upon the dissolution of the Bank at any time after, but in no event earlier than, the execution by the successors of the Deed Poll as legal, valid and binding obligations of the

earner trait, the secondary of the Notes (as successors; assents, conditionally as specified below, to the modifications of the Terms and Conditions of the Notes (as printed on the reverse thereof and in Part III of Schedule 2 toths Agency Agreement) in the manner envisaged in the Dend Foll: and senctions, conditionally as specified below, every abrogation, modification, compromise or arrangement if senctions, conditionally as specified below, every abrogation, modification, compromise or arrangement if

(4) senctions, conditionally as specified below, every abrogation, modification, compromise or arrangement in respect of the rights of the Noteholders and the holders of the Coupons against the Benk and the successors involved in or resulting from the operation of the preceding sub-paragraphs of this Resolution. The assumption referred to in sub-paragraph (1) above is conditional upon the successors having first obtained all necessary governmental and regulatory approvals and consents necessary for the assumption of the obligations and liabilities of a principal debtor under the Notes and the Coupons. The Resolution is conditional upon the delivery to Citibent, N.A. in London of legal opinions addressed to the Noteholders in or substantially in the form set out in Schedule 6 to the Explanatory Statement dated 20th November, 1992 prepared by the Benk [the Statement Statem

The modifications specified in the Extraordinary Resolution are required to enable the Notes to remain putstanding, as obligations of the successors, in the event of the dissolution of the Bank following the division of the Czech and Slovak Federal Republic on 1st January, 1993.

the Crech and Stover receive reproduct of 1st January, 1335.
Full details of the beckground to, and the reasons for, the proposed modifications and the Extraordinary
Resolution are contained in the Explanatory Statement referred to in the Extraordinary Resolution, copies of which
are available for collection by Noteholders at the specified offices of the Paying Agents and the Register set ou

below.

The Bank considers that the proposed modifications contained in the Extraordinary Resolution set out above are fair and reasonable in the circumstances and, secondingly, the Bank recommends all Noteholders to vote in favour of the Extraordinary Resolution.

In addition to the proposal to be put to Noteholders set out above, the Bank has offered to purchase any outstanding Notes prior to the date of the Meeting. The terms of the Bank's purchase offer are set out in the Notice

in addition to the proposes to be put to receive the Meeting. The terms of the Bank's purchase offer are set out in the Notice of Furchase Offer below.

The strantion of Noteholders is perticularly drawn to the quorum required for the Meeting and for an edjourned Meeting which is set out in paragraph 2 of "Voting and Quorum" below,

Copies of the Agency Agreement (including the Terms and Conditions of the Notes referred to in the Extraordinary Resolution set out above) and of certain other relevant documents will be available for inspection by Noteholders at the specified offices of the Paying Agents and the Registrar set out below.

VOTING AND QUORUM

(a) Bearer Notes

A holder of one or more Notes in bearer form ("Bearer Notes") wishing to attend and vots at the Meeting in person must produce at the Meeting either the Bearer Note(s), or valid voting certificate(s) issued by a Paying Agent relative to the Bearer Note(s), in respect of which he wishes to vote.

A holder of one or more Bearer Notes not wishing to attend and vote at the Meeting in person may either deliver his Bearer Note(s) or voting certificate(s) to the person whom he wishes to attend on his behalf or give a voting instruction (on a voting instruction form obtainable from the specified offices of the Paying Agents and the Registrar set out below) instructing a Paying Agent to appoint a proxy to attend and vote at the Meeting in accordance with his fortructions.

Bearer Notes may be deposited with any Paying Agent or (to the satisfaction of such Paying Agent) held to

Bearer Notes may be deposited with any Paying Agent or (to the satisfaction of such Paying Agent) held to Bearer Notes may be deposited with any Paying Agent or to the satisfaction of such Paying Agent) held to the order or under its control by Euroclear or Cedel or any other person approved by such Paying Agent, for the purpose of obtaining voting certificates or, until the time being 48 hours before the time appointed for holding the Meeting (or, if applicable, any adjourned such Meeting), but not thereafter, giving voting instructions in respect of the relative Meeting. Any Bearer Note(s) so deposited or held will be released at the conclusion of the Meeting (or, if applicable, any adjourned such Meeting) or upon surrender of the voting contificate(s) or, not less than 48 hours before the time for which the Meeting (or, if applicable, any adjourned such meeting) is convened, the voting instruction receipt(s) issued in respect thereof.

not less than 48 hours before the time for which the Meeting (or, if applicable, any adjourned such meeting) is convered, the voting instruction receipt(s) issued in respect thereof.

(b) Registered Notes

A holder of one of more Notes in registered form ("Registered Notes") wishing to attend and vote at the Meeting in person may do so whether or not he produces at the Registing the Registered Notes(a) of which he is the registered holder.

A holder of Registered Notes not wishing to attend and vote at the Meeting in person may by a form of proxy jobtainable from the specified offices of the Paying Agents and the Register set out below) signed by the holder or, in the case of a corporation, esseuted under its common seal or signed on its behalf by an attorney or a duly authorised officer of the corporation, appoint any person as a proxy to act on his or its behalf in connection with the Meeting (or, if applicable, any adjourned such Meeting). To be valid a form of proxy (togother with the power of stoomey (if any) or other authority under which it was executed or a notarially serviced accorporation proxy in the proxy of the proxy (or applicable, any adjourned such Meeting). To be valid a form of proxy (togother with the power of stoomey (if any) or other authority under which it was executed or a notarially serviced accorporation by the proxy of the proxy (agent (being the piace approved by the Fiscal Agent for this purpose) not less then 24 hours before the time appointed for holding the Meeting (or, if applicable, any adjourned such Meeting).

Any holder of Registered Notes which is a corporation may by resolution of its directors or other governing body authorise any person to act as its representative ferreinafter called a "representative") in connection with the Meeting (or, if applicable, any adjourned such Meeting).

The quorum required at the Meeting is one or more personal present holding Notes or voting cartificates or representatives and holding or representative whatever the principal amount of the

ioteholders whose Notes are held by Eurocieer or Cadel should contact the following for further in Luroclear: Custody Operations Department (telephone Brussels (322) 5191211, telex 61025) Sciel: Corporate Action Department (telephone Luxembourg (352) 448 621, telex 2791).

NOTICE OF PURCHASE OFFER NOTICE IS HEREBY GIVEN that the Bank will purchase any or all of the principal amount now outstanding of the Notes presented (in the manner specified below) during the period from and including 20th November, 1992 until no later than 12.00 midday (London time) on Friday, 11th December, 1992. Payment for Notes so presented will be made by the Bank on 18th December, 1992 at a price of 100 per cent. of their principal amount plus interest accrued to that existing the times.

The Bank's offer to purchase Notes is subject to the condition that Notes in bearer form must be presented

The Bank's offer to purchase Notes is subject to the condition that Notes in bearer form must be presented together with all interest coupons maturing after 18th December, 1992. Holders of Notes presented for purchase will not be entitled to attend or vote at the Meeting to be held on 14th December, 1992 (and any adjournment thereof) convened by the Notice set out above (the "December Meeting").

The Bank has prepared an Explanatory Statement in connection with the December Meeting which contains, and refers to, editional information in relation to the Bank, the actions proposed at the December Meeting and the reasons for those actions. Such information may be relevant to Notaholders in deciding whether or not to accept the Bank's offer contained herein. Such information is available upon request at the specified office of any of the

The sank's offer contained nerein, such importation is avairable upon request at the specified office of any of the Payling Agents and the Registrar for the Notes set out below.

The holder of a Bearer Note wishing to accept this purchase offer should complete and deliver to the specified office of any Payling Agent, not later than 12.00 midday (London time) on Friday, 11th December, 1992, an Acceptance Form in the form obtainable from any Payling Agent together with the relevant Note and all unmatured

coupons appertaining thereto.

In the case of a Note held in Euroclear or Cadel, the Noteholder may make arrangements with the relevant Paying Agent and Euroclear or, as the case may be, Cadel for the relevant Note to be delivered through the relevant clearing system to the order or satisfaction of the Paying Agent.

The registered holder(s) of a Registered Note wishing to accept this purchase offer should complete and deliver to the specified office of the Registerar, not later than 12.00 midday (London time) on Friday, 11th December, 1992, an Acceptance Form in the form obtainable from any Paying Agent or the Registrar together with the relevant

An Acceptance Form, once delivered, shall not be revocable without the consent of the Bank.

An Acceptance Form, once delivered, shall not be revocable without the consent of the Bank.

Terms used in this Notice and not otherwise defined have the meanings ascribed to them in the Notes.

The specified offices of the Paying Agents and the Registrar are set out below.

Any questions with regard to this Notice should be directed to Issuer Services at Citibank, N.A. in London Tel: (44-71) 234 5224; Facsimile: (44-71) 234 5278.

FISCAL AND PRINCIPAL PAYING AGENT Citibenk, N.A., Citibenk House, 336 Strand,

Citibank, N.A.,

OTHER PAYING AGENTS Citibank (Luxembourg) S.A. 10 Avenue Marin-Theriss,

Citibank, N.A., 5th Floor, 111 Wall Street, New York, N.Y. 10043

Bahnhofstrassa 63

These Notices are given by: STÁTNÍ BANKA ČESKOSLOVENSKÁ, Na prikopě 28, 110 03 Prague 1

CIVALSUMITED Year \$,000,000,000 louting Rate Notes due 1994 Interest Rate 3.94% p.s. Interest Period November 20, 1882 to May 20, 1983. Interest Psysbie per Yen 1,000,000 Note Yen 19,809. *November 20, 1992, Landon* By Citibani, M.A., (sever Services), Agent Beni

NISSAN CAPITAL OF AMERICA, INC. (reciporated with limited labelity in the State of Delenere) ¥4,000,000,000 FIXED/FLOATING

RATE NOTES DUE 1996 Notice is hereby given that the Rate of Interest has been fixed at 3.60% and that the interest payable on the relevant Interest Payment Date May 20, 1993 against Coupon No. 2 in respect of $\pm 10,000,000$ nominal of the Notes will be $\pm 181,000$.

November 20, 1992 London By: Citibank, N.A. (Issuer Services), Agent Bank CITIBANCO

AT&T to float 15% of its leasing and finance unit

By Patrick Harverson in New York

AT&T, the US telecommunications company, announced yesterday that it was planning to float 15 per cent of AT&T Capital, its equipment leasing and finance subsidiary, as part of a broader strategy to give the unit greater financial independence

from the parent group.

A new subsidiary, which will keep the name AT&T Capital, will be established to take over most of the unit's \$7bn in assets, although it's leverage lease and project finance assets will remain with AT&T for tax reasons. A public stock offering of about 15 per cent of the new unit is planned for next vear, depending on market

DRJ.I. Computer's share price

rose \$2% to \$39 at mid-day yes-

computer company reported

what one Wall Street analyst

called truly amazing third-

The Texas-based PC com-

pany, which sells computers by

mail order and over the phone.

reported that sales shot up 149

terday, when the US person

By Louise Kehoe

quarter results.

which have been under discussion for several months, were designed to let AT&T concentrate more on its core businesses of communications and computing, yet still retain a substantial interest in AT&T Capital. The unit reported revenues of \$1bn last year (out of the total \$63bn reported by AT&T), and has 600,000 customer accounts and 2,400 employees, making it one of the largest leasing and finance companies in the US.

AT&T said that the partial spin-off of the subsidiary would also give the telecommunications company greater financing flexibility because future debt issued by the new unit would not be supported by AT&T. However, it would continue to guarantee the unit's onditions. current outstanding debt,
AT&T said the changes, which included \$2.71bn

Dell Computer surges 120%

third quarter last year.

cents a share, up 120 per cent from \$13m, or 35 cents in the

This marks the third consec

utive quarter in which Dell's

revenues have increased by

over 100 per cent. "We are con-

tinuing to gain market share from both larger and smaller

Dell, chairman and chief executive. "It is clear customers are

not necessarily looking for the

lowest price, but for the best

impetitors," said Mr Michael

Mr Thomas Wajnert, AT&T Capital's president and chief executive, said yesterday: "We will have greater control of our destiny, financing and the markets we pursue. At the same time, we still maintain the AT&T relationship and brand

AT&T Capital was formed in 1985 to help market AT&T's business systems. In its present form the company is made up of 10 separate units that finance both AT&T and non-AT&T equipment, including computer systems and cars and telecommunications, office manufacturing and general

News of the changes at AT&T Capital helped lift AT&T shares \$% to \$47% in early trading on the New York Stock

has slashed profit margins throughout the PC industry. We are overwhelmed with demand, so if we lowered prices it would be like a self-inflicted wound," he said.

Dell said domestic sales increased 138 per cent to \$377m. International sales surged 172 per cent to \$198m, compared with the year-ago

For the first nine months, sales increased 181 per cent to

per cent to \$570m from \$229.3m overall value." \$1.4bn, against \$604m last time.
In the same period last year.

Net earnings were \$28.6m, or 72 an end to the price war that a share, 98 per cent higher.

Campbell Soup improves 21%

CAMPBELL SOUP, the US food company which is embroiled in a takeover bid for Arnotts, the Australian cookie and cracker group, yesterday reported a 21 per cent increase in first-quarer profits, at \$156.6m after

The improvement was scored on sales up by 10 per cent overall, at \$1.7bn, and translated into earnings per share of 62 cents, compared with 51 cents in the same period of last

bell's chief executive, claimed the advance reflected a push for markets and increased market shares, with advertising expenditure increasing by 24

In its core North and South America markets, Campbell saw a 9 per cent sales increase, with a 15 per cent improvement in earnings, and in the much smaller Europe/Asia

the biscuit and bakery arm advanced by 8 per cent, profits fell by 11 per cent. Campbell said sales of its Pepperidge Farm premium cookies remained soft, because of the recession, and that the earnings dip reflected higher marketing spending on new Pepperidge Farm and Delacre products.

Morgan **Stanley** slips to \$110.6m

MORGAN Stanley, the Wall Street securities house, yester-day reported a slight fall in third-quarter net income to \$110.6m, compared with the \$121.8m carned in the same period last year.

The results were in line with market forecasts, so Morgan Stanley shares were virtually unchanged at \$58 on the New York Stock Exchange. The company blamed the

drop in earnings on a contraction in new equity offerings, and lower revenues from its principal trading business.

The figures would have been more disappointing but for the \$42.6m gain Morgan Stanley earned from the sale of its stake in MS/Resex Holdings, and an increase in the carrying value of its investment in Kohl's Corporation.

Although the company

mjoyed strong results from foreign exchange, swaps and government bond trading (some of the gains were undoubtedly linked to the turmoll in European bond and currency markets during Sep-tember), they were more than offset by pour results in equity dities trading.

Overall, Morgan Stanley's earnings from trading for its own account dropped 15.6 per cent in the quarter to \$300.8m. Investment banking revenues declined 6 per cent to \$182.3m, a reflection of the fall-off in equity securities offerings and merger activity.

The volume of debt issues of

rose during the period, thanks to continued healthy demand from US and foreign corporations for bond underwriting services.

Commission revenues were down 3 per cent to \$968.6m, but earnings from asset management (a fast-growing area for most Wall Street firms) and administration services umped more than 40 per cent to \$57m. Expenses excluding interest rose 8 per cent to \$575.8m, due primarily to higher compensation nevouts occupancy and equipment costs and brokerage, clearing and exchange fees.

Carrier must escape the winter

Nikki Tait and Ronald van de Krol on Northwest Airlines' troubles

cial situation at Northwest Airlines, the fourth largest US carrier? That is the question bouncing around Wall Street's junk bond desks, as analysts try to figure out whether yet another US carrier is headed for the bankruptcy courts. "My guess is that it's very, critical," says Ms Chris Daley at Bear Stearns. As ever with distressed US *THWEST. carriers, the pressing issue is liquidity, rather than long-term capital structure, although the latter is scarcely encouraging.

Wing and a prayer: Northwest's pressing issue is liquidity

lysts reckun that daily operating losses may be about \$1m-\$2m - a good rate at which to eat up cash balances.

Second, Bankers Trust (BT) the investment banking business which acquired a minorline at the time of the buy-out, is trying to put together a \$300m one-year term loan for Northwest, with a deadline of

Sources involved suggest the bank is prepared to contribute \$50m and that the begging bowl is being passed widely to other existing banking backers, other equity investors and

even to suppliers.

Yesterday, KLM helpfully assisted the effort by offering to contribute \$50m, if others come in, and said it believed a 250m-phis losn would enable Northwest to meet its nearterm financial commitments,

The question which everyone including, presumably, the targeted contributors to the BT loan - must be asking is whether an emergency facility would really fix anything lon-Again, the bullish view is

ne potential plus for the airline could be concessions from its unions. Northwest pilots have offered to inject \$100m a year, for a three-year period, either through lower wages or other means. (If the deal was struck solely through wage concessions, this would equate to a 15

wars to break out.

that, having escaped the win-

ter, Northwest could then look

again at attracting new equity

funds, partnership deals, a

renegotiation of the repayment terms on existing banking

facilities, and/or alterations to

its new airlines delivery sched-

ules. The bears, by contrast, point to the volatility of US

airline business; the very slow

improvement in the economy;

and the propensity for fare

per cent pay cut.) However, like KLM, the pilots insist other constituents at the airline must play their part, for the offer to hold. Other labour unions must make equivalent concessions, for example, and existing investors must show a willingness to support the carrier in also want a share in Northwest's equity, or some equiva-lent deal, and job security. If the Bankers Trust loan is

not forthcoming, what are the airline's alternatives? One possibility is asset sales, the sale of slots at Chicago's O'Hare airport to American has been mentioned. However, one analyst points out that such deals can seldom be arranged in a

hurry.
Another is a Chapter 11 bankruptcy filing. The Cassandras have noted that the "drop dead date" for the BT loan is two days after Thanksgiving. This would allow the airline to cash in on the heavy holiday traffic, and then file in the subdued period which follows.

There are even unconfirmed suggestions that some of NWA's management would welcome this option, since it would allow the airline to abrogate certain contracts and, if pursued quickly, enter bankruptcy with a good cash balance and a fair chance of emerging as a much stronger

In all of this, KLM's interests are plain to see. On the one hand, its stake in Northwest is part of a grand design to become a global airline straddling Europe, North America and, partly through Northwest,

On the other hand, Northwest's continued losses are putting pressure on its own results, which are forecast to go into the red in the year 1992-93. For this reason, KLM emphasised its \$50m contribution to the Northwest loan would not involve taking a higher stake and, by implica-tion, a larger share of the

In 1989, KLM's involvement strategic coup of global proportions. The Dutch carrier must fear its investment might land it in the middle of a common

By NRki Talt in New York

London

Bertrand Kan

Credit Suizze First Boston Limited.*

2a Great Titchfield Street London W1P 7AA Tel: (44) 71-322-3164 Fax: (44) 71-322-4972

Member of SFA

Mr David Johnson, Camp-

division, the gains were 16 per cent and 28 per cent respectively.

Mercedes-Benz considers assembly in US

lly Kevin Done, Motor Industry Correspondent

Northwest - whose 370 air-

craft, \$7bn-plus in annual reve-

make it roughly similar in size to British Airways - was

taken private via a \$3.65bn

leveraged buy-out in 1989,

bringing in KLM as a minority

The US carrier is recknned to

have about \$4bn in long-term

debt and, against a dire indus-

try backdrop, has notched up \$390m in after-tax losses since

the beginning of 1990.
However, the focus of con-

cern is whether it can survive

the low-travel winter without

fresh financial assistance.

tranche of a \$600m revolving

credit, its main source of flexi-

In the wake of this move,

analysts are left guessing at the precise level of cash bal-ances: "I wouldn't think there's

a near-term liquidity crisis,

says Mr Phillip Baggally, with

New York credit rating agency,

Standard & Poor's. "But if they

want to get through the winter period, they will probably need some financial help."

Support for this comes from

several sources. First, even in

the high-travel summer period,

NWA Inc (the parent company)

clocked up a \$19.7m loss after

interest charges and tax. Now that the duller winter season

has set in, and with traffic on

Northwest's important Pacific

hility, last month.

Northwest drew down the last

equity partner.

s, and 46,000 employees

MERCEDES-BENZ, the automotive subsidiary of Daimler-Benz, is considering setting up a passenger vehicle assembly plant in the US, Mr Gerhard Liener, Daimler-Beuz finance director said yesterday. Such a plant would probably be built as part of its Freightliner heavy truck operation in the US, he said. is examining the long-term potential for exembling people carriers in the US.

These high-roof estate cars that carry seven to eight peo-ple have been pionesred by the Renault Espece in Europe and the Chrysler Voyager in the

We might build a plant for another type of vehicle, not for classic passenger cars," said

configurations in the US electric cars, four-wheel drive leisure utility vehicles and minivans.

the months ahead. The pilots

BMW, the German rival of Mercedes-Benz, announced plans earlier this year to build a car assembly plant in the US in Spartanburg, South Carolina, its first large facility out-

side Germany. Mercedes-Benz will begin

There are many new vehicle Mexico in the first quarter of next year with the long-term target of supplying some cars from Mexico to North America, said Mr Liener.

Mercedes-Benz was aiming to increase local content in Mexico to a sufficient level by the second half of the 1990s to allow it to export cars duty free from Mexico to the US and Canada under the terms of this vear's North America Free

Daimler-Benz rules out share stake in Daf

By Kevin Done

MR Gerhard Liener, finance director of Daimler-Benz yeaterday ruled out any move by the German group to take an equity stake in Daf, the strug-gling Dutch truck maker. Mercedes-Benz, the automo-

tive subsidiary of the German engineering and aerospace group, has been in negotiations with Daf for more than three months, but Mr Liener appeared yesterday to squash Dal's hopes of gaining financial support from the German

tion of becoming a share-holder," he said. "They would be very happy, if we would buy ourselves into the equity, but

we are not going to do that."

The tough stance by Daimler-Beny is a considerable setback for Daf, which announced in August it had been forced to enter discussions on a strategic alli-

The Dutch truck maker, in which British Aerospace holds an 11 per cent stake and which is now in its third year of heavy losses, said it was seek-ing an alliance, where the new partner would provide fresh

equity, as well as collaboration to allow it to share products, new product development costs and plant capacities.

Mr Liener insisted that Mercedes-Benz was only discussing a collaboration in which the two companies could exchange some components.

Mr Liener said that it would have to be a two-way exchange. Daf has launched a new medium-heavy truck range, the Daf 75/85, this year, and Mr Liener said that the German group was considering taking cabs from Daf in a pos-

sible collaboration deal

Mr Liener insisted that Mer-

cedes-Benz was "already big enough in trucks in Europe". where its share in the Ruro pean Community had jumped to 32 per cent from only 25 per cent in 1990. "The more market share

grows the more we are exposed o risks. We don't want more than 32 per cent, that is a peak We don't want to defend that. That would be too costly."

Laurentian

to C\$9.5m

By Robert Globaus

sidiary improved.

advances 13%

LAURENTIAN GROUP, &

Montreal-based financial ser-

vices conglomerate, recorded

third-quarter profits of C\$9.5m (US\$7.4m), or 16 cents a share,

up 13 per cent from C\$8.4m, or

14 cents, a year earlier. Results

from its general insurance sub-

Nine months' profit was

C\$23.8m, or 39 cents a share.

Mr Liener forecast that, as the German market contracts, Mercedes-Benz's share of the west European truck market (over six tonnes gross vehicle weight) would fall to 27 per cent to 28 per cent.

Transamerica sets IPO date

By Nikki Tell

TRANSAMERICA, the San Francisco-based financial ar-vices group, is to float a major-ity interest in its property and casualty insurance operations on the US stock market. The newly-independent company will be headed by Mr Jon Rotenstreich, a former president of Torchmark Corporation, the insurance group.

Transamerica first revealed.

it planned to get out of the property-casualty business in July. However, at that stage, it was multing whether to sell the business, demerge it through a distribution of shares to Transamerica shareholders, or go for an initial public offering (the US term for a flotation).

Yesterday's announcement suggested the IPO would go ahead next spring, and involve

the sale of new chares, plus part of the existing Transamer-ica holding.

Proceeds from the sale of the new stock would go towards strengthening the property-casualty company's surplus, while Transamerica would use funds raised from the sale of its own shares to pay down debt, repurchase capital stock or invest in continuing operations. The west coast company, which holds a 25 per cent interest in Sedgwick Group, the UK insurer, added that it planned to sell its

quent offerings. The property-casualty operations represent the 27th largest P-C insurance business in the US, with assets of \$4.8bn. Transamerica said it intended to purchase Sedgwick shares held by the insurance division, and would retain

remaining shares in subse-

Transamerica Insurance Group's 51 per cent interest in River Thames Insurance, a London-based reinsurer. The parent company said it

would not be able to gauge whether it makes a profit or loss on the disposal until the IPO price is set, but any loss would not exceed \$75m after-tax. Yesterday, the shares rose \$1% to \$45% in early trading. Mr Rotenstreich, meanwhile, is perhaps best-known as the president of Torchmark who, in 1990, waged an ultimately unsuccessful bid campaign by the Birmingham, Alabama insurer against American General, a much-bigger insurance

vice-president, treasurer and chief financial officer at IBM, and before that, a managing director and general partner at Salomon Brookers.

down nearly 9 per cent from C\$26.1m, or 45 cents, a year earlier. The 1991 period included a special gain of C\$2.5m from the sale of a Brit-Prior to this, he was

ish affiliate. Nine months' revenues were C\$2.1bn, up 7 per cent. Corporate assets at Septem-

ber 30 were C\$14.4bn, up 5 per cent from December 31 1991 and including assets under administration, the total was C\$20.9bn, up 6 per cent. The gain in corporate assets was due mainly to expansion by

WOOLWICH - Building Society -

relevant information.

200,000,000 Floating rate notes due 1994

Notice is hereby given that the notes will bear interest at 7.375% per annum from 18 November 1992 to 18 February 1993. Interest payable on 18 February 1993 will amount to \$185.89 per \$10,000 note and \$1,858.90 per £100,000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

THE KINGDOM OF BELGIUM

*members of the

CS FIRST BOSTON GROUP

U.S. \$100,000,000 FLOATING RATE BONDS

DUE NOVEMBER 1996 In accordance with the provisions of the Bonds, notice is hereby given that the Rate of Interest for the thirteenth Interest Period from the 20th November, 1992 to 20th May, 1993 has been fixed at 3.8125 per cent per ampum.

Interest payable on each US \$250,000 on the relevant interest date, 20th May, 1993 will be US \$4,792,10.

SVENSKA

INTERNATIONAL PLC,

Agent

NLG 300,000,000 2.75 per cent

Subordinated Convertible Bonds due 1997 distinctably guaranteed on a subordinated basis by, with non-Ordinary Shares of

Adjustment of Conversion Price Notice is hereby given that as a result of a rights issue of Ordina Poster's Betwing Geoup Limited on 12th October, 1992 at the pag of two new shares for every five ordinary states held, the Convenient Price of the Convenient Bonds has in se with the Trust Dood dated 5th March, 1987, been adjusted from Australia

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AMD to build chip plant in Texas

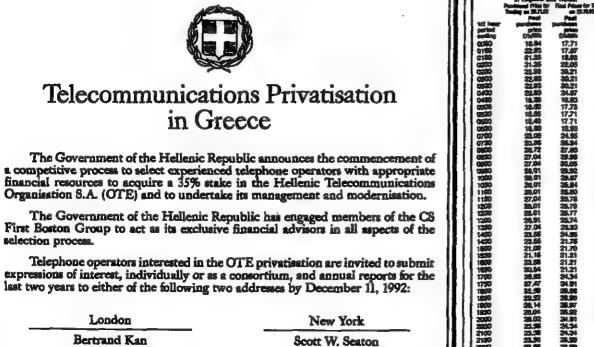
tin, Texas.
The plant will employ up to 1,000 people and produce AMD's next generations of microprocessors and highly integrated logic chips for applications, such as computer net- strand of human hair) and working and muiti-media com-

1994, it will initially be capable cuits on eight-inch diameter cron features (approximately 1/ 200th of the diameter of a

maker, said it was restructuring to reduce expenses and increase its focus on key strategic products. Chips has reduced its workforce by 20 per cent since June. The company now expects a further reduc-

Laurentian Bank • Teck, an internationally-

owned diversified mining group, is expected to take over the Baler and Greenhills coal mines in southern British Columbia from the bankrupt Wester Mining. Teck bid C\$85m, with the backing of the Bank of Montreal, Westar's largest secured creditor.



The First Boston Corporation*

Park Avenue Plaza 55 East 52nd Street

New York, NY 10055 Tel: (1) 212-909-3178

Fax: (1) 212-593-9079

As soon as possible thereafter the CS First Boston Group will distribute to selected parties a Confidential Information Memorandum providing a description of OTE's operations and financial performance as well as certain other

FBG (UK) PLC

bonds issued by, and with conversion rights into FOSTER'S BREWING GROUP LIMITED

dollars 2.62 to Australias dollars 2.39 with offers from 12th October, 1992.

Figure Treat B.V.

ADVANCED Micro Devices, the US semiconductor manufacturer, is to build a \$700m nanufacturing facility in Aus-

Scheduled for completion in of producing integrated cirsilicon wafers using the latest manufacturing technology to produce devices with half-mi-

smaller. Chips and Technologies, another Silicon Valley chip

INTERNATIONAL COMPANIES AND FINANCE

Shimuzu expects | A besieged industry draws up plans for survival Y20bn costs for rationalisation

By Charles Leadbeater in Tokyo

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to C\$9.5m

SHIMUZU, the leading Japanese construction group yesterday disclosed its with-drawal from Australian and European markets this year would cost it more than Y20bn (\$160.8m).

Earlier this autumn Shimuzu announced it was rationalising its overseas operations which it invested in during the late 1990s, including closing its UK

Shimuzu's sudden withdrawal, a rare retreat from overseas markets for a Japanese company, shocked many other Japanese construction companies which are seeking to cut costs in the face of a sustained downturn in the

Shimuzu said its after-tax profits would for the year to next March would be cut by 55 per cent to Y20bn to cover the costs of liquidating subsidiaries in Europe and Australia.

The company reported a 10 per cent fall in pre-tax profits to Y50bn for the first half to September, on a 1.7 per cent increase in sales to 7921hn. The company blamed a large share of the profits fall on

lower interest rates reducing its return on investments. It also recorded a substantial appraisal loss on its securities holdings. Shimuzu's order intaka fell

by 19 per cent to Y1,115bu. It cut by over 20 per cent from its original plans to about Y20bn. Executives said the govern-

ment's public works programme, expanded to stimulate the flagging economy, was creating strong demand for civil engineering projects. However, this was more than offset by a sharp fall in orders from the private sector.

• Kajima, the construction

group, reported a sharp norman in and dubts and a cut in interest income was the main reason for a 9.8 per cent cut in first-half pre-tax profits to Y38bn. The company recorded a Y2.3bn deficit on its balance of financial items, after recording a Y5.1bn surplus in financial income in the

same period last year. Kalima's sales in the six by 25 per cent to Y907bn. But its new order intake dropped by 21 per cent to Y1,006bn. The company warned that in the second half profits would be pulled down by a swelling deficit on financial items and

low profit margins on large projects.

Taisel, the Tokyo-based general contractor, reported an 18.4 per cent rise in first-half pre-tax profits to Y46bn, on a 21 per cent increase in sales to Y886bn. However, new order intake fell by 21 per cent to

 Obayashi, reported a 26 per cent rise in first-half pre-tax profits to Y16bn, mainly a reflection of its relatively low profits during the same period the year before.

Public sector demand was the main reason for 4.5 per cent increase in sales to

Japanese houses have stopped hoping for a rapid return to the free-spending of the late 1980s, writes Robert Thomson

months of 1992, cut its graduate intake by 40 per cent and launched a campaign for staff to "Do My Best" in encourag-

ing investors to use the bro-

ker's services. The reforms at Daiwa, one of the big four Japanese securities houses which has just closed three sales offices. reflects the upheaval in a securities industry which has begun to give up hopes for a rapid return to the free-spend-

ing days of the late 1980s. Instead, the pressure for branch closures and mergers of hrokers intensifies with each bad trading day.

Daily turnover of stocks on the Tokyo exchange this month is an average 180m, far below the 450m that marks whether most brokers make a profit or loss.

The listless trading has

added to woes of a first half in which not one of the largest 14 brokers reported a net profit. Dramatic revival aside, the figures for the full year will be far worse, as brokers will be forced to write-off mounting osses on their stock portfolios. In common with Daiwa, most companies are trimming work-

forces and pruning executive salaries, but these cuts do not go deep enough, and over the next two years, the crowded ranks of Japanese brokers will almost certainly be thinned by mergers and closures. Japanese houses are already

owering their international profile. Nomura, the largest broker, has recently cut 35 staff from its London operations and closed three European offices. The list of branch closures lengthens each day: Okasan Securities has just

aiwa Securities shut its Frankfurt office; Sanyo securities has closed a Los Angeles operation; and Dai-Ichi Securities is leaving Milan.

With so many brokers unable to lift themselves out of the red, the industry wants a slowing of financial deregulation. Debate continues on an end to fixed commissions and banks' entry into the investment trust market, both of which would increase competition and put added pressure on

"Slimming is our aim at the moment," explained Mr Satoshi Matsumoto, head of corporate planning at Kankaku Securities, which lost Y18.6bn (\$149.6m) in the first half, following a Y18bn loss last year. "We have to accept that the market is not the same and try to make money at the new, lower levels."

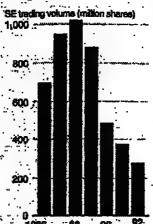
wealar brokers.

In explaining the industry's plight, brokers agree they badly miscalculated in the late 1980s, when daily stock turnover was an average 1.02bn. The financial bubble was pumped ever larger, and bro-kers concluded that the biggest problem was expanding rapidly enough to keep pace with the irrepressible demand.

• In the four years until the market peaked in December 1989, personnel at Japanese brokers rose by 41.6 per cent. Desperate to open new branches, but restricted by the Ministry of Finance, the brokers turned to now unprofitable sub-branches or "boutiques" in shopping malls, train stations and department stores - these were limited in products offered but still required heavy outlays in com-

Applications for full branches rose as rapidly as the commissions account for Nikkel index - Kankaku had around 80 per cent of revenue

Japan



total of Y6,257bn - so far this

year, two companies have raised Yl.25bn, and no public

offerings were made during the fiscal first half from April to

Stock and bond commis-

sions, down 30 per cent in the

first half, account for about 60

per cent of income at the big four brokers, Nomura, Daiwa,

Nikko and Yamaichi, At the 10

second-tier companies, which

ing from Y3.8bn to Y18.9bn,

nine approved by the ministry and as much as 95 per cent. that will not open - and were Brokers had hoped that a still being filed when the marrevival of the corporate bond market would increase earnket began a "temporary read-justment". Three years later, ings. New issues rose from 33 in the second half last year to the brokers' most important sources of income are still eva-40 in the first half, but the marporating and their resources ket is still heavily regulated. There are strict limits on the types of companies able to are nearing exhaustion.

A telling sign of the brokers' income shortage is the turn-around in public share offer-ings. In 1989, there were 261 ue bonds and on the trading of those bonds, and the only real relief for leading brokers iblic offerings which raised a has been increased income

> Behind the taus in parameter and turnover on the Tokyo Stock Exchange that few Japis the simple fact that few Japanese institutions or individuals have an incentive to buy stocks. Life insurance companies and banks have their own financial problems and are not keen to pump more money into low-yielding stocks, particularly as many companies are cutting their dividends this

from trading stocks on their

OWD accounts.

He said "even Nomura" may not have the resources to bail Redemptions of Investment Trusts (Vbn) Public offerings of listed companies out stricken smaller brokers which were heavily reliant on business from individual investors and were particularly

aggressive in expanding. Comparisons are being drawn between the industry's reform and the restructuring of Japanese banks, which are establishing a land and loan purchase company to ease the ing assets. Banks also have an understanding from the government that public funds may be used if the crisis worsens but the securities industry can expect no such public assis-

Just as the finance ministry is encouraging mergers to streamline the banking system, ministry officials believe that the 264 brokers registered with the Japan Securities Dealers' Association are far more than difficulty is finding brokers wanting to expand their networks through mergers and acquisitions of the more vulnerable houses.

For some brokers, traditional bank patrons are offering assistance. Dai-Ichi Kangyo Bank, Japan's largest, is helping to overhaul Kankaku Securities, while Sakura Bank has renego tiated loans at Yamatane Securities, which is planning to cut management staff by 40 per

lf deregulation stays on track, the banks could use these connections to expand their role in the securities industry, but little money will be made in the near future. Kankaku "hopes" to make a profit by March 1991, but says much depends on the timing and strength of an economic

Cheaper funding lifts Orix

ORIX, the leading Japanese leasing company, reported a 6.4 the banking sector.

per cent increase in net income to Y10.02bn (880.5m), largely a by a rising tide of non-performreflection of tighter credit acreening of clients to reduce risks of bad debts and cheaper funding as a result of cuts in Japan's official discount rate, writes Charles Leadbeater. The Orix group is one of Japan's top non-banks, which

are less tightly regulated than by a rising tide of non-perform-ing loans as a result of the sharp fall in the real estate

The group's revenues were about 15 per cent down at Y198bn for the six months to and-September.

Yasuda in Paine Webber share sale

YASUDA Mutual Life

surance of Japan has halved its investment in a capital tie-up with Paine Webber to \$150m and sold Paine Webber 1.7m shares at the request of the US brokerage, Reuter reports from Tokyo.

Profits from the sule totaled \$63m and follow a similar cala

Japanese synthetic fibres group declines to Y25bn in half year

By Ray Beshford in Tokyo

TORAY Industries, the Japanese synthetic fibres group, yesterday announced a 12.2 per cent fall in unconsolidated pre-tax profits to Y25.08bm (\$201.2m) in the six months to September 30. Sales slipped 1.9 per cent to Y296.7bm, while net income fell 15.2 per cent to Y12.8bm, com-

pared with Y15.03bn in the previous corresponding half year. Sales of fibres and textiles fell 1.6 per cent to Y166.1bn, despite higher sales for products used in clothing such as polyester filement and nylon. However, nylon sales to the tire and carpet industries fall, reflecting the difficult trading conditions in the automotive and construction sectors.

Plastics and chemicals sales were 7.9 per cent lower at try's troubles also hit this division, while the slowdown in sales of electrical appliances and magnetic tapes also had an adverse impact. Chemicals sales moved higher led by caprolactam which is employed in synthetic fibre production.
In the group's new products

and other businesses area, sales advanced 13.5 per cent to Y39.9bn. Foreign sales of advanced composite materials which are used in the aircraft industry moved against the trend in the division although sales to the sporting goods business strengthened. Toray is forecasting a fall in net income for the 12 months

to March 31 next year to Y25bn

Individual investors are also

shunning the market because

scandals last year raised doubts about the integrity of

leading brokers, which admit-ted to compensating corporate

investors for stock losses. The

TSE insists that the industry

has reformed, but brokers

announced two weeks ago that

after the spate of confessions,

apologies and resignations last

In an attempt to stir interest

in stocks, the TSE and finance

ministry have urged industrial

companies to increase their dividend payments, and dis-cussed tax breaks for dividends

and capital gains. The ministry

this week announced a relax-

ation of limits on employee

share ownership programmes,

but the Nikkei market average

Mr Yukio Alda, chairman of

Nomura Securities, said: "These are very difficult

times," and companies are restructuring for "survival".

was unmoved.

for the same term. Taisho Pharmaceutical posted a 1.7 per cent rise in non-consolidated pre-tax profits to Y28.8bn for the six months to September, writes

against Y27.2hn in 1992 and a

slight rise in sales to Y600bn

Emilio Termono. Sales rose 6.3 per cent to Y104.9bn. After-tax profits grew 7.1 per cent to Y14.5bn.

This announcement appears as a matter of record only.

Navember, 1992



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Payment of principal and interest being unconditionally and irrevocably guaranteed by

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Goldman Sachs International Limited

Morgan Stanley International

UBS Phillips & Drew Securities Limited

Meiko Europe Limited

Towa International Limited

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INTERNATIONAL CAPITAL MARKETS

D-Mark offers safe haven from currency turmoil

FT FIXED INTEREST INDICES

Mov 19 Nov 18 Nov 17 Nov 16 Nov 13 ago

GeviSecs(UK) 94.05 94.06 94.06 94.01 94.98 85.88 95.54 85.11 Phone Interest 108.98 109.01 109.30 109.42 110.08 95.68 110.28 97.15

GILT EDGED ACTIVITY

Nov 17

autics 15/10/20; Fixed Interest 1925. curities high since compliation: 127 40 (3/1/35) ampliation: 110.28 (12/11/92), low 50.53 (3/1/75)

Nov 16

and Patrick Herverson in New York

SWEDEN'S decision to float the krona yesterday afternoon after repeated speculative attacks on the currency hit some of Europe's high-yielding bond markets which remain vulnerable to currency turmoil, and encouraged further switching into the safe haven of the D-Mark.

GOVERNMENT BONDS

The Riksbank, Sweden's central bank, initially raised the key marginal lending rate from 11.5 per cent to 20 per cent in a bid to defend the currency. But as the rise in interest

rates appeared to have little

impact, the Riksbank decided to abandon its link to the Ecu and float the krona, subsequently lowering the marginal lending rate to 12.5 per cent. The outflow of currency from Sweden over the past six days reached SKr160bn - far more than during the September currency crisis when the key marginal lending rate was raised to 500 per cent. Dealers estimated the Riksbank's reserves of about SKri86bm had come close to depletion. The krona was effectively devalued by 9.4 per cent against the D-Mark.

Swedish government bonds

krona was allowed to float and the marginal rate was cut,

to 11 per cent, dealers said. "It (floating the krona) was very bad news for the cur-

rency, but good news for the bond market," said one dealer, pointing out that without the constraint of its Ecu tie, short-term interest rates are expected to fall further, providing a boost to the economy. However, any further rally in the bond market is expected to be domestically driven as inter-

national investors remain concerned about potential exchange rate risk. The turmoil in the Swedish markets took its toll on some high-yielding European bond markets, as participants won-dered which of the more vul-

nerable currencies would next

come under attack from specu-

Italian bond futures tumbled on news that the krona would float, on fears the lira might be the next target for speculators. The Italian market had opened on a positive note fol-lowing Wednesday's easing in Dutch and Belgian interest

fell when the marginal rate rose to 20 per cent, but as the bond yields tumbled.

The yield on the benchmark hand due 2003 moved from Wednesday's close of 11.11 per cent to peak at 11.20 per cent, before falling to 10.30 per cent. Yields on six-month treasury bills dropped from 18 per cent

> rates, as this had raised hopes of a German interest rate cut. But news of Sweden's financial turbulence pushed up short-term interest rates, from 14.03 per cent to 15 per cent for one-month Libor, increasing the funding costs for market participants.

GID Edged Bargains 5-Day ererage

Nov 16

The futures contract opened at 95.25 and dropped to 94.45 by late afternoon before edging up

■ DESPITE some bad eco-

nomic news that would normally have been positive for the bond market, longer dated US Treasury prices eased yesterday morning as investors took the opportunity to book profits earned in recent days. By midday the benchmark 30-year government bond was down # at 1014, yielding 7.530 per cent. The short end of the market, however, displayed resilience, and the two-year note was up & at 99%, to carry

a yield of 4.503 per cent.

The economic figures were good for sentiment. The Labor Department reported jobless claims up 31,000 in the first week of this month, a much bigger rise than expected. Later, the Commerce Department announced housing starts fell LI per cent in October, a worse reading than fore-

Nov 13

Nov 12

Although the data gave a mild boost to the short end of the market, some investors felt recent gains in bonds had been overdone, and initiated a quick

■ SHORT-dated German gov-

ernment bonds benefited from the nervousness in some of the peripheral European bond mar-kets, ending higher on the day. The Liffe bund futures contract opened at 91.26 and edged up to 91.34 before ending at around 91.32. Dealers said the bund market rose initially on short-covering and hopes of an

easing in German rates.

Coupon Dels Prim Change Yield wgo age 10.000 10/02 107.0512 - 8.91 6.85 8.73 10.000 10/02 107.0612 - 8.91 6.85 5.73 8.790 65/02 104.5100 +0.350 8.05 7.99 8.12 AUSTRALIA 8,500 04/02 102,9000 +0.100 8,05 7.93 7.83 9.000 11/00 100.2780 -0.650 A.95 8.60 8.500 03/97 101.5813 GPM 8.02 7.93 8.500 11/02 102.7580 -0.160 8.08 8.03 8.000 07/02 104.1000 +0.010 7.36 7.35 12.000 05/02 94.8450 +0.070 13.38† 13.23 14.22 101.4489 + 0.102 105.7737 + 0.343 4.51 .4.56 4.61 4.63 8.250 08/02 104.8600 +0.130 7.51 7.49 7.56 NETHERLANDS 10,300 06/02 88,4250 -0.025 12.40 12.50 12.53 109-25 109-03 102-15 97-04 -3/32 8.78 8.91 101-01 -12/32 7.57 7.68 -8.500 03/02 99.1050 +0.080 201

BENCHMARK GOVERNMENT BONDS

dents.) Prices: US, UK in 32nds, others in decimal But as news of the Swedish decision emerged, dealers noted switching out of highyielding markets into shortdated German paper, which then outperformed the long end of the market.

■ UK government bonds ended slightly lower, as funding wor-ries continued to trouble the market and gilts appeared unable to hold on to Wednes-

The benchmark 9 per cent gilt due 2008 fell to 102#, down & from late on Wednesto yield 8.79 per

in Yields: Local market standard no bes at 12.5 per cent osweble by non-resi-Technical DetaiATLAS Price Sources ■ JAPANESE government

helped to push up bond prices sharply towards the end of the trading session. The bond market opened on a weak note as the Tokyo stock market continued to rebound for the second day, wiping out

bonds ended close to the highs

of the day, as short-covering

hopes of lower interest rates. The Nikkei stock index rose to a high of 17,007.82 in late morning, but lost some of the early gains and eased back to close at 16,871.31. The March futures contract climbed to 107.70, against Wednesday's

came to a head when several

UBS returns to the Japanese bond business

THE launch this week by Union Bank of Switzerland of SFr300m in 2% per cent notes for Daiwa House Industry marks the return of the country's largest bank to the Japa-nese section of the Swiss franc bond market after being effectively blackballed for several

"UBS is proud to be mandated by a prestigious issuer like Daiwa House, and we are looking for further business," Mr Arthur Wulkan, senior vice president of UBS, said.

The row developed as a result of some peculiar cus-toms in bond issuing for Japanese companies in Switzerland. The main problem is that Japanese banks and securities companies closely associated with an issuer get large allocations even if they have no real placing power.

They then tend to sell their bonds quickly in the market. When conditions are fair, this is an opportunity to make easy profits, but when conditions turn sour, as they did last year, it means the lead manager has to become a buyer of last

The unhappiness of the big Swiss banks with this practice

Japanese financial houses sold their allocations of an issue led by UBS for Takashimaya, the leading department store group, in a grey market even before the issue was launched. .house

An angry UBS abruptly cancelled their allocations, leaving them unable to fulfil their grey market sales contracts. The bank then followed up by setting new rules for its syndicates to prevent the grey mar-

Some of these rules, notably insisting on an alphabetical listing of syndicate members, offended Japanese sensitivities, and the entire Japanese financial community retaliated by effectively blackballing UBS. The bank, which ranked a strong third among book run-ners last year with SFr1.76bn in issues, had not led a single one this year until the Daiwa

UBS eased its tough stance in April, saying it would respect Japanese customs and "show appropriate flexibility".

A leading Japanese securities company official in Zurich said yesterday he thought the big Japanese banks would continue to try to convince their clients not to use UBS as a lead manager. However, Japanese securities companies tended to sympathise with UBS.

Investor interest aroused by Y75bn Belgian issue

By Tracy Corrigan

THE Kingdom of Belgium's Y75bn issue, launched yester-day by Nomura International,

INTERNATIONAL BONDS

sparked firm demand among

Dealers said the strength of the Jananese government bond market in the last month has been fuelled by domestic purchases, while European inves-tors have tended to remain on the sidelines. However, yesterday's seven-year deal for Bel-gium, priced to yield 40 basis points over the comparable JGB, succeeded in catching

their interest.
Dealers said the lack of supply, partly a result of poor arbitrage opportunities, has helped support interest in the Euroen market. Few borrowers have tapped the market because of poor arbitrage opportunities, but dealers said several sovereign borrowers are currently eyeing the mar-ket. The Belgium offering is being used to refinance matur-

ing yen debt. Meanwhile, Ireland is now expected to tap the dollar sector early next week, for up to \$500m. The republic is aiming to raise five-year funds, according to banking sources, but Finland's recent five-year deal, trading at 82 basis points over the curve, could prove some-thing of an obstacle.

While ireland's debt rating is lower than Finland's, Ireland is generally perceived as an improving credit and Finland as a declining credit. But, while Ireland might expect to pay 60-65 basis points over the curve, comparison with the spread offered for Finnish paper could prove unfavoura-

Also in the dollar market, a \$250m five-year deal for IBM Japan, arranged by Nikko Europe, sold out rapidly. The deal was priced to yield 45

NEW INTERNATIONAL BOND ISSUES Borrower US DOLLARS IIIM Japan Banco Sudameris Brasil(s) 1월/1월% Nikko Europe 1월/12% Paribas Cap.Mids TEH Kingdom of Belgium 9.71 irish Telecom.inv. Européische Hypo Ando Corp.(b)†** FRENCH FRANÇS Crédit Foncier de France(c) Ville de Paris 100.97 99.56 Société Général CSFB France AUSTRALIAN GOLLARS Finnish Export Credit 100.4 2/132% Hambroe Bank . #Floating rate note. a) Coupon falls below 51%. b) Coupon pays Final terms and non

basis points more than the five-year US Treasury. Traders said the IIIM name is still wellliked among retall investors. in the Euro-French franc market, the City of Paris made its debut Eurobond offering,

market in an attempt to

broaden its investor base. The FF500m seven-year issue via Credit Suisse First Boston, was priced to yield 29 basis point over the curve. CSFB said the City's credit is strong. Oesterreichische Kontrollshifting from the domestic bank, Austria's triple-A rated

export financing agency, has

set up a programme under which it can issue Eurobonds, notes and private placements using the same documentation. The programme, which totals Sch3bn, is similar to Sweden's recent \$10bn programme. It was arranged by Morgan Stanlev International

Plea for single European credit rating agency

By Richard Waters

A MERGER of existing credit rating companies in Europe would be the best way of creating an agency which spanned the continent, the man heading the German credit rating initiative suggested vesterday.

Mr Oliver Everling, managing director of Projektgesells-chaft Rating, which has carried out preparatory work for an agency, said a merger of Brit-ish and French organisations last month was the first step towards such an body.

At a congress in Amsterdam, Mr Everling said Europe has about 40 separate rating agencies. The merger of the Lon-

don-based IBCA and French Europotation paved the way for other European agencies to join a pan-European body.

Surveys in the Netherlands and Germany show that European companies wanted a new institute based on the continent, he said. "The investor needs full market coverage to make comparisons between ratings. There is a big discrepancy between market potential and market coverage.

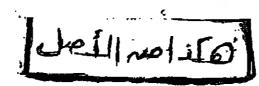
Mr Everling said a major factor in setting up the European agency was that no other valued opinion was available to Standard & Poor's and Moody's, "even when they are

DERIV

MARKET STATISTICS

FT/IS	MA INT	PRINAT	RISES AND FALLS YESTERDAY	_		
Listed are the latest international bonds for	which there is	an pdequa	e secondary market. Lat	net prices at 7:55 pm on November 19	Pleas Saile	Se
U.S. DOLLAR STRABEHTS 2000 ABI 9 LB 94 200 M. BENTA PRIVATES 9 38 95 400 AUSTRIAS 1/200 400 BANK OF TOKYO 8 3/8 96 100	Bie One 106 1651 1071 1971 108 1081 1071 1114 107 1651 1081 1081 1081 1081 1081 1081	Cap. Vie. 17. 17. 17. 17. 17. 17. 17. 17. 17. 17	OTHER STRAIGHTS ARBED 7 1/2 95 LP	Chg. Latenet Bld Offer day Yield 600 964, 974, 9.12 1000 994, 1004, 8.22 1000 994, 1004, 8.06	British Funds	9 5
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CANADA 796 1000	106 1064 1091, 1091 1081, 1084	+4 7		150 1074 1084 1055 1 8.36 150 1044 1054 1-4 8.36 130 1044 1073 1-4 8.47 275 108 1094 8.73	Totals	1,7
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MARKET STATISTICS	
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of the United Kingdom and Republic of Ireland Limited. * The International Stock Exchange of the United Kingdom and Republic of Ireland Limited 1992, All rights reserved.	3 Over 15 years (8)
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The Financial Times Limited 1992. All rights reserved. The FT-SE 100, FT-SE Mid 260 and FT-SE Actuaries 360 indices, the FT-SE	6 Up to 5 years (2), 184.19 +0.16 183.90 0.53 3.68 12 inflation rate 5% Gray 5 yrs. 3.76 3.78 4.22
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"FT-SE" and "Footsie" are joint trade marks and service marks of the London Stock Exchange and The Financial Times Limited,	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1



Blagden

shares fall

warning on

core activity

SHARES in Blagden

industries, the packaging and chemicals group, plunged 59p to 144p yesterday after the

company warned that its core

packaging division would be

Group pre-tax profit for the

full year was "now expected to

be significantly lower than the

The balance sheet remained strong and trading at the

chemical and protective equip-ment divisions had held up

well. All product areas remained profitable, Blagden

The warning comes only three months after profit increases across the board were reported at the interim

stage. Pre-tax profits for the six months to June 28 rose 11

Mr Lance Levine, finance

director, said a very poor Sep-tember and October had fol-lowed a poor July and August, two months from which the

company never drew any con-clusions.

"Trading profits in the group's packaging division, particularly in the UK and Germany, have increasingly

been severely affected by the

per cent to £6m.

£11m achieved in 1991."

hit in the second half.

59p after

By Richard Southly

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Storehouse returns to black

By Maggie Urry

STRONG SALES growth and higher gross margins returned Storehouse to profit in the 28 weeks to October 10.

The slimmed-down group, which includes the BhS and Mothercare chains, made a pretax profit of £3.1m, a £17m esol me.£12 off more bourgrand in the previous first half.

Mr Ian Hay Davison, chairman, said: "We remain confident that our underlying trad-ing performance will show a significant improvement for the year as a whole". The profit news surprised

the stock market, which had been expecting a break-even position, and pushed the shares higher. They settled back to show a 1p gain on the day at 186p. The share price has risen from a low of 85p last

Mr David Dworkin, chief executive, said Storehouse had been transformed from a finan-clal holding company to a focused retailer. Trading conditions were still tough, but Storehouse could now achieve "real and consistent growth."

Group sales rose from £573m

to £617m. Sales in the two

main chains rose by 10 per cent on a comparable store basis, without any help from price increases. BhS made an operating profit of £10.5m. against a £7m loss previously, while Mothercare turned a \$2.9m deficit into £1.7m profit.
The results were held back by losses of £7.8m from Richards, Habitat and Blazer. The first two chains have since



David Dworkin: reflecting on a transformation from holding company to retailer

Associate income fell to peak for borrowings in the run £1.8m (£2.6m) due to the timing of sales in the property joint venture. Mr Dworkin said the associate contribution for the year should match last time's

Interest took 23.1m. against a £600,000 gain previously. But the group is due to receive cash totalling £100m from the Richards and Habitat disposals, which should give it net cash by the year end.

At the half-year stage net debt stood at £80.5m (£82m), although this is a seasonal up to Christmas. There was a net charge

below the line of £20.4m relat-ing to the disposals, and after a maintained interim dividend of 2.5p, there was a net loss of 227m. Earnings per share were 0.5p (2.3p deficit).

O COMMENT

The Storehouse recovery is well and truly underway. There is now a momentum to sales which should carry on even as BhS comes up against tougher comparisons. Margin improvements may slow as the emphasis on value-for-money increases, though the reduc tion in mark downs is encouraging. Much of the immediate recovery is in the share price. With forecasts of \$40m pre-tax for the current year (against \$15.8m) and perhaps £65m next, the prospective ple is up with events at about 28, falling to 17. But the longer term potential is clear in the poor job BhS is still doing in many departments, while Mothercare is two years behind BhS in its

deepening recession."
In the past, Blagden's high exposure to continental Europe had sheltered it from the downturn in the UK. "What is being seen is a deteri-oration in the European mar-kets in general," Mr Levine

Because packaging was business with high fixed costs, the 15 per cent drop in vol-umes had a significant impact, Mr Levine said. Packaging accounts for about 70 per cent of group sales and more of its

The group had bucked the market trend in the first half and had been hit by recession

CE Heath cuts dividend after decline to £8.9m

(£7.7m).

operations.

income of £20.6m (£18.7m). But

expenses were also higher at

£74.2m and investment and

other income fell to £7m

Mr Kier said London market

non-marine broking, as well as

UK corporate risks and

wholesale operations had per-

formed well, although lower

business volumes had held

back growth of UK retail

He attributed the higher

expenses to the cost of starting new broking operations, such

as the group's US wholesale network, and the costs of new

head office accommodation at

Currency movements cost

After adjusting for these

Profit from underwriting

factors brokerage increased by 14 per cent in underlying

Wassall expects gearing to rise

above 50% if bid is successful

By Richard Lapper

chairman.

CE HEATH, the insurance broker, has cut its interim dividend after announcing a fall in pre-tax profits from £12.3m to £8.9m for the six months to September 30 1992.

The group was badly affected by the weakness of the dollar earlier this year, low interest rates and recession in the UK. which depressed demand for commercial insurance, explained Mr Michael Kier,

Earnings per share were 7.8p compared with 12.1p. The interim dividend is reduced to 5p, compared with

7.5p last time. Mr Kier said the "prudence dictated that the group pays a dividend which it can sustain from its operating cash

He said the final dividend will not be less than 11p, making a total of 16p.

Income from brokerage fees and commissions rose to £51.2m (£46.1m), an increase of

WASSALL, the mini-conglomerate run by

former Hanson executives, expects its gearing to

rise to above 50 per cent if it wins its £94.3m hostile bid for Evode, the chemical and plastics

Although its intends to finance the offer

through a rights issue, which will raise £103m, Wassall said it might have to pay a further \$43m (£28.4m) for Evode's unlisted redeemable prefer-

These shares are held by US West, one of the

US "baby Beli" telecommunication companies

and GE Capital, an investment subsidiary of

General Electric, the diversified US holding

The two companies have the right to ask for

immediate repayment on a change of Evode's

Mr Christopher Miller, Wassall's chief executive, said that since the unlisted preference

amounted to £4.2m (£6.9m).

the group £1.2m.

After briefly dipping in early trading, Heath's share price

that investors had already anticipated a cut in the dividend. The markets appear to be impressed by management's determined focus on the core broking business, whose prospects seem reasonably good, especially now that exchange rates are moving in the group's favour. Nevertheless the UK recession, lower interest rates and the tightness of international reinsurance markets could dampen brokerage growth, while underlying continuing exposure to aviation liability claims via its Australian underwriting subsidiary.

at 308p, a response indicating

Computer services generated rose sharply yesterday to close

is also perceived as risk. Even way to recording full-year pretax profits of at least £24m and earnings per share of about 22n. On vesterday's closing price that gives a prospective p/e of 14. Heath seems relatively good

value, especially in comparison Sedgwick, both of which are on

been sold and the disposal of . Blazer is planned. Rodime in profit

with \$1.7m

RODIME, the disk drive ploneer which now concantrates on licensing its technology, has made its first pre-tax profit since its heyday

in 1985.
It also said that on Wednesday it began litigation against Seagate Technology of the US, one of the world's leading disk drive makers, for "continuing wilful patent intringement" and unfair competition. .

- Rodime made a pre-tax--profit of \$1.69m (£1.11m) in the year to September 30, against a restated pre-tax loss of \$22.4m in 1991. Net profit per share was 0.8 cents (16

Operating income fell from \$12.4m to \$8.68m. But provi-sions for investments and liabilities of subsidiaries fell from \$28.2m to \$0.66m. Inter-

est took \$1.7m (\$2.8m). Bank debt fell by \$14.5m, but the balance sheet at Sep-tember 30 still showed net liabilities of \$25.68m (\$26.8m).

Shares in the Scotland-ba company were relisted this August at 250 after a yearlong suspension. In recent weeks they have climbed to 7%p and yesterday closed unchanged at the same price. Rodime said it was disappointed with progress in licen-sing talks with "several large

disk drive producers." It wanted negotiated agree-ments, but would initiate further patent infringement

actions if necessary. Rodime has recovered \$12.9m of the \$16.9m it hoped to raise from asset disposals.

Mirror shares continue climb

THE SHARE price of Mirror Group Newspapers continued its rise yesterday - up 5p on the day to 84p – amid growing City enthusiasm for the manement changes that usbered agement changes that ushered Mr David Montgomery in as ohief executive.

It is believed that more than

4m shares have changed Am shares have changed hands. The main boost appears to have come from hopes that a cheaper way can be found to modernise printing operations at the Daily Record and Sunday Mail, MGN's Scottish titles. Earlier this year the board agreed to a 270m investment to install new colour printing presses, stored for some time in a disused bus garage in Glasgow due to lack

Mr Montgomery said be was Quay headquarters to see

whether a cheaper modernisa-tion method can be found. One suggestion is moving to a

Meanwhile, Mr John Talbot Arthur Andersen, the administrator of Robert Maxwell Holdings, which holds 54 per cent of shares in MGN. vealed that he - rather than the banks - was the prime mover behind the management changes. The RMH shares in MGN are pledged as collateral against loans to a group of banks led by National West-

Immediately following the death of Mr Robert Maxwell Mr Talbot decided to strengthen "I gradually formed that

view and the chairman (Sir Robert Clark) also formed that view," said Mr Talbot, adding that it is his duty to maximise reviewing the investment at the value of shares not just for

likely take radical measures to cut costs and increase profitability than the existing team.

Talks have been held between Mr Montgomery and Lord Hollick, chief executive of MAL about the possibility of a takeover. They continued after the administrator ruled out an early sale. A number of alternatives

were considered and rejected, including going to head-hunt-ers. But Mr Talbot and Sir Robert decided that bringing in Mr Montgomery, the former Today editor, and Lord Hollick as a non-executive director, was the best way forward.

"The Montgomery team was revealed to the lending banks less than a month before the changes were announced," Mr Taibot said yesterday. The bankers were concerned

there should be no change in

the Daily Record's Anderston the banks but for all creditors. the political stance of the Quay headquarters to see Mr Talbot and Sir Robert felt papers. Pressure on British Gas pay-out

By Deborah Hargreaves

Mr Cedric Brown, chief executive of British Gas, reiterated yesterday the company's policy to increase the pay-out but warned it was under pres-

"Clearly with the threat to the gas business and the more cyclical nature of exploration and production earnings, we may have to assess it."

Analysts believe, however, it may be forced to revise its pol-icy of increasing its dividend in line with inflation if it continues to confront rising competi-tion and lower prices for domestic gas sales.

They forecast that the dividend will remain flat for the next five years as it the company witnesses the erosion of: its UK gas business.

Mr Steve Turner, energy analyst at Smith New Court, believes dividend growth will be below earnings in the medium term, which he expects to be "pedestrian."

British Gas is asking share-holders to be patient while the company undergoes a wideranging review by the Monopolies and Mergers Commission, which is unlikely to be comUntil it knows the results of the inquiry, the company says it is difficult to plan ahead or institute any sizeable cost-cutting. The shares are offering a yield premium of about 40 per cent over the rest of the market and shareholders may expect to realise value if the MMC forces the company to break itself up. But dividend growth could be threatened by the continuing pressure on the company's UK business. Although profit forecasts range widely, there is a common feeling among analysts that Brit-ish Gas will lag the market once the economy starts to come out of recession.

shares have a high coupon of 13 per cent, US ICI may be forced to postpone Zeneca move

By Paul Abrahama

IMPERIAL Chemical Industries, the UK's biggest manufacturing company, may be forced to postpone the demerger of Zeneca, its bioscience business, broker Smith iew Court said yesterday It also warned that ICI might

need to reappraise its dividend policy because of poor trading In the first detailed analysis of the proposed demerger of

ICI's pharmaceuticals, agrochemicals and specialities businesses, Mr Charles Lambert, chemicals analyst, valued the separate businesses at 950p per share. On current conditions The group would have to put

most of its debt into Zeneca so the new ICI could generate sufficient cash flow to ensure its

A share issue by Zeneca to clear the debt was a pre-requisite for the separation, Mr Lambert said. He thought this was most likely to be on a 1-for-4 basis, raising £1bn.

A demerged ICI had massive scope for recovery, said Mr Lambert. He reckoned that the group would generate pre-tax profits of £643m in 1995, against an estimated £147m

However, he warned that market conditions suggested the new ICI's dividend would be uncovered in 1993, posing a real problem for the ger's timing.

The report predicts that Zeneca's pre-tax profits would increase from £428m this year to £712m in 1995. However, Zeneca's pharmaceuticals business, which generates 75 per cent of its turnover, has a mature product portfolio. Its pipeline of new products was described as "somewhat lack-lustre" and weighted towards the second half of the decade.

The pharmaceuticals division's turnover could increase from \$1.59bn last year to £2.24bn by 1995 and trading profits from £538m to £648m. Sales of Tenormin, Zeneca's

best-selling heart drug, are forecast to fall from \$652m last year to £411 by 1995. · SmithKline Beecham, the Anglo-American pharmaceuticals and consumer products group, yesterday acquired ICI's

world-wide Corsodyl business

West and GE Capital may not want to force repayment. The shares can be redeemed from

Nonetheless, Wassall has "facilities in place" to repay the \$43m if it wins control of Evode. It also estimates that Evode has bank debt of about £35m.

If it wins control, Wassali expects its year end debt to increase to some £35m, representing gearing of more than 50 per cent. Wassall's borrowings were forecast to fall to £20m.

Mr Andrew Simon, Evode's chairman, would not disclose the company's debt but said it had substantial borrowing facilities which were more than enough to fund its needs.

This brought a sharp rebuke from Mr Miller who asked: "Is it prudent for Evode to be borrowing more. How will they repay that debt?" Mr Simon said: "I take grave exception that Wassali made no effort to contact me before the morning of the offer and then did not even ask for a meeting. We will not take this lying

Touche Ross bids for Praxis

TOUCHE ROSS, the accountancy firm, yesterday launched a £8.5m offer for Praxis, the software development company, and claimed irrevocable undertakings from directors and some shareholders speaking for 74 per cent of the

equity, writes Andrew Jack. The offer document sent to price of £1,1255 per share and a related consideration for all options under the company's ahare save scheme.

Ross London managing part-ner, said the acquisition would boost the firm's aim of increasing consulting revenues from 16 per cent to 20 per cent, and strengthen its ability to develop software for

He said Praxis would condivision" and continue to oper ate as a company. The acquisi-tion was being funded using

Corres - Total

DIVIDENDS ANNOUNCED

	payment	payment	dividend	year	Aeer
ACTint	1,78†	Jan 6	1.5	-	4.5
Bristoi Postint	4	Feb 1	3.75	-	11.6
Cable & Wirelessint	4.75	Feb 28	4.25	-	13.25
Cater Allenint	7	Jan 4	8	-	28
Floresint	0.5	Apr 2	nii	-	0.5
Forward Group #int	1.3	Dec 31	1.1	-	2.5
Heath (CE)nt		Jan 7	7.5	-£	25,875
Henderson Stratefin		Jan 22	1.4	1.4	1.4
Hogg Robinsonint		Jan 15	2.5	-	8.3
Locker (Thos)int		Jan 4	0.35	-	1
Penne iint		Jan 14	1	-	2
Sheriff §fill	i	Feb 4	0.75	2	1.5
Shires lav	4.24	Jan 29	4.2	-	18.4
StorehouseInt		Feb 11	2.5	-	5
York Waterlnt	3.05	Jan 26	2.8	-	8.6
Disidenda obsess pane			m where	athanulas	atetal

tOn increased capital. \$15M stock. ‡Final of not less 11p Total so far this year 8.3p

DERIVATIVES

The FT proposes to publish this survey on December 8 1992.

This survey will provide a review of current products and technologies, along with analyses of credit and legal issues, and a sophisticated investor's guide to products and terminology. For advertisement rates and deadlines, call

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ANGLOVAAL GROUP

Declaration of Interim Dividends - Year ending 30 June 1993



Dividents lowe today been declared in the currency of the Republic of South Africa to holders of ordinary shares listed below. Salient dates related to these declarations

Last day to register for dividends and for changes of address or dividend instructions Period during which terrafer books and regist members will be closed (both days inclusive)

Friday 11 December 1992

Dividend warrants posted (on or about

Friday 15 December 1992 rim dividend declared Cents per siture o. 1992 1993

50

8,25

Fosters Transvest Consolidated Mines, Limited 5 Rev. No. 01/08442406 30 Reg. No. 05133936436 Zardpan Gold Mining Company Limited 4.5 Res. No. 55403414406

The dividends are paid subject to conditions which can be inspected at the registered office or the office of the London secretaries of the componies. All sics are incorporated in the Republic of South Africa.

Registered office Aughovaal House 50 Main Street

per: E. G. D. Gonlas

"Lumion Secretaries

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THE OPERTO GROWTH INVESTMENT FUND LIMITED ANNUAL GENERAL MEETING AND AUDITED ANNUAL REPORT

otics is hereby given that the 1992 Annual General Meeting of the Company will be held at Chase House, Grenville Street, St. Heliar, Jersey, Channel Islands on 17 December, 1982 at 2.30 pm for the later and purposes:

1. To receive the Company's accounts for the year ended 30 June 1992.

2. To reappoint the Auditors and authorise the Directors to agree the Auditors remumeration.

remmeration.

3. To discuss any other business of an Annus General Meeting.

Notice accomments for IDR-bolders.

IDR-bolders who wish to vote most follow. the procedure explained bereamfer.

IDR-holders must deliver the IDRs to the
Depositary at the latest on December 14, 1992 at the address given below (atten Securities Department - telephone 322 508 8215 - telex 21762 MORBK S), nstruct the Depositary as to the manner in which votes should be cast, and indicate to whom the IDR's should be returned

after the meeting.
IDR-holders who wish to vote are also requested to transfer to Morgan Guaranty

Account 670-01-422 of Morgan Guaranty Trust Company of New York, Brussets, a lee of US\$3 - per IDR to respect of which Depositary: Morgan Guaranty Trust Company of New York Copies of the Sudited Report to

1992, is now avaliable on request Persons interested in receiving cooles should contact Shearson Lehman Investment Management (Jersey) Limited, Chase House, Grenville Street, St. Heller, Jersey, Channel Islands.

Shareholders, reporting on the Fund's performance from 1 July 1991 to 30 June

National Westminster Bank, Registrar's Department, P.O. Box 82, Caston House, Recliffe Way, Bristol BSSS 7NH. The Oporto Fund is Stated in the Financial Times. For further Information contact Mark Fenton or Andrew Stebbing at Lehman Brothers Securities (a member of

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T INDICES

Bad debts hit National Australia's subsidiaries

Yorkshire Bank down 40% in 'tough year'

YORKSHIRE BANK, a subsidiary of National Australia Bank, yesterday reported a 40 per cent drop, from £107m to £64.6m, in pre-tax profit in the 12 months to September 30 following a steep rise in the provision for bad debt.

Mr David Knight, chief executive, said the bank had pulled through a tough year, but confidence last November that loan loss provisions would not rise significantly had proved

The charge for bad debts jumped from £76.1m to

Mr Knight said: "There was a degree of optimism at the start of the year, but not only was there no recovery, conditions deteriorated. In addition. we felt the impact of the recesHowever, he said the bank's retail business performed well, increasing its share of core markets and tightening its con-Total assets were £4.24bn

(£4.41hn). The cost/income ratio was 46.7 per cent, compared with 47.5 per cent, which Mr Knight said confirmed Yorkshire's position as a low cost operator.

The balance sheet remained strong with tier 1 and tier 2 capital at 6.8 per cent and 2.8 per cent of total assets respec-

continued to expand, with five new branches opened in King's Lynn, Cheltenham, Gloucester. Telford and Stevenage. Belfast-based Northern

Bank, another subsidiary of National Australia, also suf-

The bank's branch network

They amounted to £7.61m

(£4.69m) but were described by Sir Desmond Lorimer, chairman, as "well below the norm for clearing banks in the British Isles".

There was an exceptional charge of £7.85m (£1.5m), to leave pre-tax profit down 26 per cent at £43.1m (£58.6m). The exceptional charge cov-

ered a judgment in the Irish High Court in respect of a claim brought by a Norwegian bank, relating to a foreign trade transaction originating in 1986 in the Republic.

An appeal has been lodged. "We are weathering the recession well" Sir Desmond added. "We have a dominant position in the market-place, an asset book of sound quality

Redundancy costs cut Clydesdale

By James Buxton, Scottish Correspondent

CLYDESDALE BANK, the Glasgow-based subsidiary of National Australia Bank, saw its pre-tax profits fall by £5m to 259m for the year to September

Operating profit was 13 per cent higher at £67.4m (£64m). despite a jump from £28.9m to £37.4m in provisions for bed

The pre-tax figure was after exceptional charges of £8.4m to cover redundancy costs.

A year ago the bank, which bought in 1987 from Midland Bank, began to shed 700 jobs at its Glasgow head office as new technology came into

Staff numbers have fallen by a total of 530 to a little less than 7,000, half through redundancies and the rest by natural

Sir David Nickson, who last December succeeded Sir Eric Yarrow as chairman, described the results as "not unsatisfactory" in the "worst worldwide economic recession since the

But Mr Charles Love, who recently took over as chief executive from Mr Richard Cole-Hamilton, said he did not expect recovery in the Scottish economy until 1994. "There are no green shoots in Scot-

Mr Cole-Hamilton, who leaves the bank at the end of the year, said that bad debt provisions accounting for 0.88 per cent of total lending compared well with other banks. Clydesdale, which operates mainly in Scotland, had steered clear of problems in the

City of London, but "the reces sion has gone on too long for a lot of our customers in Scot-

Staff costs rose by 1 per cent while other costs went up by 4 per cent. The cost/income ratio was static at 67 per cent including the exceptional item, but fell to 64.5 per cent without it. Total assets grew 12 per cent to

Mr Love, formerly chief exec utive of TSB Bank Scotland said that he saw opportunities for the Clydesdale to "leverage in" lessons from the parent He wanted to till holes in the

bank's coverage of the Scottish market by developing a greater presence in the east of the country. Its strengths at the moment are in the Glasgow area and around Aberdeen. NAB results - Page 27

"Operating profit, before bad debts and exceptional items,

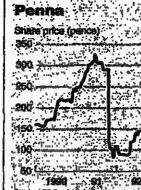
has exceeded one hundred million pounds for the first time."

Penna up 18p as recovery continues

SHARES IN Penna, the holding company for the Sanders & Sidney outplacement consultancy, yesterday rose 18p to 224p as the company continued its recovery from last year's losses, writes Andrew Bolger

Pre-tax profits were £1.03m in the six months to September 30, compared with a loss of £251,000 last time. Turnover rose from £3.25m to £5.42m. The shares, one of the best-

performers on the USM last year fell from a peak of 328p to 80p after a profits warning



in October. In December the company produced even worse figures than predicted.

Mr John Beard, chief executive, said the group had achieved its objective of building on the improved performance in the second half of last year. Sanders & Sidney, the execu

tive employment counselling specialist, said there was a strong advance in all its offices and all sectors Mr Beard said: "The outlook for Sanders & Sidney in the second half is encouraging. Rarnings per share were 13.9p (losses 3.9p). The intarim dividend is 3p (1p).

Sullivan trying again for the Post

By Raymond Snoddy

MR DAVID Sullivan, the controversial publisher of the Sunday Sport, is planning to try again to get a controlling interest in the Bristol Evening Post group.

An approach was blocked two years ago by Mr Nicholas Ridley, the trade and industry secretary, after a Monopolies and Mergers Commission investigation on the grounds that it would not be in the public interest.

As the Bristol Post yesterday revealed a 44 per cent increase in pre-tax profits to £2.83m in the six months to September, Mr Sullivan said be planned to return to the MMC.

"Last time I had no track record in running newspapers apart from the Daily Sport; now I have the Sunday News and Echo," Mr Sullivan said. The News and Echo is an

orthodox newspaper circulating in the north of England with a claimed circulation of about 70.000.

10 per cent shareholder in the Bristol Post, described the results as competent rather than brilliant.

"They are gradually doing things I said they should do such as closing down newsagents that weren't making money," he added.

Bristol Post's pre-tax profit increase, from £1.96m last year, was achieved despite static turnover of £17m in the main newspaper publishing business and a depressed advertising Mr Michael Gay, chief execu-

tive, said the group was bene-fiting from rationalisation and improvements to operating methods. In the main newspa-per division staff numbers had been reduced by 14 per cant, or

Mr Sullivan, an unwelcome

David Sullivan: "doing things I said they should do"

127. Further cost savings are likely at the group, which also runs confectionery and ent shops and has distribution and property inter-

Mr Gay said changes were

Mr Sullivan, who had been seeking, unsuccessfully, a seat on the board to give "a younger, more dynamic input to the company.

Technological developments and lower advertising volumes will enable the group to make a further reduction of more

than 50 staff this year. The £830,000 trading profit in the newspaper division was greater than that in the 52 weeks to the end of March. All sections increased their profits; group sales rose nearly 3 per cent to £30.9m.

Earnings per share rose to 7.95p (6.04p) and the interim dividend is lifted to 4p (3.75p). Mr Mark Beilby, media analyst at stockbrokers SG Warburg, described the result as a solid set of figures. "It shows that newspaper groups can do pretty well despite the reces-

Early Xmas orders lift

Filofax A SIGNIFICANT increase in

sales and improved gross margins lifted Filofax Group in the six months to September 30 Turnover rose to £6.18m (£4.81m) and pre-tax profit to £950,000 (£274,000). Mindful of

that success and confident of strong trading through Christmas, directors declared an interim dividend of 0.5p. Mr Robin Field, chief executive, said the sales growth was assisted by retailers worldwide ordering for Christmas earlier than they did previously. There had also been a significant contribution from mid-

easonality of the business. Growth in the US continued to be encouraging and, dependent on the level of the dollar, 1992 might see sales there

year products launched specifi-

cally to counter the market

exceed those in the UK for the first time.

Earnings per share were 4.3p (1.5p). For the previous 15 months to March 31 1993 there was a single dividend of

Forward Group jumps to £491,000

Forward Group, the USM-traded circuit board maker, staged a recovery, with pre-tax profits ahead from £203,000 to \$491,000 in the half year to July

Turnover rose £1.1m to 25.77m and generated an operating profit of £597,000 (£316,000). Earnings per share expanded to 4.5p (1.9p) and the interim dividend is raised to 1.3p (1.1p).

Thomas Locker sees modest growth

Thomas Locker (Holdings) stayed in profit for the first half and expects the full year to show a modest improvement over the £306,000 pre-tax achieved in 1991-92.

In the six months to Septer ber 30 this general engineering group made a profit of £188,000, compared with losses of £18.7m (£18.2m). Earnings per share were 0.4p (losses 0.61p) and the interim dividend is again 0.35p.

Sheriff shares rise on doubled profits

Shares in Sheriff Holdings, the reports £494,000 rose 10p to 68p following the announcement of more than doubled pre-tax profits in the year to September 30 and the raising of £2.85m net by sub-

scription and open offer. Mr Richard Dunn, chairman, said that the result, up from a depressed £312,000 to £686,000. was achieved with strong contributions from the core business and acquisitions made during the year.

NEWS DIGEST

Cash generation reduced gearing from 85 per cent fol-lowing the acquisition of Abelson in December last year to 48 per cent at the end of the year. To assist further acquisitions, The Causeway Smaller

Quoted Companies Fund has subscribed for almost 4m shares at 75p. There is an open offer to shareholders on a 8-for-13 basin. Causeway could have a max-

lmum holding of 38 per cent but the requirement to make a full offer has been waived by the Takeover Panel. Turnover improved 15 per

cent to £10.6m (£9.15m). The pre-tax figure was struck after interest charges of £312,000 (£212,000). Earnings per share were 6.7p (3.4p) and a final dividend of 1n is recom a total of 2p (Lop).

York Waterworks rises to £1.28m

York Waterworks raised pretax profit from 21.17m to \$1.28m in the six months ended September 30 1992, and is liftng the interim dividend from

2.8p to 3.05p. Turnover rose from £3.4m to £3.66m principally as a result of the April tariff increase. Sales by meter had not been affected by the depressed economy, but the growth in domes tic tales slowed because of the reduction in housebuilding. Earnings per share came to 12-3p (12-3p).

Reshaped Fulcrum

Fulcrum Investment Trust, the Harrogate-based split capital investment trust, which in the summer extended its life via a rights issue and placing, yesterday announced net reven of £493,700 for the six months

to October 31. Under the refinencing arrangements, the year end was changed to April 30, so

comparisons are not possible.

Rarnings per income share stood at 4.40 on the increased

Henderson Strata net assets static

The net asset value of Henderson Strata Investments showed a marginal improvement from 185.3p to 186.3p - over

the 12 months to October 3L. The investment trust produced attributable revenue of £221,000, against £237,000, for earnings of 1.45p (1.56p) per for the year is maintained at

M&G Recovery and M&G Income

Two new M&G funds have announced results and divi-

At September 30 1992, M&G Recovery Investment Trust had a net asset value of 32 13p for capital shares and 47.32p for zero dividend preference

The trust was launched in March. It paid an interim divi-dend of 0.85p in September and has now declared a further 0.85p towards meeting its forecast of a 3.75p total for the year ending March 31 1993.

Net revenue for the period to September 30 was 23.31m for sarnings of 2.55p per share. M&G Income Investment Trust, launched in October 1991, saw gross revenue reach £18.9m for the period ended

October 31 1992. **Earnings per share were 5.3p** and a fourth interim dividend

Net asset value on October 31 for the capital shares was 50.08p and for the zero dividend preference shares 38.17p.

Correction

Sir Leslie Porter has retired from Tesco. In yesterday's story on LBC we referred to

"My first year as Chairman of the Bank has coincided with the worst worldwide economic recession since the 1930's. Against this background it is not unsatisfactory to report profit before tax of £59.0m, slightly below the level achieved in the previous year.

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Sir David Nickson KBE, DL Chairman, Clydesdale Bank PLC



FINANCIAL HIGHLIGHTS

	1992	1991
	£m	£m
Operating profit before bad debts	104.7	92.7
Profit before exceptional item	67.5	64.0
Profit before taxation	59.0	64.0
Total assets	5,753.0	5,123.2
Sharahaldare' funde	277 2	3677

Copies of the Annual Report and Accounts are available on request from the Corporate Affairs Department. Telephone 041 223 2554. Clydesdale Bank PLC, 30 St Vincent Place, Glasgow G1 2HL.

Clydesdale Bank PLC



GREAT PORTLAND **ESTATES** 1992 INTERIM RESULTS Half year to 30.9.92 to 30.9.91 31.3.92 Unaudited £'000 £000 £000Income on ordinary activities before tax 16,239 17,523 33,910 Income on ordinary 12,901 11,915 24,639 activities after tax Earnings per share 11.2p 5.6p Dividend per share 3.4p The results for the year ended 31.3.92 are abridged from the full accounts for that year, which have been filed with the Registrar of Companies and contain an unqualified audit report. For a copy of the full Interim Report write to the Secretary, Knighton House, 56 Mortimer Street, London W1N 8BD.

Capacity to be cut by a sixth in response to fall in demand

Heavy News Manage

Henderson Stra

VI&G Recovers

VI&G Income

arrection

BLUE CIRCLE Industries warned yesterday that the cost this year by £58m. More than 500 jobs are to be axed.

repeated its pledge to maintain total dividends at 11.25p for the year to December 31.

The move, in response to a big fall in demand for cement from the construction industry, was welcomed by brokers and the shares rose 2p to close

at 177p. The group said that the £58m closure provisions and a £20m UK property loss this year would be offset at the operat-ing profit level by net sale proceeds of £44m, mostly from the disposal of the South African huilding materials business. Previously the sale proceeds

By Andrew Taylor, Construction Correspondent Blue Circle cement of closing down a sixth of its UK cement capacity would reduce its operating profits this year by £58m, More than

However, the company below the line. Blue Circle said that the changed treatment was required under the new FRS 3 accounting standard introduced by the Accounting Standards Board at end of last

> Brokers, following the announcement, reduced their forecasts for pre-tax profits this year from between £100m and £115m to between £50m and

Mr Keith Orrell-Jones, managing director, said the com-pany planned to reduce its UK cement manufacturing capacity by 1.2m tonnes to 6.7m would have been included kiln and mothball another at

This would leave just one kiln working at the plant compared with six kilns 20 years ago. The company is also chosing

13 of its 23 UK cement distribution depots. It said that a total of 550 jobs would be lost, representing about a fifth of its current IIK cement workforce. Most of the jobs were expected to go through compulsory redundancy and would affect management as well as blue collar staff. Approaching half

of the provision would be used to meet redundancy costs.

Blue Circle, which produces about half of all the cement

sold in the UK, blamed the recession in the construction industry for the cuthacks. Mr Orrell-Jones said that

climb back to previous levels even when the market recov-Annual sales by UK cement manufacturers since 1989 had fallen by a third from 17.5m tonnes to a little less than 12m tonnes this year. This com-

pared with an industry capac-ity, before the latest reduction, of more than 14m tonnes. Mr Orrell-Jones said that the benefits of the rationalisation improved profits within a year



Barrett founders lead £15m buy-out

By Andrew Bolger

THE CORE businesses of Henry Barrett Group, the Bradford-based company which went into receivership last week, have been sold in a management buy-out worth £15m. A new company, Barrett Steels, has acquired the

group's steel stockholding and steel buildings businesses, employing 450 people and still trading profitably, with a combined annual turnover of them. Mr James Barrett and his brother, Richard, members of the group's founding family, will lead the buy-out, which has been backed by Granville Development Capital and Apax

Partners. The team is paying the receivers, Grant Thornton, 212m. The new company has been financed by 28m equity, 28m in term loans and a 23m working capital facility.

Mr Alian Griffiths, one of the receivers, said that as well as paying the purchase price, the new company would assume about £17m of the parent group's total debts of £40m-

unusual situation, in that talks regarding sales of the two businesses were well advanced when the receivers arrived, keeping the companies out of

The two companies had been extensively marketed over the summer and received several bids, of which the existing management's was the highest. The receivers soon hope to sell Lindapter, the group's special fastenings company, which was also kept out of receiver-

Touche Ross in Leeds acted as lead financial advisers to the management and Simpson Curtis were legal advisers. KPMG Peat Marwick gave financial advice to the inves-tors and Evershed Hepworth and Chadwick were legal advis-

Henry Barrett was floated in 1987 and undertook an aggressive diversification policy to reduce its dependence on steel. The buy-out team said the parent company's financial difficulties were due largely to the underperformance of these

ACT rise | Hogg Robinson falls short of estimates

By Afan Case

ACT, the acquisitive computing services company. announced interim pre-tax profits of 29.54m, up 25 per cent on last time but at the lower end of City expectations. The shares fell 9p to 146p.

272.1m (£52.6m) in the six months to September 30. Earnings per share, however, were only 4 per cent ahead at 5.34p, reflecting the acquisition strategy. The interim dividend is raised to 1.75p (1.5p). Cash

balances stood at £21.3m. The outstanding performer among the new acquisitions was Kindle, the Irish financial software house, which turned in a profit contribution before tax of £4.2m.

The figure ensures that Kindie's directors will be paid an earn-out fee of £5.5m.

Mr Roger Foster, ACT chair-man, said the earn-out payment meant the company had been acquired on a p/e of about 6.2; "It looks like the most outstanding acquisition

we have done". On the debit side, two of ACT's previously profitable divisions both lost money in

the first half. Medisys, which provides financial systems, lost £150,000 chiefly because of uncertainty among trust hos-pitals over the general election

Logsys - whose customers are principally central government departments - lost £800,000 during its transfor mation from computer hard-ware supplier to systems inte-grator. Both divisions now operate profitably, Mr Foster

The acquisition of NMW Computers, which would enhance ACT's strength in stock processing and deliver-ing and give cost savings in data processing, has been delayed while the Office of Fair Trading considers ACT's market share in stock process ing. Mr Foster said he was confident the deal would go

slips to £10m in weak markets

By Angus Foster

HOGG ROBINSON, the travel. transport and financial services group, experienced a slight fall in interim profits reflecting weakness in the business and leisure travel

Pre-tax profits slipped from £10.9m to £10.1m in the six months to September 30. Turnover increased 10 per cent to £57.1m helped by acquisitions. "In the circumstances, this is a pretty good set of results," said Mr Chris Brown, finance

Operating profits from travel fell from £5.53m to £4.34m. Business travel, which accounts for about 60 per cent of the division's turnover, was affected by the recession and companies' tight control of

travel budgets. Leisure travel

was hit by price discounting as tour operators overestimated demand following the collapse of International Leisure Group. The transport division, which covers commercial freight operations in Europe and the Falklands, increased

profits 50 per cent to £3.17m. Most of the rise came from

Financial services continued to see growth from advising on

corporate pensions and lifted profits 6 per cent to £2.34m.

Net cash fell £tin to £29m and interest earnings were lower at £1.16m (£1.81m).

Earnings fell to 9.35p (10.03p) but the interim dividend is reased to 2.6p (2.5p).

O COMMENT

Times obviously remain tough in travel. While price cutting on the high street grabs the headlines, the downturn in corporate travel budgets - initiated ahead of the Gulf war is more damaging. Business travel will also be affected by sterling's fall in value. Compa-nies will have another reason to stop executives upgrading to business class. But Hogg's performance elsewhere was encouraging, especially at mism in the longer term. Before then, Hogy is looking to acquisitions, probably in the travel division. Full year forecasts of £15m put the shares on just over 12 times, suggesting there is room for growth once consumer and corporate confidence returns to the travel

Alliance winding up order abandoned

By Peggy Hailinge

GIROZENTRALE Gilbert Eliott has abandoned its attempt to wind up a former client, Alliance Resources, the Louisiana-based oil and gas company which it brought to the market

The broker has reached an agreement with Alliance over its claim for £38,346 in flotation fees. Cash-strapped Allianco had already paid £71,635 in fees but disputed the outstanding

Alliance, which remains in receivership, also announced a series of board changes, which

resulted in the reinstatement of former chairman Mr John O'Brien and the appointment directors, Mr Marcus Black and Mr John Craven, Mr Don Bealer, former vice-chairman. has resigned.

The group was put into receivership last month by the unquoted Manx Petroleum. where Mr O'Brien is managing

Manx claimed that Alliance had defaulted on the terms of a management agreement and a \$200,000 (£132,000) loan following the surprise dismissal of Mr O'Brien.

Cater Allen gets benefit from lower UK rates

By Richard Waters

CATER ALLEN yesterday became the latest discount house group to announce strong profits on the back of falling UK interest rates. though it continued to refuse to comment on whether it is discussing a takeover of rival

Outlining the group's plans, Mr James Barclay, chairman, said: "We're in the business of building on what we've already got...We don't want to over-diversity." III-judged diversification into

leasing and property in the

1980s has brought losses at

Union Discount, culminating

in news on Wednesday that it is discussing a possible take-Mr Barciay refused to be drawn on whether absorbing a rival discount house would meet his objective of strengthnesses. He added: "If Union Discount disappears, it would

be a disappointment to me." Cater did not publish figures for the six months to the end of October, but said that its discount house, stock lending and Jersey businesses had "performed particularly well." Also, futures broking is reported to have improved and to have shown a profit. Losses on the group's business at

Lloyd's, where it operates both as a managing agent and a members' agent, were larger than in the first half of last Mr Barclay said the group had not made large profits when sterling sank out of the ERM in September, but that discount houses always did well when interest rates were falling - a factor which had made November a good month

so far, as UK base rates fell Cater is raising the interim dividend by 1p to 7p, though Mr Barclay said this did not indicate it was planning to lift its final dividend as well.

Critchley debut with £25.4m tag

By Richard Gourlay

CRITCHLEY, the maker of electrical cable accessories, will begin trading next Thursday with a market

capitalisation of £25.4m.

SG Warburg Securities, the company's adviser, said yesterday it had placed 6.7m shares at 220p with a number of institutions and with some brokers for private clients. The issue will raise £14.7m and leave Critchley with net cash of about £3m. The pricing puts the group on a substantial discount to

nies with which it is sometimes compared with. Critchley will come to the market at 14.4 times historic earnings, while on prospective earnings of 18p per share.
The shares will start with a

Bowthorpe and Volex, compa

This is based on forecasts of £2.8m pre-tax profits for the

The dividend yield, based on a notional net dividend, is 3.7 per cezt.

multiple of 12.3.

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- Turnover continues to grow strongly up by 11%.
- Mercury trading profit up by 36%.
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Henry Barrett Group plc (In Receivership) The following subsidiaries are mainly involved in contracting for construction industries,

operating throughout the U.K. and overseas.

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- Freehold site
- 74 Employees
- Annual turnover £9 million
- International joint ventures

HB Projects Bradford

- Construction project management
- Annual turnover £2 million
- Highly skilled workforce

Westbury Tubular Structures Wetherby

- One of the three principle manufacturers of tubular steelwork for the UK construction market
- History of prestigious contracts
- Highly skilled workforce
- Leasehold site
- 64 Employees
- Annual turnover £6 million

For further details contact the Joint Administrative Receivers: Allan Griffiths, Peter Flesher and Geoffrey Gee, Grant Thornton, Eldon Lodge, Eldon Place, Bradford BD1 3AP. Tel: 0274 734341. Fax: 0274 390177.

Grant Thornton

Hickman Boswell plc

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MA Boswell (Contractors) Limited – Shrewsbury.

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Thoroughbred Commercial Developments Limited. Joinery and laminating business.

Architectural Postforming and Joinery Limited -Brierley Hill, West Midlands.

Enquiries to the Joint Administrative Receiver of Hickman Boswell plc, SRE Hancock, Price Waterhouse, Cornwall Court, 19 Cornwall Street, Birmingham B3 2DT. Tel: 021-200 3000. Fax: 021-200 2464.

Price Waterhouse



Che Simmil Poot r si sing langei The Joint Administrative Receivers offer for sale, as a going concern, the business and assets of this supplier and blender of specialist Principal features of the business include tumover c.\$2 million per onnum specialist promitting good customer base leasehold premises: Westbury, Willishire 39,000 sqit Bourton, Dorset 25,000 sqit. illst plant and machinery

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For further information, please contact the Joint Receivers, Frank Blin and G. ian Rankin at Cork Guilly, Kintyre House, 209 West George Street, Glosgow G2 2LW. Telephone: 041-226 4894. Fox: 041-226 5133.

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G. Ord, Ernst & Young, PO Box 1, 3 Colmore Row, Birmingham B3 2D8. Telephone: 021-626 6262, Fax: 021-626 6305.

JOBS: Rare headhunter who still treats rejects as though they're worth more than ten a penny

The cost of a touch of human decency

HAT price a bit of human decency? "Well, it's a mite controversial," replied headhunter Terry Ward. "I put it at about £1.50 a head, but my wife reckons £2 - though she includes secretaries' time, which

doesn't strike me as justified. They'd be here anyway, you see, even if we weren't doing it...."

All of which rather took the Jobs column aback. My last wish in asking the question was to stir up marital disagreements. What prompted it was just journalistic impulse in line with the old saw which, before the fuss over pit

bull terriers at least, stated that

while dog bites man is common-

place, man bites dog is news. One thing rarely missing from the postbag is complaints from job-seekers about recruiters, and vice versa. They have been biting one another so regularly for so long that, with the idealism of mere middle-age in 1978, I proposed a peace treaty which Britain's Institute of Personnel Management developed into its professional recruitment code.

Alas it has not proved very effective, especially these past two years. Indeed, to judge by the current gnashing of teeth on both sides of the employment market, it seems clear that whether or not

the first casualty of war is truth, considerate treatment is an early

Hence this particular hack's delighted surprise when a reader wrote in praising a headhunter to whom he'd applied for a job, even though he'd been rejected without nearing the interview stage.

That in itself is nothing new to the reader concerned, since he has vainly applied for a couple of hundred others over 18 months or so. Mostly, he had no response at all. The sole exceptions, he says, were brief acknowledgments from employers recruiting directly, and from a few "quality agencies such as NB Selection, MSL and

But on this latest occasion, the reader adds, back came a reply which despite being a rejection, shows "human understanding of applicants' needs". And having read the copy he sent along, I can see why he was so pleased.
Although confessing itself "a

standard letter", it focuses its 400-plus words on the specific job for which he had applied. "The many customised and beautifully presented applications, and even one compact disc." it says. "We received nearly 400 applications and my interview programme includes 39 people.

Then after indicating why the reader was not one of them, the headhunter adds: "However, I may well have thrown out the odd baby with the bath water probably you! - but I hope you will appreciate my position."

What particularly pleased me was that the signature below was that of Terry Ward, whom I've known for years. He began his recruitment career with Ford, and since 1987 has been running the Ward Executive consultancy in Richmond-upon-Thames, in conjunction with his wife Claire.

So I telephoned him and asked

how much it cost to respond to rejected applicants with such care when as many as 400 of them come in for a single post. His reply was that 400 was below average these days. On three occasions fairly recently he has had over twice as many -

which in each case works out at a

By Michael Dixon

response cost of £1,200-plus at his estimate and more than £1,600 at Mrs Ward's higher figure. "It's irritating at times

because a lot of applicants are totally unsuitable," he said, "and at first we just sent printed cards. But when they started coming back with rude words on them, we realised they were making some people feel insulted, and began doing the job properly. We feel it's definitely worth while," Why?

"Well, it's partly commercial.
In this business it's wise to view
every candidate as a potential
client. But that's not the main ason. After all, even at \$2 a head, it's a small price to pay for treating someone decently. NOW to the table alongside, which gives indicators of

prevailing pay levels in City of London banks, as revealed by Day Associates' latest survey. Compiled at the beginning of this month, it is based on data

manager to messenger. But anyone wanting the full report will need to contact Joe Clark at Suite 2.31, 75 Whitechapel Rd, London E1 1DU; tel 071-£375 1397, fax 071-375 1723. The VAT-inclusive

supplied by 111 assorted banks

and covers 230 jobs from general

price is £141 to concerns which take part in the exercise, and £200

My extracts - which like all such survey figures provide at best a rough guide to the real state of pay - are confined to 16 managerial posts. First we have

basic salaries. The lower quartile refers to the person a quarter way up from the foot of a ranking of all in the same type of job, the median to the person mid-way, and the upper quartile to the one a quarter way down from the top.

Next comes the average salary and the percentage of it typically received as a bonus. The last two columns show the percentage of the job-holders with a company car, and its average price.

SALARIES, BONUSES AND COMPANY CARS IN CITY OF LONDON FINANCE SECTOR									
Position	Lower quartile E	Median salary E	Upper quartile £	Average salary 2	Avge bonus	Coy car %	Avge price of car		
Equity trading head	100,000	110,000	130,000	112,000	25.2	80	15,500		
Capital markets head	99,800	104,377	120,000	107,997	46.0	100	23,314		
Corporate finance head	85,000	102,500	123,200	107,824	19.4	100	24,598		
Eurobond trading head	71,000	93,280	130,000	98.456	60.0	80	18,365		
Fund management director	85,000	91,500	105,250	94,472	15 8	100	22,777		
Bond sales head	79,000	90,000	100,000	89,317	16.5	90	18,931		
Head of research	82,360	86,000	94,080	87,108	11.3	100	18,983		
Personnel director	60,125	82,952	92,500	79,726	16.6	83	18,467		
Chief fx dealer	62,800	75,800	93,450	80,661	25.4	96	18,633		
Financial director	61,560	69,000	T2,000	73,943*	14.3	100	20,665		
Legal services head	60,000	65,600	20,448	67,221	31.0	100	18,884		
Money markets head	54,337	65,550	87,000	70,659	31.9	100	18,162		
D-P director	54,000	61,640	66,250	61,297	10.0	100	17,800		
Private banking head	50,000	55,000	65,000	52,912	18.8	94	19,596		
Credit manager	36,000	41,250	43,680	40,692	7.7	80	15,599		
Customer services head	24,150	26,500	34,750	28.086	9.4	53	12,810		
'Average inflated by one ginormous	salary amon	g the sample o	i 11 people.						

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ACCOUNTANCY COLUMN

Act of charity brings audit day of reckoning

Andrew Jack explains why non-profit organisations have to take financial reporting more seriously

BRITISH CHARITIES may soon be Board in the US issued a consultative forced to drop their collecting tins their computer spreadsheets as a whirlwind of change forces them to

take financial reporting seriously. After years of neglect, a substantial cultural shift and a series of new guidelines and legislation are rapidly bringing accounting matters in the sector to the fore. Moral sussion is being replaced with tougher demands for compliance.

The next few months should bring

considerable reform. Most important are several regulations to supplement the 1992 Charities Act, specifying how charities present and audit their accounts, and an up-dated version of SORP 2, the statement of recomnended practice for charity accounts. The Charities Commission is expected to issue a consultation doc up-dating SORP 2 by the end of January. The Home Office will be releasing details of several statutory instru-

accounts; the content and format of reports; and the duties of auditors. By next September, there should be requirements in place on what counts will contain. All charities with annual income in the current or previous two years above £100,000 will require annual scrutiny by a profes-sional auditor, and those with income above £1,000 by an "independent examiner". All will also be required to

ments by early next summer to cover the elements to be contained in

file accounts each year. The current pace of reform is not limited to Britain. Last month the Financial Accounting Standards

document on financial statements for and cheque books and turn instead to not-for-profit organisations as part of

a wider programme of sector reform. There is undoubtedly a need for greater attention to responsible financial management and accountability. Charities have substantial tax privileges. They rely on contributions made in good faith by the public or government. They are also big business. Estimates suggest there may be 300,000 or more total charities, with

annual income of at least £16bm. Yet observers do not need to look very far to see the extent of existing neglect. Last year there were nearly 135,000 principal charities registered with the Charity Commission. The proportion of these that got as far as mitting accounts was just 11 per

greater efforts to chase up delin-quents, that figure has risen substantially and the commission is confident it can collect more than 80 per cent of accounts by 1994. Yet last year it still remained at only 46 per cent.

There is little guarantee of the quality of financial information even among those charities which do file accounts. In 1988, the Accounting Standards Committee issued SORP 2 But the guidelines are entirely voluntary. They have also been criticised

for being too flexible. There is also little data on the extent of compliance with SORP 2. But one barometer of the quality of information is this week's charity annual report and accounts award sponsored by the Institute of Char-

tered Accountants in England and accounts. Many of the larger organisa-Wales, the Charities Aid Foundation and the Charity Forum.

This year there were only about 330 entries, down from a peak in one year of 500. The judges believe charities may have been put off by details in the application form showing elementary mistakes made in the past. But a good number of submissions still suf-fer the same faults, including points as basic as no accounts attached or the balance sheet being unsigned and

There is a need for charities to give greater attention to responsible financial management and accountability.

undated, let alone failure to comply with SORP 2. That said, Sir Christopher Collett, chairman of the judges, believes there has been a marked improvement in

the quality of charity accounts in the last few years. There has also been a great rise in interest in the subject. Mr Adrian Randall, finance director at the Cancer Research Campaign and another judge, says: There has been tremendous improvement in the last

two years. Charities are waking up to the fact that we are publicly account-Given the diversity of the sector, it

is difficult to generalise. Many thou-sands of charities are limited liability companies, registered with Companies House and obliged to file annual

tions are already externally audited, and show a high degree of compliance with SORP 2. For smaller charities,

the pattern is more disappointing. There is understandable caution about what they want to reveal. Mr Peter Scott, an accountant and financial publisher compiling a directory of charity accounts, says: "While compa-nies have a tendency to enhance their figures, charities wear the most poverty-stricken clothes possible and tuck away income for fear that contri-

butions will dry up." Being too explicit about income could bring a lack of sympathy, since donors tend to contribute when they believe a charity is in financial difficulty. It might also give rival charities ideas on potential new donors.

Mr Scott says charities very often write off all expenditure immediately. They try to avoid passing money through income and expenditure. There is little indication of how much of their funding is tied or committed. They also provide scanty information on the value of their assets.

He would like to see improvements in the information provided in these areas. He also believes that SORP 2 allows too many alternative methods of treatment and needs to be made more rigidly applicable.

A paper submitted by a group of researchers to the Charity Commissioners argues that SORP 2 should be revised to reflect factors such as greater information on charities' sources of income; expenditure by areas of activity; and details of costs. It calls for clarification of which subsidiaries or related organisations should be consolidated, and much more on the valuation of assets.

But Scott - like many charity accountants - is also conscious of the dangers of drawing comparisons based on the accounts. Focusing on overheads and administration expenses can give rise to unfounded criticism, for example.

The charity accounts award highlights one such instance. One winner, Community Network, showed administration expenses as 90 per cent of income. There was little explanation of these expenses, which might appear very high. In fact, one of the Network's principal activities is telebill accounts for most of these costs.

The figures will vary widely - and justifiably - between a wide range of different sorts of charities, from fundraisers to those carrying out their own activities, and from those reliant on volunteers to those staffed by high-

ly-qualified professionals.
Mr Pesh Framjee, senior consultant in the charity unit at accountants BDO Binder Hamlyn, argues that accounts tend to focus on inputs and are far less valuable in assessing outcomes. He says there is a need to look at other, more qualitative criteria which could be included in the trustees' reports to accompany charity

He proffers a rather heretical view of his profession, "Accountants think accounts are the be-all and end-all. But charities have no bottom line or earnings figures. The numbers do not measure their effectiveness.

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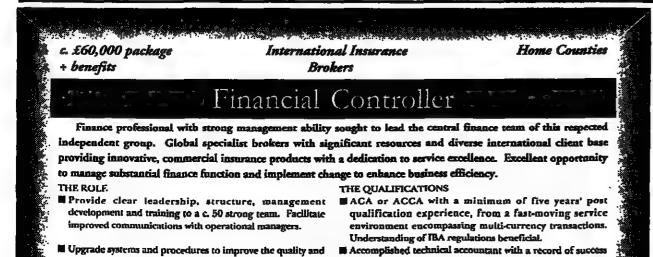
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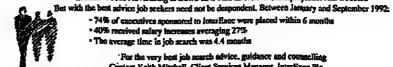
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Ukraine plugs expensive oil leak Go-ahead

Chrystia Freeland and Neil Buckley report on an alleged \$20m scam

7 LADIMIR HORIUNOV. until this week the top oil man in Ukraine, had achieved a lifestyle few of his countrymen can even imagine. When Mr Vitold Fokin became Ukrainian prime minister, he plucked his friend and associate Mr Horlunov from the Lysychansk refinery in the dismal rust belt of eastern Ukraine and appointed him president of Ukrnaftokhim, the state oil monopoly.

But Mr Horiunov was often absent from Ukrnaftokhim's Kiev headquarters, travelling frequently to the UK, Europe and North America.

This week those halcyon days ended as Mr Leonid Kuchma, the prime minister who replaced Mr Fokin less than a month ago, disbanded Ukrnaftokhim and fired its senior directors, alleging they were engaged in illegal resale of oil on a massive scale. The body has been replaced by a state committee on oil and gas. Mr Kuchma - who has launched a major clean-up

campaign since coming into office - alleges that 8m tonnes of oil have been re-exported from Ukraine this year alone. He says he has passed information on to the Ukrainian state prosecutor and will press for charges to be brought.

The case illustrates the dangers of corruption as the former-Soviet republics begin their transition to market economies, and follows widepresd rumours and suspicions of oil industry corruption in

several other republic The allegations that Ukrai-nian officials are profiting from the resale of oil come at a time when crucial services are being cut because of Ukraine's worsening oil crisis, created by Russia's gradual shift to world prices. Ukraine, which traditionally consumed 50m to 60m tonnes of crude oil a year has received less than 30m tonnes over the past ten months.

southern city of Mykolalv have



tic flights from the capital city. Kiev, were grounded for several days last week and the price of a canister of fuel on the black market is close to the average monthly salary. Ukrainian oil refineries are working at less than half their normal

Turkey

The Financial Times has obtained the details of some of the deals in which Mr Horiunov and his Ukrainian and for-

eign associates were involved. Ukrainian oil industry officials allege that more than \$20m worth of fuel was re-exported; the FT has evidence of re-exports worth several million dollars.

Contracts and internal correspondence show that one of the ways Mr Horiunov's refinery in Lysychansk re-exported petroleum products was through Triplet, a private business in Kiev that was set up specifically for this purpose.
With the help of various co-

operative government agen-cies, Triplet obtained export licences for the fuel. Western purchasers were then directed to send payment for the fuel to a UK-based company called Eltrip, which includes Mr Sergei Tsyhankov, director of Triplet, on its board of directors. Mr Horiunov also became a director in October 1991. One specific deal, in summer

1991, worked like this: 50,000 at Lysychansk, the Ukraine's biggest oil refinery, were exported to an unknown Western purchaser through the Lithuanian port of Klaipeda. Triplet made the arrangements with the assistance of Istok, a Russian company that has been accused by the Moscow daily, Izvestia, of involvement

in illegal oil re-export.

Triplet and the Lysychansk refinery then requested that payment for the fuel - which amounted to \$1.896.844.47 after transport and other costs had been subtracted - be transferred to the British bank account of Eltrip. Mr Tsyhan-kov, director of both Triplet and Eltrip, admitted yesterday this deal had taken place but said full payment had not been made by Istok.

The FT has details of other contracts in 1991 relating to the export of 700,000 tonnes of diesel fuel, 200,000 tonnes of gasoline, and at least 980,000 tonnes of heavy fuel oil, and 300,000 tonnes of other fuel, but it is not clear whether all these deals took place.

Mr Kuchma told reporters earlier this week that while many of the deals had been licensed, licences had sometimes been obtained fraudulently. Moreover, the resale of oil products was illegal because it violated Ukrainian law and agreements with Russia, and the proceeds had ended up in private hands. Repeated efforts by the FT to contact Mr Horiunov over the

Mr Tsyhankov, however, said the legality of the licenses was not the responsibility of Triplet, but of Ukrvneshtekhpromobmen, the body which mos Beana

past four months have been

He added that Eltrip had only been used to buy equip-ment for the Ukrainian oil industry, and claimed that Mr Fokin had given permission for some re-exports to take place this year to fund new equipment purchases for the Lysychansk refinery.
"In this bordello which we

for heavy minerals everything according to the letproject ter of the law," he observed. We are just beginning to

become businessmen. Some

The process by which Triple

acquired its UK arm, Eltrip.

illustrates the unusual ways in

which business connections

are sometimes forged with the

Triplet bought Eltrip with the help of a Leeds-based shop-

owner, Mr Keith Gornall Mr

Gornall had been befriended by

a Soviet student who wandered

into his city-centre hi-fi and

electronics shop in the summe

of 1990. Before leaving the UK.

the student promised to put Mr Gernall in touch with business

A group of Ukrainians visited Leeds in December 1990

and bought a company "off the

shelf", changing its name to Eltrip. Mr Sergei Tsyhankov

became a director, along with

Mr Gornall and several illurain

ians. Mr Gornall, who was

unaware of the sources of

Eltrip's funds, continued to

work at the company for sev-eral months before he was replaced as director by Mr

Vladimir Horitmov in October

Eltrip investigated the possi-bility of exporting everything from condoms to medical

equipment to Ukraina. Early in

1991 it acquired a local com-

pany dealing in televisions, W. Tree Trade TVs, for more than

2200,000, with the intention of

exporting TVs and video

Mr William Tree, however, who still works part-time at the company, said only one shipment of televisions ever

went to the Ukraine, and

despite now being owned by

Eltrip the company continued

its UK trade as before. He

joined Eltrip as a "shadow"

director in a consultancy role.

when the company was

attempting to acquire equipment from the US. He had

added that Mr Horiunov had

recorders to Ukraine.

ociates from the Ukraine.

former Soviet republics.

times it takes wild forms."

By Philip Gawith in Johannesburg

AMERICAN ANGLO Corporation, South Africa's largest mining house, has announced that it is proceedng with the Ribn Namakwa Sands heavy minerals project in the North-Western Cape.

Speaking in Johannesburg yesterday, Mr Julian Ogilvic Thompson, chairman, said the project showed that "although South Africa is a small player in global terms, we are as competent, innovative and competitive as the rest".

Production is scheduled to part in 1994 at an initial mining rate of 4m tonnes a year, rising to full capacity of 16m tonnes as the market improves. Reserves are in excess of 500m towns. At full production the plant should generate revenue of R360m (£48m) a year, in 1992 money, almost all of which will come

from exports.
The capital cost is R946m in current money. The R576m equity portion will be funded 30 per cent by Angio and 20 per cent by its associate De Beers. The Industrial Development Corporation will be lend

ing the balance of R370m. The main product at Namakwa Sands will be Ilmen-ite, which will be smelted to produce titanium slag and pig iron. The slag is ultimately used as a colourant in paper and paints, while pig iron is a speciality iron with ductile qualities. By-products will be zircon, used in the ceramics and foundry industries, and ratile, which is used in the manufacture of pigment for the paint, paper and plastics industries. At full production the project will produce annually 195,000 tonnes of slag, 120,000 tonnes of pig iron, 140,000 of zircon and

RTZ's investment boosts credibility of diamond site

By Kerneth Gooding, Mining Correspondent

RTZ CORPORATION, the world's biggest mining group, has already spent US\$6m to join the bectic hunt for diamonds in the Lac de Gras area of Canada where the biggest land rush in North American history is taking place. If the UK group takes up all its land options it would cost \$30m. said Mr Bob Wilson, chief executive, yesterday.

Diamonds were discovered in this area of the North West Territories in November last year by a small Canadian mining company, Dia Met Minerals, which now has the financial backing of Broken Hill Proprietary (BHP), Australia's biggest company. BHP's presence and that of RTZ, which says it is interested only in high-quality, low-cost mineral deposits, lends extra credibility to claims that Lac de Gras could become one of the world's major diamond mining

However, Mr Wilson was cautious yesterday when talking to the Association of Mining Analysts in London. Re suggested it was unlikely that RTZ would take up all its options. These entitle it to interests in about 4m acres interests of 40 or 60 per cent, depending on the deal reached with the original claim holders. Also, while six out of seven holes drilled on land in which RTZ was interested were bearing kimberlitic material, his-

tory showed that only 2 per cent of kimberlite pipes actually contained diamonds and only 80 per cent of those that contained diamonds had eventually proved worth mining. Base metals and gold prices were unlikely to go much lower but would remain "soggy" until well into 1993, ted Mr Phillip Crowson. RTZ's chief economist. He said more aluminium, nickel, lead and zinc production cuts were needed before prices could rise substantially. However, the copper price would have to slip to 75 to 80 cents a lb before output cuts were necessary. Mr Crowson did not expect copper. which yesterday closed at a 98 cents a lb, to fall to this level. He pointed out that output cuts were being delayed

pre pric

because many producers had sold forward when prices 'spiked" and warned that "special factors" might drive up London Metal Exchange prices in spite of the fundamentally poor outlook - factors such as heavy Chinese buying, investment funds returning to the metal markets if the US economy showed a stronger-thanexpected recovery, or simple price manipulation

Wool output forecast to fall further in 1992-93

WORLD WOOL production, which fell by 10 per cent last season, is expected to decline further in 1992-93 to the level of the early 1980s as adverse weather conditions and low prices continue to take their boll, according to a report from the International Wool Testile

Organisation Total world availability of wool (production plus carryover stocks) is expected to fall to 2.26m tonnes from 2.45m tonnes in 1991-92 and a record 2.46m tonnes in 1990-91. This follows a decade in which availability rose by 48 per cent and marks the "most significant contraction in supplies since the early 1970s".

The report estimates production for the coming season at 1.67m tonnes, down from 1.74m tonnes in 1891-92 and 14 per cent down on the 1989-90 record of 1.97m tonnes. Carryover stocks are forecast to decline to 592,000 tonnes from 719,000 tonnes in 1991-92.

"Leading exporters Austra-lia, New Zealand and Argenting are expected to account for well over 60 per cent of the current season's contraction and the former Soviet Union for most of the balance," the

report cays. Australia, the world's biggest producer, is expected to proluce 549,000 tonnes, down 4 per cent on the previous year and 21 per cent on 1990-91. Sheep numbers were down 10 per cent to 151m in the year to the end of March. By September 25 this year the Australians had reduced their stockpile from the January 1991 peak of 553,398 tonnes to 472,306

Overall demand for wool is expected to continue to improve as a result of strong growth in China, Korea and Taiwan and the prospect of recovery in Western industrialised countries. This will bring supply and demand into much better balance, the report says.

Banks pull out of commodities

By David Blackwell

THE NUMBER of banks involved in financing international commodity transactions in London has fallen to just a dozen from about 30 over the past 2% years, a London conference was told this week.

"This rapid fail-out of banks has caused some of the commodity trading companies in the industry considerable pain and has even meant ultimate demise on occasions," Mr Guy Saunders, senior manager, commodity and trade finance at ANZ Bank, told the conference, organised by Moores Rowland, the accountancy firm, in association with World Commodity Report.

The cut in the number of successful commodity traders companies and banks committed to the industry meant "the past few years have been extremely turbulent and unstable from a financial perspective." But he thought that the remaining banks would continge to support the industry.

Venezuela invites operators to tender for 'marginal' fields

By Joseph Mann in Caracas

VENEZUELAN government announced that it is seeking international tenders covering the operation of 73 so-called "marginal" oil fields with total proven reserves of 1.2bn barrels.

This is the second time the government of President Carlos Andres Perez has asked private companies to bid for the rights to produce crude oil. Until earlier this year, this sector had been closed to private

The minister of energy and mines, Mr Alirio Parra, said that the fields, grouped into 13 production units according to location, contain light and medium gravity crude: Once the marginal fields are fully operational they should be able to produce a total of about 280,000 barrels a day, or about

10 per cent of Venezuela's current crude oil production. Mr Parra added that the new operating contracts would be more flexible than agreements signed earlier this year, and

explore for additional deposits of oil and gas within their The fields, some of which are

at present being operated by the .national oil company, PDVSA, have not received any significant investments for about 15 years. They are considered marginal fields as they do not form part of PDVSA's mainstream plans for developing new oil production capac-

ty.
The winning bidders will investfinance any production investments out of their own pockets would allow contractors to and will be paid fees by

ume of oil they produce. The operating companies will not own the oil they produce, and will be obliged to sell all oil and gas output to PDVSA. Mr. Parra said he expected that companies interested in bidding on the fields would obtain all necessary technical data by March 31, 1993, and that tenders should be received by

June 30 next year. Earlier this year four investor groups made up of Venezueian and international partners won contracts to operate a series of inactive and marginal

Teikoku Oil Company and a consortium made up of Benton
Oil (US) and Vinceler (Venezuela) agreed to invest a total
of US\$280m over the next decade to develop and operate specific oil fields.

However, the other two win-ners - Shell and Lingoteras de Venezuela (a Venezuelan group) - did not sign operating contracts. According to the ministry, Shell wanted any legal disputes to be settled in New York state, a position the Venezuelan government did not accept.

WORLD COMMODITIES PRICES

Rubber producers call for pact review

NATURAL RUBBER producers want consumers to review measures to stabilise prices, Mr Sucharit Promdej, secretary of the Association of Natural Rubber Producing Countries, said yesterday, reports Reuter

"The current agreement is working well to the advantage of consumers as prices have remained low," said Mr

(Prices supplied by Amalgameted Motal Trading)

Sucharit, who was attending

the International Natural Rubber Study Group's forum. He said rubber producers wanted to review the discretionary powers of the buffer stock

Council members of the international Natural Rubber Organisation, a consumer-producer organisation, are scheduled to meet from November 23 to December 2 in Malaysia.

council failed to end a stalemate on whether the current price-stabilising International Natural Rubber Agreement should be reviewed.

Producers want the pact, which expires at the end of 1993, replaced, saying it favours consumers. But consumers want the status quo maintained. "Inro's intervention has not made much At its May meeting, the Inro impact," Mr Sucharit said.

MARKET REPORT

London's robusta COFFEE futures finished with gains of up to \$15 as the market seemed to have resumed its upward trend after a recent downside technical correction. Dealers said a 50 per cent retracement had been completed in New York's March arabica contract, to a high of 74.10 cents a lb from 64.30 cents last week and then slipped back to a low on Wednesday of 69.20 cents. In the short term, however, the market looks unlikely to move sharply in either direction shead

SPOT MARKETS		
Crude eli (per barrel POB)	Junj Janj	+ or
Dubel	\$17.30-7.350	
Brent Bland (dated)	\$19.50-9.55	+.425
Brent Blend (Jan)	\$19.40-9.45	+0.35
W.T.I (1 pm est)	\$20,60-0.70	1 +0.40
OS products		
(NWE prompt delivery per	tonne Çır	+ or
Premium Gesoline	\$206-208	
Gas Oli	\$182-183	+1
Hoavy Fuel Oil	\$91-92	+1
Naphthe	\$187-189	-
Petroleum Argus Estimates		
Other		+ ar
Gold (per troy oz)	1000.00	-0.85
Silver (per troy oz)	376.0c	-1.5
Platinum (per troy oz)	\$353.55	+ 0.65
Palledium (per troy oz)	\$95.10	+0.35
Capper (US Producer)	100.5c	
Load (US Producer)	33.5c	
Nn (Kuela Lumpur merket) Dn (Now York)	14.07r 263.0c	+5.5
Tin (New York) Zinc (US Prime Western)	263.0c	+0.5
Cattle (live weight)	172.280	-0.05"
Sheop (five weight)† *	73.220	-0.85
igs (live weight)	88 98p	-0.06"
ondon dally sugar (raw)	\$222.0w	2.0
.ondon delly sugar (raw)		+0.4
ate and Lyfe export price		3.0
Barley (English feed)	£137.0z	
Maize (US No. 3 yellow)	£146.0	
Moot (US Dark Northern)	Unq	
Rubber (Dec)♥	62.750	-0.50
lubber (Jan) 🖤	62.75p	-0.50
Tubber (KL RSS No ! Dec) 223.5m	
oconut oil (Philippines)	\$492.5y	-125
alm Oil (Malaysian)s	\$407.6	42.5
copra (Philippines)§	E357.6	_
oyabeans (US)	uQ.9912	-1.0
ction "A" index	52.75c	-0.10
Vocitops (64a Super)	420p	+6
a kenne unless otherwise	stated. p-pe	ince/kg.
-cents/lb. r-ringgit/kg.t-0i r-Dec/Jan. z-Jan/Mar. †Me	c. y-Jan/Fel	o u-Jan

COCOA prices closed mostly higher. News that the Ivorian prime minister's office had estimated the 1992-93 cocoa crop at 780,000 tonnes was above trade expectations and seen as mildly bearish. BASE METAL prices closed mixed on the LME, concluding a generally lacklustre session of few features. Dealers said early price rises ran out of steam, with fundamental factors unable to provide a follow-through to

Co	mpiled	from Re	euters .
BUGA	- Lesi	POE	(il per la
Rew	Close	Frantous	High/Low
Des	196.00	196.00	195,00
Mar	193.60	193.60	193.00
White:	Close	Previous	High/Low
Ment.	256.30	257.50	258,70 256,00
May	259,00	280.00	260.00 258.50
Alas	264.80		265.50 255.10
Oct	263.20	263.50	253.50
	E QIL, (1		\$75
	Lette	et Previo	un Mahili our
	Late		
	19,41 19,31	19.04	10.47 10.00
Fob Moz	19,41 19,32 19,31	19.04 19.07 19.00	19.44 18.95 19.35 18.93
Fob Moz Apr	19,41 19,31 19,31	19.04 19.07 19.00 15.95	16.47 16.96 19.44 18.96 19.35 18.95 18.30 18.07
Fob Mar Apr Jul	19,41 19,33 19,31 19,20	19.04 19.07 19.00 15.95 18.84	19.44 18.95 19.35 18.93
Feb Mar Apr Jul IPE Ind	19,41 19,31 19,31 19,20 19,20 6x 19,17	19.04 19.07 19.00 16.95 18.54 19.26	16.47 16.96 19.44 18.96 19.35 18.95 18.30 18.07
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	19,41 19,31 19,31 19,20 19,20 6x 19,17	19.04 19.07 19.00 16.95 18.54 19.26	16.47 16.96 19.44 18.96 19.35 18.95 18.30 18.07
Fob Mor Apr Jul IPE Ind Turnov	19,41 19,31 19,31 19,20 19,20 6x 19,17	19.04 19.07 19.00 16.95 18.54 19.26	16.47 10.56 19.44 18.95 19.36 18.93 18.30 18.07 19.30
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Apples continue to dominare the fruit bestet with British Columbia Red Delicious at 50-55p a it (50-60p). Washington Red Delicious at 50-55p a it (50-60p) washington Red Delicious at 50-55p a it (50-60p) and English Cox at 29-40p a it (30-45p), reports FFVIE. Oranges continue to be a best buy at 12-25p each (12-25p). Cabbage varieties are plentifed with Primo and Celife at 20-25p a it (20-25p), Spring greens at 25-35p a it (20-35p), leaberg lattuce at 50-50p a need (60-60p). Round lettuce at 25-35p (30-35p) a head, and Spring enions at 40-45p a burnet (45-50p) are all good seled buys.

Close Previous High/Low 720 727 720 725

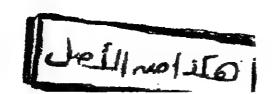
COCOA - London POX

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Dec Jari	57.25 68.85	56.50 57,20	57.65 30.86	86.50 57.77		Close	Previous	High/Low	
Feb	69.35	58.44	89.90	31.77	200	864/2	883/4	586/6	661/4
Mer	98,45 67.30	57.59 66.29	58.65	57.65	Marr	570/0	860/2	571/6	86774
Apr Ney	56.20 -	85.12	67,40 86.30	68.35 55.40	May	576/0	574/6	577/0	573/2
lum.	65.80	54.62	55.75	85.00	Jul Aug	584/4	581/2 565/6	683/2 865/4	579/2 562/0
Jul Aug	65.68 66.40	84.82 85.37	55.65 56.46	55.10 58.30	Sep	584/0	BB2/ /4	585/0	561/4
Bép	57.10	58.52	0	0 .	Nov	(709/0	500/6	591/4	586/6
	\$ 10 tons	-13/000			BOYA	HEAN OIL	80,000 lbs;	centa/ib	
_	Close	Previous	High/Low	,		Close	Previous	Hightlow	
Dec	997	984	TOTAL STREET	986	- Dec Jan	20.80	20.24	20.62	20.10
Mar	1036	1019	1041	1026	Mar	20.71	20.36	20.72 20.83	20.22 20,44
May iui	1081 1088	1048 1074	1086 1088	1052 - 1061	May	21.08	20.73	21.08	20.60
Bup .	1108 .	1094	1110	1100	Jui	21.17	20.85	21.18	20.74
Dec	1148	1127	1146	1140.	Aug Bep	21.17	20.86	21,25 21,25	20.63 20.90
Mer May	1177 1198	1157 1186	1179	1176	Oct	21.22	20.92	21.30	20.90
lut.	1220	1216	1226	1187 1225	POYA	EAR HEA	IL 100 tons;	E/mm	
lep	1251	1239	0	0		Close	Previous	High/Low	
COPPE		,500ths; cer	ta/lbs		Dec	182.2	182.8	183.8	182.0
	Charles	Previous	High/Low	•	Jan Mar	181,9 161.9	182.5 183.1	183.3 183.4	781.7
Dec	69.15	(99.50	70.10	69.00	May	152.8	183.8	184.4	181.5 182.3
	70.95	71.25	72.15	70.40	Jul	184.7	185.8	186.4	184.3
Hey Iul	73.80 75.65	74.30 78.00	75.00 76.60	73.50 75.40	Aug	185.4 186.3	186.7 187.7	187,3 188,6	185.1 185.1
Sep	77,00	77.70	77.76	77.00	Oct	186.0	189.5	0	0
)@G	79.40	80.00	79.50	79.50	MAIZE	5,000 bu	min; cente/5	61b bushed	
ter .	81.50	\$2.00	0	0		Citra	Previous	High/L	
بمعارا		-11- 112,0	OD Ibe; Cen	ta/lbq	Dec	217/2	215/2	218/0	215/4
	Cious	Previous	High/Low		Mar	225/D 232/2	224/0	226/2	224/0
Mr.	8.66	8.66	6.70	0.65	, Jul	257/2	231/6 236/6	233/6 238/6	231/2 236/4
er i	8.76	8.85	5.65 5.68	8.77	Sep	241/2	240/2	242/2	240/0
let	8.84	8.92	8.88	8.84	Dec	245/6	245/0	246/6	244/6
	8.90	8,98	8.95	8.95	WHEA		min; certs/		
A) I I I	30,000;	Previous	High/Low		Dec	270/4	Previous	High/Low	•
200	56.40 -	56.28			Mari	366/6	369/4 368/0	371/6 369/4	367/4 385/6
ier -	56.73	56.63	56.80 57.20	86.30 56,70	- Y	350/6	348/0	361/0	347/4
Aug lai	57.80	57.40	58,05	57.90	Sep	328/0 331/0	329/0 330/4	326/6 332/2	323/4 330/2
iel iet	53.32 53.35	58.20 58.40 :	58.60 56.60	68.30 58.35	Dec	343/D	34172	343/0	340/0
lec lec	59.80 59.35	55.60 59.35	58.85	58.55	LIVE C	ATTLE 40,	000 lbs; cen	ts/ibs	
_		15,000 000	9	0		Ciose	Previous	High/Low	
	Close	Previous			Dec Feb	75.025	75.075	75.225	74.925
	93.35				Apr	72,675 72,925	72.825 73.125	72.900 73.200	72.650 72.900
	95.30 95.30	92.75 94.86	93.50 95.50	92.60 94.40	Jan	89,725	69.875	70.000	69.700
Loy	95.20	95.35	96.25	95.25	Avg Oct	66.550 66.900	68 <u>.600</u>	68.900	68,550
	95.75 95.25	94.80 94.45	95.00 95.00	95.20 98.00	LIVE	DGE 40 00	0 lb; cents/fi	68.TDQ	68,850
CT .	95.00	94.20	96.00	95.80		Glose	Previous		
en Ler	95.00 95.06	94.20 94.20	0 35.00	0 95,00	Dec	44,850	44.875	45.050	44,400
					Feb	44,475	44.350	44.750	41.200
-					Apr Jun	42,275 48,475	42.175 48.150	42.525	42.000
]	Jul	45,860	45.600	45.975	48.025 45.600
1	ESE ES		16 1931		Aug	44,475	44.350	44.525	44,250
	Nov.19 1656.5	Nov.18	moth ego	7f ago 1622.2	Oct	41,225	41.050	41,250	40,900
DÓW	_	Base: Dec.	1637,4 31 1974 =		PORK	_	0,000 lbs; ce		
	Nov.18		mit ago			Close	Previous	High/Low	
Smil	117.97	118.23	-	114.90	Feb Mar	49,000	43.625	43.775	43.125
	E 117,94	118.04	44.7	182.75	May	43.925 44,400	43.800	44.800	43.200
				<u> </u>	34	45.275	45,350	45.275	44.200 44.850

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FINANCIAL TIMES FRIDAY NOVEMBER 20 1992

LONDON STOCK EXCHANGE

Share prices cling on to recent gains

By Terry Byland, UK Stock Market Editor

THE latest statistics on the domestic economy helped the UK stock market to hold on to the FT-SE 2,700 mark yesterday, although attempts to move further ahead were not successful. A substantially greater increase than expected in domestic lending by the banks and building societies during October raised some hopes that the economic recession might be lifting at last But this was counter-balanced by the implications of the stagnant performance in UK gross domestic product in the third quarter, also disclosed yester-

day.

Equities opened higher, benefiting from a firmer performance from other global mar-kets overnight, but were soon restrained by softness in the US dollar which held back the blue chip internationals. The 2-1-2 FT-SE Index was also held back by a fall in ICI on the back by a reports that a leading UK securities house was about to issue a somewhat cool appraisal of the planned merger of the bioscience divisions.

However, the market found support again when the Foot-

NAMES OF BE sie 2,700 area was challenged and share prices then crept higher, with the announce-ment of the UK money supply and bank lending data helpful.

equity market was the preas immediately significant.

The final reading put the fall very far while they await aboard by share prices and further news on interest rates that only signs of a recovery in the day of 22 points.

The final reading put the fall very far while they await aboard by share prices and further news on interest rates that only signs of a recovery in the economy will have signifiindex future contract.

The second half of the session was uneventful, although . 559.2m shares from Wednes- tic economy. some comfort was drawn from day's 551m, worth £1bm in securing a settlement of the GATT problems. Cuts in base banks were not regarded that the institutions are view that the

Various Coming Day's 1975 Price chance

out opinions among traders that the stock market is "funrates by the French damentally optimistic" and But the stock

TRADING VOLUME IN MAJOR STOCKS

gain on the day of 22 points. and on the UK government's the economy will have signifi-Seaq volume increased to moves to stimulate the domes- cautiy fresh impact.

The news on the industrial front remained negative, Blue favourable reports from the turnover statistics bear talks in Washington aimed at The turnover statistics bear Circle Industries, Royal Bank of Scotland and British Rail all disclosing plan

uses, koyai bang	magnifications are invoce arrest to be
nd British Rall all	attracted by high yielding qual-
ens to reduce staff.	
	ity equities than by bank and
Thanket takes the	similar deposits, on which
he depth of the	returns have fallen steadily
	this year and are expected to
	fall further.
Att Company	Trevor Laugharne at Klein-
Victory Charles Charles 440's Price charges	wort Benson Securities told cli-
•	
	ents that he could see only
	weak bullish and bearish fac-
A	tors operating in London at
- 548 627 13	
MAK USA 780 470 12	present, with "preponderance
41	just falling on the bearish
4 Bect (0) (0) +3	side"; the market is unlikely to
Meter - 2,300 511 +1	move up in the near term
Bees 683 467	
MAL (27 350 -12	unless it senses that another
1780 188 11 1780 288 11	cut in base rates is imminent.
322 138	The strategy team at Nikko
	Securities is slightly more opti-
2102 1012 +14	mistic than some others in the
	marketplace in believing that
220 db +6	the next 1 per cent base rate
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ED).		
Accoun	t Dealing	Dates
hat Davings: Nov 2	Hov 15	Nov 30
Mov 12	Mov 36	Dec 10
Nov 13	Nov 37	Dec 11
Mov 23	Deg E	Dec 21
terr Street death		often from

tinued, the shares - which had fallen 58p in two weeks -dropped another 12 closing at

763p. However, an afternoon

rally suggested that it may have reached the bottom of its

MARKET REPORTERS:

trading range.

Petter John.

Stove Thompson, Christopher Price,

At Panmure Gordon, Mr

Robin Aspinall commented

that, in present circumstances

investors are more likely to be

| Values Claring Day's | Values Claring Day's | Values Claring Day's | Values Claring Day's | Values Claring Day's | Values Claring Clary | Values Claring Clary | Values Claring Clary | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values | Values Based on the tracing volume for a se more are rounded down. Also encouraging for the Abbey US socialities houses. FT-A All-Study Index Chemicals up 18 to 340p. Smith & Nephew rose 3% to 162%p after Credit Lyonnais Salomon Brothers, one of the leading US investment banks, **National** was said by dealers to have

upgraded THE latest upsurge in Abbey National shares was ascribed to an upgrading of profit fore-casts by BZW, the UK invest-ment bank. The recent advance in the stock price gathered momentum throughout yesterday and drove Abbey shares up to an all-time record of 360p before they eased off to end the session a net 8% higher at shares are outstandingly 358%p. Turnover in the stock was 3.6m shares.

BZW lifted its current year profits forecast for Abbey from 2560m to 2610m and that for next year from 2680m to 2710m. Mr Philip Gibbs, the sector the current year estimate was mide because of the windfalls down as low as 1810; and gains to abbey taking from closed a net 2 lower at 1013; the delay in implementing with a dealt.

The market focused on state of the market focused on state of the market focused on state of the market focused on the market focused on the focused on t analyst, said the increase in

derive from the widening the differential between lending

and savings rates... Since the flotation of Abbey National at 130p each in July . 1989 the shares have risen over 175 per cent. During the same. period the FTSR-100 has risen just over 20 per cent.

Power stocks busy

The power generators, National Power and Power-Gen, continued to outperform other utility stocks, the former rising 8.3 per cent and the lat-ter 2.9 per cent, following ranewed aggressive buying by

NEW HIGHS AND LOWS FOR 1992

NEW HIGHS (46).
AMERICANS (2) Abbott Laba., Asser.
Express. BANKS (3) Abboty Nast.; Standard
Correl. BANKS (3) Abboty Nast.; Standard
(HP), BUSNESS SCRVICES (1) Penns.
CHEMICALS (3) Allied Collokia, Exoda,
Do To PH., CONTRACTING & CONSTRUCTY
(1) NSM. ELECTROCALS (1) Ericason,
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GENERAL (1) Vospor Thomycroft, POOD
RETARLING (2) Loisend Prozen, Horrison
(Wm), Health & Hollenkild (1) Asira
8, HOTELS & LESSINGE (2) Granada 7-1-po
PL, Rank Cong, 8-1-po PL, RESURANCE
COMPOSITE (2) General Accident, Sun
Afficiaco, RESURANCE LEFE (2) Effeants,
Transatante, SWIESTIMENT TRUSTS (9)
SZW Convertible, Franking American,
Genesis Malaysis Maju, Jupiter European,
Malsysia-Enney, Cor., Mezzanine Cop.,
Murray Inc. 8, Murray Ind. 9, New Zealand,
MEDIA (6) Central ITV, Metal Sulfett, News
Corp., News Ind., Swring Public, TVS
Entre, 7-Ap. PT (6), MECCELARICOUS (1)
BAT Inds., OTHER FRANCIAL (1) Cater
Allev, OTHER HEINSTRAL MATERIALS
(1) Coolson, PACKAGINA, PAPER 8
BYSTHER (1) Portain, PROCHETTY (2), Heiling
STORES (9) Fine Art Dec., Storthouse,
WATER (1) Mid Kent. MISSES (1) Malaysia.
NEW JONES (33),
AMERICANE (1) ISM, CAMADANE (1)
BORGER, GUSPASS SERVICES (1) REA.
CONTRACTING A CONSTITUTION (1)
FROM ELECTROMICS (3) Kawie Systems,
Lyro, McMyro, ENGMETSENS GENERAL
(2) Sulfock, REDIA (2) Metal Corles.
MERLING (2) Berry Starquest, London 8
STRINGS, REDIA (2) Metal Corlo., Trans.
World Corline, MISSEL LAMBOUS (1) Brings,
C), PACKAGEN, Danish MISSEL LAMBOUS (1) Brings,
C), PACKAGEN, AND MISSEL LAMBOUS (1) Brings,
C), PACKAGEN, AND MISSEL LAMBOUS (1) Brings
(2), PROPERTY (1) Fire Calo, STORES
(2) Centron, Dunhal, BRINGS (2) Anglo An Gold, Prietonein, Durhas Deep, Gencor,
Gold Fields S.A., Marishoeat, Impale
Picknuss, Restendury Platinum, Stiffontols,

been the main driving force behind buying interest which saw National Power attain a record 290p before closing a net 9% higher at 289p on turnover of 4.3m. PowerGen only just failed to break its all-time high

287%p after 290p on turnover of 8.7m shares. Mr Michael Sayers, utilities specialist at Salomon, acknowledged the buying interest:
"We've been aggressive buyers
for some time and think the

of 293p, and settled 8 up at

ICI pressured

Sellers moved in on ICI and the share price fell sharply on heavy turnover yesterday as a result of a number of negative

Smith New Court research The rise in next year's forecast was a reflection, Mr Gibbs of the value of the company said, of margins gains which post demerger and suggests that the demerger will have to

be deferred anyway: There was also growing concern about Zeneca, ICI's choice of name for the new pharmaceutical group. One distilu-sioned analyst said the decision to offload the brand loyalty associated with the ICI name amounted to "commercial suicide". Finally there was a knock-on effect from thirdquarter figures announced by German rival BASF, which came in below the worst expec-

Mirror bought

Institutions decided that the administrators of Mirror Group were making a determined attempt to get the news-paper's finances straight and bought the stock heavily. They were responding to enthusiastic recommendations from Kleinwort Benson and James

Mr Guy Lamming of Capel attracted investors after pointing out the newspapers's cash generative abilities and its relative value. At Kleinwort, Mr Derek Terrington said: "Kiffectively, there is a new board of directors and that is a move that cannot be underestimated." The stock was 7 higher before profit-taking brought it down to a net gain of 4 at 83p on very large turnover of 8.3m. Retailer Storehouse produced well-signalled figures and the shares edged up a penny to 186p. However, hav-ing disposed of the loss-making Richards and Habitat brands, analysts were generally upbeat about the second half. Nomura raised its full-year forecast £11½m to £47½m, while County NatWest added £5m to £40m. County's Ms Kimlan Cook said: "The figures confirm our positive stance. The more you see the more compelhing the recovery story is."

Open 9.00 19.00 19.00 19.00 19.00 19.00 19.00 19.00 Mgh Low 2020.2 2017.5 2017.7 2012.9 2018.9 2017.9 2020.4 2018.8 2019.4 2022.7 2011.5 How 19 How 16 How 17 How 16 How 13 Year age SEAU Sempates 25.807 23.506 23.443
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The news that the Monopolies and Mergers Commission

EQUITY FUTURES AND OPTIONS TRADING

ANTICIPATION of an limited causing it to drift impending cut in German back. December reached its interest rates provided the low point of the day of 2,714 main: point of interest in an around 11am. otherwise featureless and quiet day's trading in the nent German rate cut, which derivatives market, writes many in the market believe

Christopher Price.
The December FT-SE contract opened at 2,729 and pro-ceeded to move forward,

However, talk of an immimay happen in the next month, sent December forward. It was also helped by firmer short-sterling and gilts, although buyer interest was before settling to trade in a

An indifferent Wall Street. a weaker pound against the D-Mark and a lack of buyers combined to prompt Decamber to drift slightly in later trad-ing. It closed at 2,726, down 4 on the previous close and at a 10-point premium to its estimated fair value of nine

range of 2,720-30 into the early trawdry 8,068 contracts. In a busier traded options market, British Steel provided the main focus among the stocks, recording 2,933 con-

This included a seller of 1,000 centracts of the January 50 calls. Rolls-Royce clocked up 1,606, followed by Marks and Spencer at 1,023 and HSBC on 982 contracts. Wall Street volume was a

Laing reinforced its buy recom-mendation on the stock. Cable & Wireless (C & W) delighted the market with interim profits up around 36 per cent at £378m and well ahead of the most optimistic expectations which were around the 2360m-level. The interim dividend was also said to be at the top end of the market range. The shares raced up to 657p before settling

heavy turnover of 7.3m.

The proposed sale of up to 1.35m shares continued to east a shedow over both classes of BT with the "old" 3 off at 393p on turnover of 9m and the partly-paid 4% down at 288p on 6.5m. Vodafone, helped by switching from BT, rose 6 to

a net 10 higher at 652p on

387p on 2.4m. The discount houses standed their recent excellent performance with Enion Discount, involved in takeover is investigating the perfume talks with an unnamed party, market hit Boots, the shares closing a further 25 up at 98p falling 6 to 484p.

**The control of the perfume talks with an unnamed party, closing a further 25 up at 98p with the market looking for other potential bidders to move in. Cater Allen, regarded as a possible bidder for Union, rose Banana exporter Geest recovered from a savage down-4 to 385p after 400p, following the increased interim dividend. King & Shaxson which recently announced a 60 per cent increase in its interim payment, moved up 5 to 90p.
A stock shortage and hints
that one of the big US investother downgrades, including BZW which lopped £2m from this year's profit forecast to ment banks was about to release a strong buy recom-mendation on the stock boosted Commercial Accident 13 to 579p. Commercial Union, one of the marker's tavoured comzen Foods, up 8 at 568p. Albert Fisher was said to have been recommended by S.G. Warburg and the shares gained 5 to 53p

broker, closed 11 up at 308p with the market relieved that the dividend cut was not even bigger. Specialist mechanical englneer Siebe performed well as Smith New Court upgraded its recommendation on the stock to buy from hold. The house argues that the relative rating has come back to a more attractive level. The shares

posites, edged up 4 more to 577p. C.E. Heath, the insurance

improved 10 to 300p. Fears that NorthWest Airlines, one of the biggest customers in the industry's order backlog, might be considering filing for bankruptcy unsettled British Aerospace by 4 at 126p. British Steel rebounded 2% and rose I5 to 1869. Speculative buying pushed Yorkshire to 50p on expectations of EC

FINANCIAL TIMES BOUTTY INDICES

as the company attempted to play down the current delicate

negotiations between the Euro-

pean Community and the

Caribbean exporters. The

shares added 5 to 254p, but could not prevent a number of

Scottish presentations were

Evode jumped 19 to 91p after diversified manufacturer Was-

sall made an 80p per share bid

for the specialist seals and coatings group valuing it at £58.2m. Wassall held to a fall of

only 15 to 183p despite the pressure of the bid and the dilutive effect of a three-for-

five rights at 150p a share. The bid encouraged market-

makers to look around for

other old takeover candidates.

Lucas ended 7% up at 120%p

and Norcros improved 8 to 1280. Leigh Interests was also

the subject of speculative talk

in turnover of 11m.

Year 19 Nov 18 Her 17 Nov 18 Nov 13 age High Low

Tel. 0891 123001. Calls charged at 30p/whate charp rate. 40p at all other times.

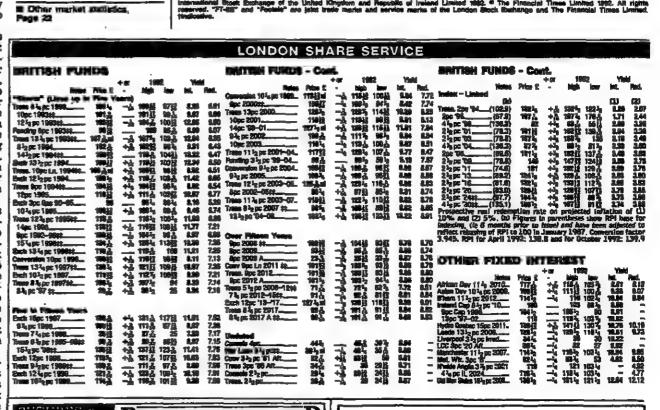
FT-SE Actuaries Share Indices THE UK SERIES FT-SE 100 FT-SE MID 250 FT-A ALL-SHARE 2706.2 +2.2 2616.9 +6.0 1284,33 + 1,49 alov 19 Nov 18 Nov 17 Nov 16 Nov 13 PT-62 100 27082 27040 26792 26795 26975 24463 27378 22810 2737.8 FT-5E (M) 250 21/1/88 664.5 14/1/86 20/5/92 1342.7 1103.1 FT-\$5-A 350 1297.5 12972 1305.4 2.00 15.86 16.10 High/day Low/day FT-8E 180 2710.5 2707.0 2709.2 2703.7 FT-8E 18d 220 2615.9 2615.5 2615.8 2615.9 FT-8E-A 358 1311.2 1309.7 1310.6 1308.5 Gress children yield (ACT at 25%) FT-8E 10024.45 2710.7 2708.5 2712.21 2710.1 2707.5 2712.6 1701.8 2618.8 2617.3 2616.8 2616.4 2618.8 2618.7 2614.5 1311.5 1310.5 1311.9 1311.0 1310.1 1312.1 1307.8 FT-Actuaries Alf-Share

		_		_		_				_			
	Trevor Laugharne at Klein- wort Benson Securities told cli- ents that he could see only		EQUITY OROUPS	TI	Thursday November 19 1992					Wed Kov 18	Nov 17	Mon Nov 16	Year ago (approx)
	weak builish and bearish fac- tors operating in London at present, with "preponderance just falling on the bearish	FI	& SUB-SECTIONS parts in parentheses show number of stocks per section	indea No.	Day's Change	Est. Earnings Yield % (Max.)	Gress Die Yield*: (Act at (25%)	Est. P/E Ratio Ules)	nd adj 1992 to date	index No.	tiidini Mo	lader. Hö	Index Mo
	side"; the market is unlikely to	1	CAPITAL GODDS (174)	773 91		7.30	5.54	17 87	29 69	774 33	771 48	774 06	765.94
	move up in the near term	2	Building Materials (23)	700.43	+0.5	6.58	6.95	21.62	35.83		768.87	769.33	933.82
	unless it senses that another	3	Contracting, Construction (26)	2150 71	-0.6 +0.8	4.15 7.78	7 43 6.97	65.26 16.80	37.38 108 10	671.41	672.19		1017 29
	cut in base rates is imminent.	5	Electricals (9) Electronies (27)	2162 29	-0.9	7.06	3.94	18.00		2141.39 2181 63	2142.36 2167.00	2143 77 2168 87	2380 49
	The strategy team at Nikko	6	Engineering-Aerospace (6)	250.29	-23	14.14	9.38	9.00	15.92		255.13	262.36	335.50
	Securities is slightly more opti-	7	Engineering-General (43)	447 634	+0.8	8.91	5.26	14.33	16.58			443 91	461.68
	mistic than some others in the	8	Metals and Metal Forming (7)	277 79	+2.3	6.15	4.62	23.67	8.52	271.58	270 93		330.60
	marketplace in believing that		Motors (15)		+2.1	L23	7.20	23.42	17.59	319 86			
	the next 1 per cent base rate	21	Other industrials (18)	1640 85	-0.5 +0.3	7.07 6.97	4.74 3.48	17.09 17.80	40.00	1773.38 1445.34		1700 55 1MC:71	
	cut will come before Christ-	22	Brewers and Distillers (25)	1977 98	+0.8	B.40	3 74	14.37		1962.55			
	mas.	25	Food Manufacturing (19)	1252.87		8.48	4.25	14.67		1252.43			
		26	Food Manufacturing (19)Food Retailing (18)	2951.58	+0.7	8.72	3.15	14.90		2931.99			
	Account Dealing Dates	27	Health and Household (26)	4359.63	+0.4	5.10	2.60	22.76		4341 75			4007 55
	That Dardner:	29	Hotels and Leisure (18)	1150.29	-0.1	6.83	5.93	19.26		1151.77			
	Nov 2 Nov 16 Nov 30	30	Media (27) Packaging, Paper & Printing (17)	1669.41	+0.9	5.98 7.09	3.17 4.42	20.89		1655.12			
	Option Declarations:	34	Stores (33)	1022 61	+0.2	18.6	3.38	19 44	24 01 26,40	735 O.1 1000 93	729.38 1065 62		
	Nov 12 Nov 38 Dec 16	35	Text les (9)	707.54	-0.7	6.70	434	18.78	21.09	707.41	700.27		626.37
	Hov 13 New 37 Dec 11	40	STUFF CRAUDS (174)	1370 76	40.2	8.85	4.95	14 06				1366 99	
	Assemt Dags	41	Basiness Services (1.8)	1410.18	-0.5	6.28	3.61	19.50			1421.39		
	Mov 25 Dec 7 Dec 21	42	Chemicals (22)	1335.23	-0.4	6.85	5,49	18 47		1340 51			
	New Stee dealings may take place from 8,38em two instance days earlier.	43	Conglomerates (1.0)	1318.08	-0.9	8.74	8.34	14 64				1333 90	
	Committee transfers dipt ander.	44	Transport (13)	223.90	+1.1	9.01	4.71	13.30 9.65		2496.53			
		44	Electricity (16)	1617.04	-	8.17	4.19	15.92		15/2.23		1528 08 1606 26	
_		47	Water(11)	3327 40	+0.1	13.60	5.25	8.13		1322.72			
		48	Water(11) Miscellaneous (22)	2369.45	+0.2	5.95	4.26	20,80		2363 78			
	assistance to counter over		DIDUSTRIAL GROUP (482)		+0.2	7.66	4.30	16.35	38 41	1349.99	1339.66	1337.93	1239 34
	capacity.		Oil & Gas (18)		-0.2	6.24	6.06	21.05				2146 09	
	Speculation that Forte is		500 SHARE INDEX (500)		+01	7.51	4.50	16.74				1412.73	
	actively hunting a new chief	41	FINANCIAL GROUP (82)	839.82	-01		5.22	20.14	31.47	84D.47	829.36	833.28	741.84
	executive continued to help the	P3	Banks (9)	1155 80	-0.4	5,44	4.80	33.79				1152 63	
	shares, which put on 4 before	65	Insurance (Life) (6)	1672.54	-0.3	2.77	5.43	30.17				1626.80	
	fading to a penny better at	66	Insurance (Composite) (7)	615.04	+1.0	-	4.90	-	22.58	609.24	595.71	596.91	525.67
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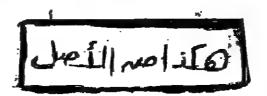
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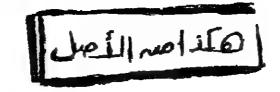
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FT MANAGED FUNDS SERVICE Current Unit Trust prices are evalable from FT Cityline, For further details call (071) 925 2128. 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CURRENCIES, MONEY AND CAPITAL MARKETS

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FOREIGN EXCHANGES

Sweden devalues the krona

THERE was strong speculation yesterday that another realignment of the European exchange rate mechanism is imminent after Sweden's cen-tral bank decided to float the krona against the European currency unit (Ecu). writes

The Swedish authorities abandoned their policy of fixing the krona's exchange rate against the Ecu after an earlier decision to raise interest rates to 20 per cent failed to staunch a heavy flight of foreign capital out of Stockholm.

By 1700 GMT, the float had effectively devalued the currency by 9.4 per cent against the D-Mark to a level of

SKr4.1200. The effects of the devaluation were felt across the world's currency markets, forc-ing the D-Mark up against the dollar, the French franc and the lira as investors sold kronor for the German currency.

The dollar closed nearly 2

pfennigs down against the Ger man currency at DM1.5790. The Italian lira, which had appreciated sharply as investors grow increasingly confident about the Italian government's emergency package, fell to a close of 1.859.1 against the D-Mark from a previous L855.1. Later, in US

& IN NEW YORK Prérios Ciose Nov.19 STERLING INDEX **CURRENCY RATES** 0.911498 1.36566 1.56713 15.4931 45.2141 8.43313 2.46938 7.40081 1873.44 172.236 8.95411 157.229 8.26780 2.00921 NJA 305577597775 00577597775 1000 1250 1250 1250

CURRENCY MOVEMENTS

OTHER CURRENCIES Nov 19

MONEY MARKETS

decided to float the krona

against the European currency

dealers on the continuing ten-

sion in currency markets and

the possibility that the Bundes-bank might introduce a cut in

official interest rates as part of

as broad currency realignment,

Sterling money markets remained calm, although short-dated futures fell back several

basis points after the latest

money supply figures reflected

a sharp rise in bank lending in

October, consolidating the view that the UK authorities

might not choose to ease mone-

On Tuesday afternoon, short-

dated Euromark futures rose

sharply after cuts in Belgian

and Dutch interest rates raised

speculation that the Bundes-

bank might have more of an

opportunity to ease monetary

policy without weakening the

Sweden's decision to allow the embattled krona to devalue

against other currencies consolidated that trend. As soon

as Sweden announced the

float, the crown plunged by

about 8 per cent against the

European currency markets, at 7% per cent.

D-Mark

Ecu.

tary policy again this year.

writes James Blitz.

This focused the attention of

unit (Ecu.)

Euromark futures rise

SHORT-DATED Euromark futures rose sharply yesterday after the Swedish central bank forced to cut its Discount rate

sooner than it would like. The

December short sterling con-

tract rose 8 basis points to a close of 91.35, while the March contract rose 7 basis points to

French franc futures also rose, but the impact there was

stunted by the sharp weaken ing of the French franc against

a generally stronger D-Mark. The December contract rose 5

basis points to a high of 90.82, but later fell back to a close of

Short sterling futures fell

back after total seasonally adjusted sterling lending to

Britain's private sector rose by

25.1bn in October compared

with a fall of £1.1bn the previ-

ous month. This consolidated a growing feeling in the market that there will be no more eas-

ing in interest rates this year.

The December short sterling contract fell 4 basis points to a

low of 93.09 and later closed at

93.10. The March contract fell 5

basis points to a low of 93.74

Conditions in the cash mar-

ket were easier after the Bank

of England's shortage of £850m

was fully removed. Three month money closed unchanged at 7% per cent on

the offered side, while the 1

month closed down ¼ per cent

and later closed at 93.76.

a close of 92.36.

trading, it had slumped to

Perhaps the most striking fall was the French franc's. Dealers have come to see it as one of the strongest currencies in Europe in recent weeks. That impression has still not been severely dented, but the franc closed at FFr3.8800 against the D-Mark, down 0.7

centimes on the day.

The overall effects of the devaluation remained small in comparison to the floating of the Finnish markka in the autumn, at a time when markets were moving towards the currency crisis crescendo.

However, some dealers suggested that yesterday's move might have a domino effect, increasing volatility in exchange rates in the next few

days. Mr Avinash Persaud, an economist at UBS Phillips & Drew in London, believes that European financial authorities could now be forced into an

imminent realignment of the ERM, in which the Spanish peseta, the Portuguese escudo and the irish punt are deval-

cies are still overvalued against the D-Mark, and that they will need to be devalued by between 5 and 10 per cent to trigger a badly-needed spurt of economic growth.

"European financial authoritles will now start to believe that the system needs a cathar-sis -a cleaning- from which it will become far more stable." said Mr Persaud. "The Swedish devaluation was not an iso-lated event. Sweden is the first of the devaluation candidates controls.

Sterling, which is extremely unlikely to return to the ERM in the near term, fell one pfennig to a close of DM2.4200. Ster-ling closed up more than one cent against the US currency at \$1.5325.

EMS EUROPEAN CURRENCY UNIT RATES									
	Eco Çentral Rates	Carrency Amounts Against Eco Nov 19	% Change from Cestral Rate	% Spread vs Weakest Currency	(Avergence Indicator				
elgian Franc ntch Guilder 	41,9547 2,29193 2,03412 6,82216 7,75901 0,759300 176,844 139,176	40,4476 2,21469 1,96940 6,64519 7,58401 0,743575 174,540 1,41,007	59 537 537 528 528 528 528 528 528 528 528 528 528	5.09 4.85 4.60 3.46 3.46 0.80	90 40 40 				
n central rates set by it e for Eas; a positive resutage difference be regutage deriation of 7/91 Sterling and Ital	change denotes a	neak currency.	Othergence shows strail rates for a co	the ratio between	two spreads, the				

POUI	ND SPOT	- FORWAR	D AGAIN	ST	THE POU	ND
Nov 19	Day's spread	Clase	Ose worth	% p.a.	Three postis	PL
S made made made made made made made made	9.6625 - 9.9525 8.1600 - 8.2450 9.8100 - 16.0250 188.75 - 190.00 16.95 - 17.09 2.1850 - 2.2179 1.2290 - 1.2365	1 1320 - 1 5330 1 1935 - 1 9355 2 7130 - 2 7220 47,77 - 49,80 9,3475 - 9,3375 0,9120 - 9,930 2,4175 - 2,4225 214.25 - 215.25 2078.25 - 2079.25 2078.25 - 2079.25 10,0000 - 10,0150 10,0000 - 10,0150 10,0000 - 10,0150 10,0000 - 12,000 1,2305 - 1,2315	0.52.0.50cm 0.11-0.21cm 0.11-0.21cm 2-4-cm 24-5-1cm 0.74-6-6cm 1.7-12-cm 1.7	3.99 9.199 1.693 1.217 1.653 1.255 1	122.19m 0.10 7.10m 1.00 7.00m 1.00 7.00m 1.00 7.00m 1.00 7.00m 1.00 7.00m 1.00 7.00	3.15 -0.48 -1.81 -1.81 -1.87 -
2011					THE DOL	

	WU SLAI	- LAMMEN	ID MANIE	191	INE MAP	
Nov 19	Clay's Spring	Clear	One month	27 %	Three mentre	% p.a.
France	1.2718 - 1.2776 1.7695 - 1.7939 32.40 - 32.50 6.0700 - 6.1050 1.5720 - 1.5795 140.16 - 1.41.00 112.70 - 113.65 1349.00 - 1363.00 5.4275 - 4.6575 5.3175 - 5.2850 5.4490 - 6.5252 123.15 - 5.2850 11.0800 - 11.1600 1.4255 - 1.4460 1.4256 - 1.4460	6.4400 - 6.4450 \$.3350 - 5.3400 6.5300 - 6.5350 123.40 - 123.50 11.1025 - 11.1025 1.4320 - 1.4330 1.2450 - 1.2460	3,75-450oredis 3,75-450oredis 2,78-2,85-03e 4,90-5,80oredis 0,05-0,06-yels 4,84-5,24-yedis 0,37-4,40cdis 8,73-0,68-pas	114 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	201-2038 650-4908 310-3508 3150-35508 10.00-11-508 7-34-7-650 14.00-16.008 0,05-0.04pm 12.65-13.9568 1.03-1.0084 1.75-1.88pp	1975年十十十二十二十十十十十十十十十十十十十十十十十十十十十十十十十十十十十十十
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	EURO-C	URRENCY	INTERE	T R	ATES	

Nov 19	Short term	7 Days notice	Car Morit	Three Months	Stx Morths	One Year
Sterling US Design US Design Car. Deliar Detch George Design Desi		24-14-24-25-34-14-24-15-4 24-14-24-25-34-14-24-15-4	~*************************************	7.57.88.58.57.58.57.58.55.5 7.57.88.58.57.58.57.58.55.5	उत्तर इत्याद्धी स्त्रहरूली व जन्म स्त्राह्म स्त्रहरू	64 - 6. 71 - 7. 81 - 8. 81 - 8. 81 - 7. 81 - 8. 114 - 7. 124 - 2. 13 - 2. 13 - 2.
Ling term Eprodollar 64-64, per cent. noc	S ino years 5- classi, Steeri, in	47 _j per cont; th on value, and col	ne para 53,-51 I for US Della	percent; four	years & ly-6 per Yes; others, to	ctut; five your
	EXC	HANGE	CROS	S RATE	\$	

			EXC	JAH	NGE	CR	088	RAT	ES			
Nov.19	£	8	256	Yer	F Ft.	S Pt.	# PL	Line	CS	ā Pt.	Pts.	£e,
Ŧ	1	7275	2.420 1.980	189,2	8,180	2.195	2.720	2079	1.954	49.75	173.1	1.23
24	0.453 0.413	ويغره	1360	123.5 78.18	5,339 3,380	0.907	1775	1357	1.275	32.47 20.56	113.0	0.80
THE	133	8.097 1.873	12.79	1000.	43.23	11.60	14 3R	10988 2542	0.807 10.23 2.389	25.5	914.9	150
FFr.	0.456	0.698	2,958 1,103	231.3	10.	1	骚	917.2	0.890	60.82 22.67	211.6 78.85	658
ŊŊ.	0.368	0.563	0.890	69.56	3.007	0.807	T	764.3	0.718	18.29	63,64	0.45
	0.481 0.512	0,737 0.784	1,164	91.01 96.83	3.935 4.186	1.056	1392	1000. 1064	0.940	23.93 25.46	83.26 88.59	0.5
A Pro	2.010	3,079	4,854	380.3	16.44	4.412	5.467	4179	1,928	100.	347.9	2.47
Pha	0.578 0.612	0.885 1.245	1.998 1.966	109.3 153.7	4,726 6,645	1,268 1,783	1.571 2.210	1201 1689	1129	25.74 40.41	100. 140.6	0.71
Yen per 1	000: F	neigh Fr.	pr 10:	Ura per	1,000: E	leigips f	r. per 10	C: Per	e per 10	Ó.		

FINANCIAL FUTURES AND OPTIONS LIPPE US TREASURY NAME PURTURES OPTIMES S100,000 6405 of 100% Calls-Dec 3-04 2-05 1-09 0-24 0-05 0-01 0-01 0-03 0-24 1-18 2-16 3-16 LIFFE ITALIAN COVT. BOOK (STP) FUTURES SPTURES Ling 200m 1000m of 1007 001 001 004 013 040 083 132 0.85 0.61 0.38 0.26 0.07 0.04 0.02 0.75 0.91 1.18 1.54 1.80 2.08 2.38

LIFFE BOND FUTURES OF TRANS 20255,900 peleks of 190%

0.65 0.65 0.40 0.25 0.11 0.06 0.02

JAPANESE YEN CHAN Y12.50 S per Y186

Selection (1990)

0.01 0.02 0.04 0.25 0.71 1.20 1.70

001 003 0.05 0.05 0.44 0.67

High Low Prov. 0.8109 0.8070 0.8078 0.8117 0.8088 0.8085 0.8108 0.8108 0.8094

1 Yest 8.37 8.26 8.20

Pots 0.21 0.36 0.58 0.72

7 Open in 175,366 70,321 15,201

20,466 0,072 2,030 2,017

	CHICAGO
E FURO SWISS FRANC OPTEDIS	
ie Calis-settiements Puts-settiements	U.S. THEASURY BONDS (CBT) 8% \$100,000 J2bok of 100%
22 Dec. Mar Dec. Mar 5 0.47 1.06 0.16 0.16 0 0.31 0.86 0.25 0.21 5 0.20 0.68 0.39 0.28 atrol volume total, Calls 220 Pois 2545	Or: 103-29 104-05 103-25 10 Har 102-25 103-01 103-25 10 Jan 100-19 101-26 101-16 Sep 100-19
us day's open let. Calls 1775 Pets 3934	Occ 99-16 98-09 98
OTTENAL BRITISH GILT *	On: 95-29 • • •
Close High Low Prev. 100-02 100-23 99-24 100-07 99-15 100-01 99-05 99-19	E.S. TREASURY MILLS COME Size points of 189%
77-15 100-01 47-15 47-17 ated volume 34404 (35699) us day's open int. 53600 (52977)	Dec 96.81 96.81 9 142 96.81 9 142 96.72 96.67 9 143 96.34 96.34 9 143 96.35 96.34 9 15.97 9 15.97 9
EASURY BORDS 8%. * Deg 32mb of 198%.	Sep 95.97 96.34 96.34 96.34 96.97
Close High Low Prev. 103-24 104-05 103-23 103-27 102-19 102-18 102-16 102-23	ARTYTSH POUND (DICH) Se per C
ated volume 246 (55) us day's open lat. 1129 (1164)	Dec 1.5338 1.5258 1.5228 1. Mar 1.5240 1.5340 1.5130 1. Just 1.5016
OTSMAL SERMAN GOVY. BOND * LOSS High Low Prov.	Jan 1.5016 1.5200 1.513
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atel volume 65340 (26844) us day's open int. 157045 (157574)	Latest, High Low Dec 0.6965 0.6960 0.6895 0.6 Mar 0.6922 0.6928 0.6845 0.6
BTENNAL LONG TERM JAPANESE GOVT. Y100m 100m of 160%	0.5820 0.6835 0.6830 0.6
Marie Illian	

Close High Law Det 108.26 108.26 108.21 Mar 107.67 107.70 107.60	
Estimated volume 97% (IA63) Traded estimated on APT	PHILASELPHIA SE SIS OPTIONS 831,250 (costs per SI)
12% NOTIONAL TRALIAN GOVT, MING OFFI * Lina 200m 1990s of 199%	Surfile Cells Price Dec Jan Feb Mar Dec
Dec 94.69 95.25 94.29 95.02 Mar 95.20 95.59 95.15 95.50	Princy Dec Jam Feb May Dec 1550 1.09 2.19 2.47 - 4.14 1.575 0.50 1.60 1.60 1.70 2.42 6.09 1.60 1.70 2.42 6.09 1.60 1.70 2.42 6.09 1.62 0.54 0.52 0.90 1.70 1.70 2.42 1.62 0.64 0.52 0.70 0.58 0.56 1.29 0.58 0.56 1.29 0.56 1.65 0.66 1.29 0.66 0.54 1.444
Estimated volume 8003, (6504) Prerious day's open last, 26854 (28900)	1550 1.69 219 247 - 414 1575 0.50 1.40 1.55 2.22 6.09 1.600 0.20 0.88 1.56 1.79 8.24 1.600 0.20 0.89 1.56 1.79 8.24 1.600 0.02 0.07 0.58 0.86 1.29 1.600 0.02 0.07 0.58 0.86 1.29 1.600 0.02 0.07 0.58 0.86 1.29 1.600 0.02 0.07 0.08 0.86 1.29 1.700 - 0.06 0.19 0.37 17.95
THREE MONTH STERLING * 6300,000 points of 180%	1,700 - 0,06 0.19 0,37 17.95 Previous day's open last: Calls 593,058 Parts 627,507 (All currencied) Previous day's release Calls 46,278 Parts 13,785 (All currencied)
Close High Law Prev. Dec. 93.10 93.20 93.09 93.13 Mar 93.76 93.80 93.74 93.79	PARIS
Jan. 95.97 94.08 95.95 95.99 See 93.80 93.89 93.78 93.79	7 (a 38 YEAR 18% INTERNAL FRENCH BOND GRATEF) PUTCHES
Est., Vol., Esc., Fies., not shown) 33354 CR506)	Open Sett prior Change High December 110.82 110.66 -0.64 110.90 March 111.95 111.46 -0.04 111.86
Previous day's open let. 251235 (250942) Tribus Month Europhil An	Jack 111.99 111.76 -0.10 111.96 Estimated volency 114,064 ? Total Open leteral, 270,092
Sim points of 166%	TRRES-MONTH FIRMS FUTURES GARLEF) (Paris inhylante offices relat
96.12 96.12 96.00 96.00 96.25 96.24 96.21 96.14	December 90.82 90.77 +0.04 90.82 March 92.80 92.78 +0.10 92.81 Juan 92.34 92.38 +0.10 92.44
Jun 45.84 95.07 95.95 95.85 Sun 95.41 95.40 95.39 95.36 Bit. Vol. Sun, Sign. and schemate 2550 (3663) Province day's own let. 25667 (27%)	June 92.36 92.36 +0.10 92.44 Suptomber 92.62 92.58 +0.02 92.66 92.66 Patingdoi volume 38.355 † Total Dam Intend. 147.145
	CAC-40 PUTURES (MATE) Stack India
THERE MONTH ENGLISHES * SHI Jan palets of 100% Close High Low Pres.	Newspar 1783.0 1783.0 40.0 1785.0 December 1795.5 1793.5 40.0 1798.5
Classe High Low Pres.	Personal 1871 0 1755 0 40.0 1891 0

Dec Mar Jus Sap Est. Vol. Ga Previous day TERES NO. DES PRINT DESTIFI

MATH EUROLDA INT. MATE Hel: 84-43 87-80 88-14 10 May 10

2735.0 2714.0 2740,0 2735.0 Estimated volume 7414 (9137) Previous day's open let. 42733 (42911) acts traded on APT, Clering prices show POUND - DOLLAR FT FINEIGH EXCHANGE DATES 1-min. 3-min. 6-min. 12-min. 1-8274 LS205 L5112 1-4985 1,5345 1,5345

FT LONDON INTERBANK FIXING

The fixing rates are the arithmetic recess rounded to the namest one-phosesth, of the bid and offered rates for \$10m mouted to the market by Ren reference basics at 11.00 a.m. each working day. The basics are Rational Westerlaster Bank, Bank of Foliays Courteble Bank, Bank park of Foliays Courteble Bank, Bank of Parts and Morgan Gausardy Treat,

MONEY RATES

8.80-8.95

LONDON MONEY RATES

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Treasury Billis and Bonds

8.40-8.60

124-124

64 64 68

9.50 9.10

One Year

6<u>2</u>

(11.00 z.m. Nov.19) 3 months US dollars

offer 3%

8.75-8.25 94,-94 6-64 8.65-8.20 38-33 134-134 88-91 134-134

64

8.75-8.95 8.70-8.20

NH 34

NEW YORK

Nov.19

Nov 19

Local Authority Deps.
Local Authority Bonds
Discount Mic. Deps.
Company Deposits
Insince House Deposits
reasury Bills (Buy)
ank Bills (Buy)

Adam & Come Bank of Scotland
Bank of Scotland
Bangue Beige Lini
Bancings Bank
Brit Bk of Mid East Brown Shipley
Cl. Bank Hederland
Chithank NA
City Merchants Bank
Chylectale Bank
Co-operative Bank

Bark of Barode Barco Billeo Vizzaja Bark of Croms Bark of Ireland Bark of India Habib Bank AG Zurich
Habib Bank AG Zurich
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C. Honer & Co.
Hengtong & Shangkal
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Leopold Joseph & Sons
Lloyds Bank
Meghraj Bank Ltd

Calls March 3.57 2.75 2.91 1.36 0.86 161,835

1.54 18,512

BASE LENDING RATES

Nictioned Douglas Bok.
Mistand Bank.
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158
Hothanit ob: United par - 8
Unity Text Back Tis - 7
United Brof Kennett - 8
Unity Text Back Tis - 7
Western Frest - 7
Whiteness Laidiaw - 7
Yorksite Back - 7
Ø Members of British Merchant
Banking & Securities Houses
Association.

on TAYLOR'S 300th Anniversary. Viscount BEWEs Invited FRIENDS to JOIN Him for a Glass in the garden...





TAYLOR'S PORT BEST taken Seriously

MONEY MARKET FUNDS

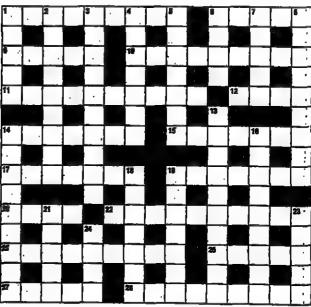
Money Market Costts & Co Trust Funds 977-366 1815 777 3-44 4 55 4 54 4 74 1 47 Money Market Bank Accounts Cheme Account 0600 252115 2 44 | 3 24 | Gar 3 52 | 4.79 | Gar Allied Trust Bank 1.bl 97-101 Canson St. Lendon, El PERMA U.2.00144 ... 7.25 DMRA C2.00149 ... 5.91 MECA 02.001 +9 ... 5.90 MECA 02.001 +9 ... 5.60 Prunder TESSA ... 9.49 erican Express Bank Lite Bank of Scotland 38 Threadmole St. (C2P 20): Bit Cate: 2,50-(2), 99 ... | 5 of C21,000-... | 5,88 13 3 발

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CID,000-280 day nature. 19,79 460 650 171 The Management Physical P. 125 000-13,000-£14 909 6.25 21,000-£4,999 6.00 0345 252000 -i Yeart

CROSSWORD

No.8,008 Set by VIXEN

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I Goes along with money and dices – deplorable! (9) dices - deplorable! (9) 6 A short chapter if about

man) (7) 17 The lady will see reporters 17 The lady will see reporters around mid-week (7)

19 Got even the archdeacon to go among the elderly (7)

20 Taking some tea cheers every in tiers (5)

24 Peats making the sovereign

one (4)

22 A person with much experience in the teaching of history? (4,6) Solution to Puzzle No.8,007

tory? (4.6)
25 They question cut-back by the workers down-under (9)
26 A little place that's not own-er-occupied (5)
27 State provision in a sense (5)
28 Back the head's strict attitude

DOWN

1 Credit - none more expen-sive - takes the breath away! (5)
2 Following a single youngster about at four (9)
3 Grieved to find firm politician involved in deal (10)

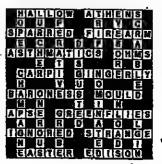
4 Holding staff responsible for making good use of liquid assets (7) 5 Skinhead ripping up towels,

6 A short chapter if about English leader (5)
9 Hate the sound of the old nutric-hall? (5)
10 Not the sort of bread for making sandwiches! (9)
11 He hopes to come up with something of value (5-5)
12 Unfortunately almost all like petting behind (4)
14 Paling as a result of abuse (7)
15 "The poplars stand and — by pools I used to know" (Housman) (7)
17 The lady will see reporters

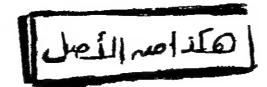
5 Skinhead ripping up towels, being most stupid (7)
6 Many concerned with direction appeared exultant (4)
7 Thought Latin best (5)
8 Possibly pulls in to have a meal quickly (4-5)
13 A put-down say in a story (10)
14 Right now framing oriental picture (9)
16 The musicians' game? (9)
17 The lady will see reporters

(7) Kind about a young woman

in tiers (5)
24 Pests making the sovereign turn cold (4)



فكذاصه اللعل



K MARKETS

FINANCIAL TIMES	FRIDAY NOVEMB	ER 20 1992	wo	RLD STOC	: K
				0100	
Movember 19 Sch + er -	FRANCE (continued)	GEROLARY (continued)	HETHERLANDS (cardioved)	SWEDEN (continued) Revendor 19 Kriger + ar -	-
Austrian Airlines 1,77010 Creditansialt Pf 445 +3 EA General	Cap Geralid S 165-40 -2.10 Carrandonization 180 -3.50 Carraton	Dresdoer Bk	DAF	Nobel Free 9.20	=
EVN 781 +7 Jungbanzianer 16,010 Oeldy 689 +15 Porimeser Zement 1,030 +10	Casheo	GEHE		SCA A	
Relatinghaus Brue _ 1,016 +1 Stepr Dalmier 190 +1	Cush Mediterranet 343 -10 Cogifi 303.50 -26.50 Coparet lpt 303.50 +29 CCF 205.40 -2.50		Helgeken	Skr 8 Free	Gud 188
Neitscher Magnest 237.50 -0.50 Verbund (Sr/A 406 Viestä int Airport 445 -3 Wienerberger 3,021 +11	Cr Fonc France 903 -26 Gred Lynn (GD 372.60 -2.40 Credit Nationale 1.085 -9 Damart 3,050 -50	Hoedst	Hunganes Day Rest	Skan Enskilda C 9.10 -0.10	87 570
72-Laenderbank 1,020 +10	Docks de France 382.20 -15.80 Dollfus Mice Cle 278.50 -1.50 EBF	ladustrie Werke 252	KLM 24.80 +0.30 KMP 27.70 -2.40 Koli Petiteri Balks 37 -0.30 Herikari 31.80 -2.30	Stora Koop A	12 76
BELGIUMA UXEMBUIRG Nevember 19 Frt. + er -	East Cie Geel	Karstadt 520,50 46.50 Kanfind 456 411.20 KHD 100 Klockser Worke 63 -1.10	Nestloyd	Volvo A Free 273 +20 Volvo B Free 275 +19	
AG Group	Erf Sanofi	Labouser	Chip	SWITZERLAND Herember 19 Fix. + or -	1374
C BBL	Eura/rance 1,700	1 1 2 2 2 2 2 2 2 2	Roresto	Hardenber 19 Frs. + or - Adla (Ptg CtS)	307
Sank Inel a Lur. 11.500 Band Gen Lur Pts. 12.955 +150 Banque Nat Belg 30.200 -1.579 Belcart 7,850 -20 CMB 1.590 -30 CMB 2500 +40 Cockeril Priv. 108 -2 Cockeril	Florestel	Manahaim Vara 426	Halforn Ben Bere 182 50-47 30	Alexiss=Liz Reg . 340 +1 Baloke (Ptg Ctd 1,590 +30 Brown Borer (Br) 3,480 +50 Brown Borer Ptg 682 +9	34
Cockeriti Priv	Forc Cyonalise 270 45 From Cat Auv 3,350 -25 GTM-Entrepose 279 -2 Gal. Largette 1,880 -20 Geophysique	Mercodo: Hid	Vittl	Brown Boreri (Bri 3,480 +50 Brown Boreri (Bri 3,480 +50 Brown Brown Proj 488 +49 CS Hidas (Bri 1, 965 +20 Ciba Gelgy (Br) 4, 43 +43 Ciba Gelgy (Br) 600 +62 Ciba Gelgy (Br) 600 +62 Ciba Gelgy (Br) 600 +61 Ciba Gelgy (Br)	78
68L	Geophysique	Pauling Komman	HORWAY	Citia Galoy (Reg) 601 +1 Elektrowett (Set 1.950 -10 Elvia (Reg) 1.500 -10 Elvia (Pig Cis) 1.500 -15 Fischer Geo (Brt 645 425	1
GBL AFV 1	imen de Franco	Rhelametzil Prf 178 -4 Rhela West El 403.80 +2.30 Rhela West El Prf 320 -1.50 Rosesthal	November 19 Kreetr + er - Aker A Free	Helderbank (Br) 492 Helderbank (Br) 492	157 216
5.3 +85 immobel 2,780 +180 Krediethank 5,730 +50 Krediethank AFV 5,560 +50	Imm de France	Recentled	Elitem Free	Jettinoi (187)	ae
Mozzie 1.500 +18 Pan Rolding Lax 12,450 Petrofisa 8,200 +160	Legrand	Value antonomoto 2/0.30 79.30	Morsk Hydro 130 +3	Micros (Reg)	1283
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Fell Fire & Martie 720 Fell Heavy (ad 327 -3 Fell Spinstog 500 +1 Fullbors 502 -5	Minota Camera 325 +7 Minota Camera 325 +7 Misana Homes 985 +10 M'bishi Bir 2,170 -20	Sakura Back	Yokobarna (Banko . 1,030 +30 Yokobarna Rubber 536 +5. Yomburi I and	New World Der 17.40 -0.20 Realty Der A 19.10 -0.40 SHK Props 31.50 Shor Ress	
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Good earnings reports offset economic data

Wall Street

DESPITE some unexpectedly bad economic news, US stock markets held their ground yes terday thanks to some good earnings reports, writes Patrick Harverson in New York.

By 12.30 pm the Dow Jones Industrial Average was up 0.53 at 3,207.90, having spent all morning only a few points in positive territory. The more broadly based Stan-dard & Poor's 500 was also little changed at the halfway mark. down 0.01 at 422.84, while the Amex composite was up 1.15 at 387.64 and the Nasdaq composite firmed 3.29 to 638.15. Turnover on the NYSE was heavy at 124m shares by 12.30 pm, and rises outnumbered declines by 835 to 744.

After a series of better-thanexpected economic data, market sentiment was hit by two disappointing reports yester-day morning. The Labor department announced a 31,000 rise in weekly jobless claims to a new total of 386,000, an increase which was much higher than forecast. Similarly, analysts were caught out by the Commerce Department's report of a 1.1 per cent drop in October housing starts.

There was one piece of good news, however. The Philadel-phia Federal Reserve reported

that its measure of regional manufacturing activity is up sharply this month, an indica tion that the local economy is coming back to life. There was also some good

corporate news for the market. Campbell Soup rose \$1% to

Daily (million)

\$43% in turnover of %m shares after the food group announced a 21 per cent increase in profits to \$156.6m and a 10 per cent increase in sales to \$1.7bn during the third quarter.

Owens-Corning rose \$1% to \$30% after Merrill Lynch, the Wall Street broking house, raised its fourth-quarter profits forecast from 36 cents a share to 41 cents a share. Morgan Stanley eased \$% to

253 after the big securities

in third-quarter profits to \$110.6m. The results were in line with market expectations.

Transamerica jumped \$1% to \$45 after the financial services conglomerate announced that it was floating a majority of its property-casualty insurance operations. The company had previously announced that it would dispose of the units.

ADRs in Sony Corp dropped \$1 to \$30% after the Japanese electronics and entertainment giant reported that consolidated pre-tax profit for the first half fell 61 per cent.
AT&T firmed \$% to \$47 on

the news that the telecommu-

nications group plans to sell 15 per cent of its AT&T Capital sing subsidiary in a offer to On the Nasdaq market, National Computer dropped \$2% to \$14% after reporting third-quarter net income of 23

day as the TSE 300 index added

0.32 to 3,232.00 in volume of 17.7m shares. Among active

stocks, Continental Pharma A

shares rose 5 cents to C\$2.45,

Royal Trustco put on 1 cent to C\$2.69 and PWA Corp put on 14

inflation, the pressure looks set The state-owned Ziraat, the cents a share, down from 25 country's largest bank, is now cents a share a year earlier and below analysts' forecasts. offering 73 per cent on yearly

This reflects a resurgence in TORONTO was steady at mid-

corporate tax cuts.

in the afternoon

Kr19 to SKr275.

rise SKr19 to SKr622 while

Rricsson B shares firmed SKr10

to SKr142. Volvo B put on

OSLO's all-share index closed at the day's high of 342.13, up 411, on speculation that Swe-

den's move might force Nor-

way to devalue its currency.

selling, the most prominent

seller being James Capel James Capel declined to com

ment, other than that it had

executed a very large sell

order, but there was talk that

the broker had sold £60m worth of French equities on

behalf of either a UK or a US

client. The CAC 40 index fell

36.84 or 2.1 per cent to 1,722.33 in heavy turnover of FFr2.4hn, up from FFr1.76bn.

Euro Disney dropped FF15 or

6.8 per cent to FFr68 as inves-

tors questioned the theme

park's decision to pay a divi-

dend for the year ended Sep-tember, during which it had

Elf dropped FFr13.40 to

FFr331.20 on reports of a big seller in the market, while BSN

ell FFr14 to FFr953 as another

broker downgraded its fore

FRANKFURT saw a recovery

casts for the food company.

Daimler after its fall e

in the week and a fall in BASF on poor interim results. The DAX index added 6.60 to

1,551.65 in turnover of DM5.5bn

made a loss of FFr1881

been cheaper.

According to data provided

by the IFC, part of the World Bank, Turkish equities have

been the worst performers in

its emerging markets table, falling by 58.8 per cent in dol-

lar terms from the start of the

year to the end of October, and

showing no improvement by

As many as 35 stocks of the

ominal value, market capital-

145 traded are now below their

isation has fallen to \$9.5bn

from \$15bn in November last

year, and daily turnover has dropped to around \$11m from

The stock market has been

driven lower by high interest rates, and with little let-up in

\$30m a year ago.

ashed hopes on infla-tion and high real prices jumped in September-interest rates have and October, pushing the given Turkish equities a miserannual inflation rate to 69.2 per able year, but if one thing can cent, way above the governbe said with confidence it is ment's 1992 target of 42 per that they have probably never

The market, which lacks large institutional investors to provide much-needed liquidity. has been deserted by local retail investors who have provided much of the impetus in the past. They are putting their money elsewhere, into time deposits or into gold. Institutional reform has been

slow. The government has still to approve legislation to provide tax breaks for mutual funds to encourage them to invest in equities.

There is still little concept of fund management in Tur-key. You're either in one thing the other. There is no idea of diversifying a portfolio," says Ms Radblica Aimera director of Abtrust, which manages the Turkey Trust - one of the country funds investing in Turkish stocks.

The government has taken some measures to encourage restment in the stock market. For example, it has made insider trading illegal. "We've

IFC EMERGING MARKETS PRICE INDICES Local currency terms Oct 31 % Change % Change 1992 over month on Dec '91 Oct 31 % Change % Change 1992 over month on Dec '91 45.761.964 +9.3 +7.6 -2.3 +17.7 +623.9 (69) (35) (20) (86) (17) 103.07 -12.9 5,309,83 1,841,32 +55.3 +8.1 -23.4 7,750.31 +38.1 +6.9 -38.3 25,018.62 4,199.36 247.28 2,337.93 . 261.34 1.924.90 -8.6 + 33.9 305.60 793.25 73.16 191.80 + 18.9 + 19.0 -26.7 + 8.5 -15.5 -36.5 414.07 265,62 -17.2 -142

passed 17 regulations since May," says Mr Yaman Aşi-koğlu, head of the Capital Markets Board, the government watchdog authority. "Even if nothing else is done, the mere fact that it's now law is sufficient to bring offenders to

High interest rates depress Istanbul

After a miserable year, Turkish equities are looking cheap, says John Murray Brown

While investors are not falling over themselves to return. there is nonetheless a growing feeling that the market may finally be approaching the bot-

Spen date: Dec 1984=109, "Dec 1980=100, 1/an 1985=100, 1/ac 1986=100.

Some blue-chip companies are reporting good earnings growth, beating the govern-

ment's own target of 5-6 per cent for the economy in 1992. The favoured sectors are those with strong cash flow and low debt, a major problem in view of the country's high real interest rates, and companies which have a well-established fran-chise in the domestic market.

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Nikkei rises for second day as volume improves

TWO-WAY trade supported activity as the Nikkei average rose moderately to post its second consecutive gain, writes Emiko Terazono in Tokyo. The Nikkei closed 92.47 higher at 16,871.31 after a high of 17,007.82 and a low of 18,801.81. The high was registered in the morning on buying by public pension funds and dealers, but share prices lost momentum as profit-taking and position-squaring eroded some of the initial gains.

Volume remained firm at 320m shares against 347m. Advances led declines by 609 to Topix index of all first section stocks rose 3.32 to 1,274.53 but in London the ISE/Nikkei 50 index fell 7.47 to 1,016.84.

Index-linked buying and arbitrage-related trading also drove up share prices, while companies took profits on tokkin, or specified money trusts. Traders said that buy orders placed at lower levels by public funds and life assurers were providing a firm support at the 16,000 level.

Mr Yasuhiko Jinza, of the stock investment division at Nippon Life, Japan's largest life assurer, said that the Nikkei would probably move between a range of 16,000 to 19,000: "We bought on Wednes-day since we feel 16,000 is the bottom of the near-term

range," he said. Banks, higher on Wednesday on active short-covering, were mixed. Sanwa Bank, recently reported to be the top earner among commercial banks, rose Y20 to Y1,490. However, Industrial Bank of Japan fell Y10 to Y2,370 on profit-taking and

Fuji Bank lost Y10 to Y1,770. Electronics issues ran into profit-taking by foreign investors. Many Japanese institutional investors also believe that electronics issues have room for a further fall due to poor earnings prospects. Hitachi fell Y7 to Y726, Matsus-hita Electric Industrial lost Y10 to Y1,070 and Sony lost Y130 to Y3.830. Steelmakers were lower on liquidations by corporate investors. Nippon Steel fell Y3 to Y285 and Kobe Steel lost Y4

Roadbuilders rose on reports that the ruling Liberal Demo-cratic Party would apply for Y78,000bn in a five-year road construction project. Maeda to Y2,650 and Nippon Hodo gained Y40 to Y1,940. In Osaka the OSE average

gained 129.55 to 18,211.62 in volnme of 40.2m shares.

Roundup

THE REGION was again volatile and mixed.

BANGKOK reacted again to the SEC action against a major investor and the SET index dropped 33.87 or 3.9 per cent to 834.17 in thin turnover of Bt6.49bn. The index has lost 128.96 or 13.4 per cent in the

past 10 trading days. The Finance Ministry set up Bt5bn fund on Wednesday to help shore up the market, but brokers thought that the money had not yet come into

BOMBAY extended its decline, as the BSE index dropped 101.45 or 4 per cent to 2,423.26 on heavy selling sparked by payment defaults

State-owned investment institutions failed to support

the market, dealers said.

JAKARTA focused on the fallure of Bank Summa and its effects on PT Astra International, with major owners invloved in both cases. The official index closed 1.86 lower

AUSTRALIA saw results as expected from Westpac and National Australia Bank and the upbeat tone of the previous two days continued, with some overseas interest and local institutions beginning to buy

The All Ordinaries index closed 16.9 higher at 1,392.0, lifted initially by News Corp's overnight gains in the US ahead of Friday's release by its Alone II. Locally, the stock gained A\$1 to A\$28.50, a record

HONG KONG converted a into a slight upturn at the close. The Hang Seng index ended 7.08 higher at 5,855.41 against an intraday low of 642.71 on selling motivated by the Sino-British row over the future of the colony. TAIWAN extended its Wed-

nedsay's recovery with a futher 2.1 per cent gain. The weighted index closed 22.28 higher at 3,682.38 in turnover up from T\$11.5bn to T\$13.6bn. SEOUL gained 11.24 to 632.49 in a technical rebound led by buying interest in Kepco.

SOUTH AFRICA

JOHANNESBURG ended mixed with the all-share index 13 lower at 3,039. Industrial fell 25 to 4,066 as index-linked shares posted losses despite two-way trade in late afterlahed 16 weaker at 766.

Sweden rallies on decision to float krona INFLUENCES on bourses were III-SE Actuaries Share Indices powerful and varied yesterday, with Sweden elevated by a sinking currency and France practically broken even and that earnings turned positive in September for the first time depressed by a big sell program, writes Our Markets Staff. STOCKHOLM rallied 4.1 per FT-8E Superack 100 1055.05 1055.22 1055.17 1054.06 1052.88 1055.86 1053.91 1047.65 FT-8E Superack 200 1115.65 1114.19 1114.26 1114.70 1112.79 1117.18 1115.07 1110.76 MILAN continued to consolidate and the speculative fizz evaporated from targeted stocks. The Comit index fell

Nov 18 Her 17 Nov 18 Hev 13 Hev 12

cent in heavy trading on speculation, confirmed just before the close, that the krons would be floated. The government Same within 1000 (25/10/20) (mg/Arte; 100 - 1056.80; 200 - 1116.90 Leveling; 100 - 1047.28 200 - 1116.01 (Partiel also announced an economic crisis package which included after Tuesday's DM5.1bn. The Exporters and forestry market was closed on

shares gained the most, as the Affärsvärlden general index rose 29.90 to 754.8 and turnover Daimler may have avoided serious scrutiny, with interest overshadowed yesterday by events in Sweden. After falling surged to SKr1.25bn from SKr686m. Swedish shares traded in London rose further earlier this week on a forecast of a 22 per cent drop in 1992 profit, it recouped DM6.30 Astra, the most heavily traded share, saw its B shares

BASF fell DM5.50 to DM210

after a 72 per cent drop in third-quarter earnings. Ms Jackie Ashurst, chemicals analyst at James Capel, said the outcome was even worse than the market's poor expectations and brought current forecasts of a DM2 cut in the dividend to

DM10 into question. Lufthansa rewarded its fans, news that in the third quarter

Banca di Roma lost Li55 or 6.5 per cent to L2,245 and Credito Italiano fell L55 to L2,675. Rinascente, sought after recently on speculation that Flat would sell its controlling stake in the retailer, droups L830 or 9.9 per cent to L7,550 on profit-taking.

11.67 or 2.4 per cent to 464.72 as turnover fell from L337bn to an estimated L250bn.

But the brandy and spirits maker Buton added another MADRID retreated a little

the morning. Volume stayed high at an estimated Pta30bn. However there were sharp individual fluctuations, Telefonica closing Pta5 lower at Pta1,120 after hitting Pta1,120 at one point and Iberdrola I ending Pta4 lower at Pta673 after topping out at Pta697. Over-sold construction stocks mostly held on to strong gains, as Dragados rose Ptall5 ZURICH saw a recovery in banks on a decline in Swiss interest rates, following central

eral index closed 3.44 higher at 215.48 after 216.62 at the end of

bank moves this week to improve liquidity and ease money mariost tension. Union Bank rose SFr9 to SFr803, SBC Holding by SFr20 to SFr1,905.

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There are two ways to find out what will happen in the world in 1993. One is to wait and see. The other is to buy 'The World in 1993', the only publication

that tells you what's going to happen in 1993 in 1992. Copies await you at any forward-looking newsstand.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS			WEDNE	DAY NO	VEMBER	18 1962			T	VESDAY	HOVEMB	ER 17 11	82	DOL	LAR PE	MEX.
Figures in parentheses show number of lines of stock	US Doller Index	Day's Change %	Pound Sterling Index	Yen	DM Index	Local Currency Index	Local % shg on day	Gross Div. Yield	US Dollar index	Pound Starling lades	Yen Index	DM lodex	Local Currency Index	1902 High	1992 Low	Year ago (approx)
Australia (66)	109.76	+1.2	108,99	86.28	91.16	106.11	+0.9	4.59	108.41	105.74	85.32	90.07	105.20	153.68	108.16	155.0
Austria (19)	140.69	+1.0	137.34	110,75	117.02	116.34	+0.2	2,42	139,44	136.01	109.74	115.85	116.12	188.70	138.61	174.2
Selgium (42),,		+0.2	131.83	106.38	112.41	109.48	-0.2	5.63	135,14	131,81	106.35	112,27	109.65	152.27	134.41	135.0
Canada (114),		+0.4	108.93	87.84	92,81	103,18	+0.4	3.36	111.35	109.62	87.63	92.51	102.81	142.12	111.38	139.46
Denmark (34)	198,62	-0.9	193,61	158.13	164.98	165.73	-0.7	1.65	200.46	195,52	157.76	168.54	166.92	273.94	184.18	261.9
Finland (15)	88,99	+0.2	65.30	52.66	55.84	71.56	-0.2	1.97	66,89	65.24	52.64	55.57	71.73	89.80	52.84	82.9
France (99)		-0.5	140,56	113.34	119,75	121.82	-0.3	3,70	144,87	141.31	114.01	120.35	122.32	168.75	144.20	142.2
Germany (64),	105.87	+0.0	103.20	83,23	87,93	87.93	+0.0	2.62	105,84	103.23	63.36	87.93	87.83	129.89	102.51	114.0
Hong Kong (53)	237,36	-4.1	231.37	186,57	197,15	235.82	-4.0	3.81	247.39	241.30	194.69	205.54	245.88	262.26	178.36	173.74
Ireland (18)	123,48	+0.4	120,38	97.06	102.55	104.34	-0.3	5.25	122.98	119.95	96.78	102.17	104.70	173.71	122.98	162.4
Italy (77)	61,50	-1.8	59.95	48.34	51.07	62.74	-1.5	3.31	82.60	61.08	49.26	52.01	63.72	80.86	47.47	71.9
Japan (472)		+4.4	99.94	80.59	85.17	80.58	+4.3	1.05	98.23	95.81	77.30	81.82	77.30	140.95	87.27	133.9
Malaysia (69)		-0.7	287.78	215.93	228.15	267.04	-0.8	2.45	276.66	259.85	217.71	229.84	289.09	282.42	212.49	205.0
Mexico (18)	1499.35	+1.5	1461,49	1178.54	1245.27	5101.54	+1.3	1.18	1477.27	1440.91	1162.50	1227.31		1789.77	1185.84	1302.0
Netherland (25)	149.36	-0.6	145.59	117,40	124.05	122.47	-0.6	4.64	150.23	148.53	118.22	124.81	123.25	169.70	147.88	148.5
New Zealand (13)	39.31	+1.4	38.32	30.90	32.65	40.35	+1.4	5.62	38.77	37.52	30.57	32.22	39.80			
Norway (22)	129,05	-12	124.82	100.66	106.35	113.02	-1.3	2.14	129.64	128.45	102.03			48.52	37.39	47.2
Singapore (38)		-1.0	190.52	153.63	182.33	147,17	-1.2	2.24	197.46	192.60	155.40	107,71	114.55	192.95	128.05	176.14
Court Africa (60)		-27	133.16	107.38	113.46	148.70	+0.7	3.50	140,47	137.01	110.54	184.05	149.01	229.63	179.65	206.8
South Africa (60)		+3.9	112.65	90.84	95.98	99,98						116,70	145,68	283.60	136.61	263.3
		-0.5	150.22	121.14	128.00		+3.4	6.01	111.25	108.51	87.55	92.43	96,71	161.72	107.10	149.11
Sweden (31),						138,88	+0.5	2.82	154.91	151.10	121,92	128,70	138,23	200.26	149.69	172.19
Switzerland (60)	102.40	-0.7	99.62	80.50	85,06	92.44	-0.5	2.32	103,15	100.61	81.18	85.71	92,92	122.37	95.99	97.17
United Kingdom (228)	163.48	+0.9	159.38	128,49	135,77	159.36	+0.8	4.60	161.97	157.98	127,45	134.55	157.98	200.07	161.86	177.8
USA (522)	172.91	+0.8	168.54	135.92	143,62	172,91	+0,8	294	171.49	167.27	134.97	142,48	171,49	173.39	160.92	154.03
Europe (780)	132.32	+0.3	128.98	104.01	109.90	119.39	+0.3	3.94	131.97	128.72	103,86	109,64	119.07	156.88	131,85	141.79
Nordic (102)	143,87	-0,7	140.24	113.09	119.49	121.74	+0.0	2.39	144.85	141,29	114,00	120,35	121,79	188,52	141.24	178.5
Pacific Basin (713)	107.17	+3.5	104,48	84.24	89.01	85.96	+3.4	1.40	103,47	100.93	81,43	85.97	83,10	141.97	93.70	135.43
Euro - Pacific (1493)	117.34	+ 2.0	114.38	92.23	97.45	99,38	+20	2.58	115.00	112.17	90.60	95.54	97.48	145.21	113.80	138.2
North America (636)	169.12	+0.8	164,85	132.95	140,48	168,18	+0.8	2.95	167.76	183,63	132.04	139.40	166,63	170.49	158.70	163.0
Europe Ex. UK (552)	113.35	-0.2	110.49	89,12	94.16	97.58	-0.2	3.47	113.50	110.79	89.41	94.39	97.73	132.98	112.24	120.1
Pacific Ex. Japan (241)	152.72	-15	148.87	120.07	126.88	140.59	-1.6	3.77	158.02	151.20	122.01	128.80	142.88	175.31	149.00	149.4
World Ex. US (1685)	118.20	+1.9	115.22	92.92	98.17	101.26	+ 1.9	2.59	115.00	113.13	91.29	96.35	99.57	148.91	115.96	140.3
World Ex. UK (1979)	133.08	+1.5	129.72	104.62	110.54	119.70	+ 1.5	2.82	131.11	127.89	103.19	105.94	117.93	150.58	127.21	140.7
World Ex. So. Al. (2147)	135.84	+15	132 41	106.79	112.83	122.98	+14	2.73	133.86	130.57	105.36	111.22	121.21	153.05	130.04	143.14
World Ex. Japan (1735)	154.53	+0.5	150.83	121,48	128.35	148.05	+0.5	3.32	153.80	150.02	121.05	127.80	147.30	185.40	151.93	150.5
The World Index (2207)	135.73	+1.4	132.30	108.69	112.74	123.22	+1,4	2.74	133.80	130.50	105.30	111.18	121.47	153.70	130,66	143.9
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